Investment Benchmarking Analysis

(for the 10-year period ending December 31, 2021)

Government Pension Fund Norway



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Prepared January 03, 2023. Although the information in this report has been based upon and obtained from sources we believe to be reliable, CEM Benchmarking Inc. ("CEM") does not guarantee its accuracy or completeness. The information contained herein is proprietary and confidential and may not be disclosed to third parties without the express written mutual consent of both CEM and Government Pension Fund Norway.

Key Takeaways

Value added

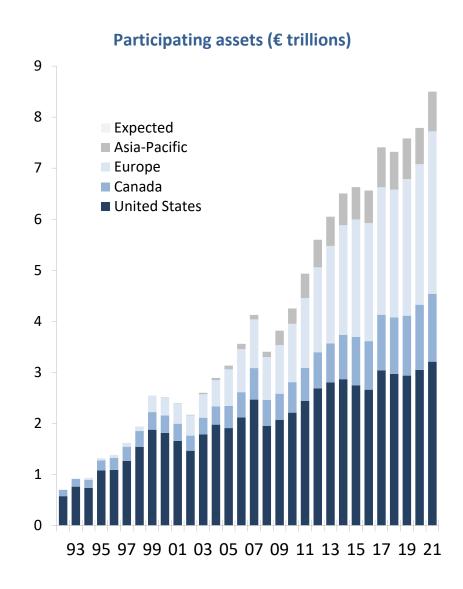
• Your 10-year net value added was 0.6%. This was above both the Global median of 0.4% and the peer median of 0.5%.

Cost

- Your 2021 investment cost of 5.9 bps was below your benchmark cost of 14.1 bps. This suggests that your fund was low cost compared to your peers.
- Your fund was low cost because it had a lower cost implementation style and it paid less than peers for similar services.
- Your costs decreased by 3.5 bps, from 9.4 bps in 2012 to 5.9 bps in 2021, primarily because you paid less in total for similar investment styles.

This benchmarking report compares your cost and return performance to the 296 funds in CEM's extensive pension database.

- 149 U.S. pension funds participate. The median U.S. fund had assets of €9.1 billion and the average U.S. fund had assets of €21.5 billion. Total participating U.S. assets were €3.2 trillion.
- 68 Canadian funds participate with assets totaling €1.3 trillion.
- 69 European funds participate with aggregate assets of €3.2 trillion. Included are funds from the Netherlands, Norway, Sweden, Finland, Ireland, Denmark and the U.K.
- 6 Asia-Pacific funds participate with aggregate assets of €780.4 billion. Included are funds from Australia, New Zealand, China and South Korea.
- 4 funds from other regions participate.



The most valuable comparisons for cost performance are to your custom peer group because size impacts costs.

Peer group for Government Pension Fund Norway

- 16 Global sponsors from €18.2 billion to €108.0 billion
- Median size of €62.5 billion versus your €33.2 billion
- Median size of internal equity program of €14.2 billion versus your €19.6 billion
- Your global peer group is composed of 3 Canadian funds, 7 European funds, 5 U.S. funds and 1 Asian-Pacific fund.
- In the report there are also comparisons to CEM's Global database of participants.

Net value added is the component of total return from active management. Your 10-year net value added was 0.6%.

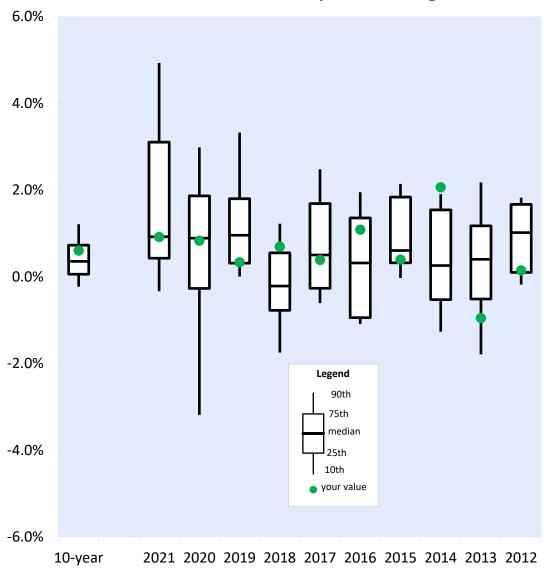
Net value added equals total net return minus policy return.

Value added for Government Pension Fund Norway

	Net	Policy	Net value
Year	return	return	added
2021	13.9%	13.0%	0.9%
2020	8.7%	7.9%	0.8%
2019	12.4%	12.0%	0.3%
2018	-0.4%	-1.1%	0.7%
2017	13.2%	12.8%	0.4%
2016	7.0%	5.9%	1.1%
2015	6.9%	6.5%	0.4%
2014	10.6%	8.5%	2.1%
2013	15.6%	16.6%	-1.0%
2012	12.1%	11.9%	0.1%
10-Year	9.9%	9.3%	0.6%

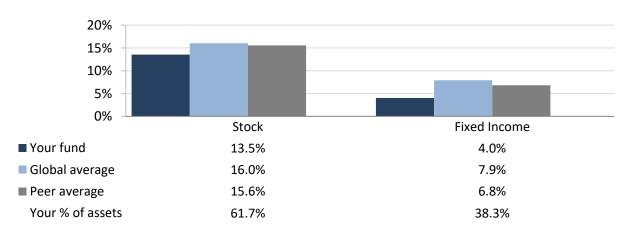
Your 10-year net value added of 0.6% compares to a median of 0.5% for your peers and 0.4% for the Global universe.

Peer net value added - quartile rankings

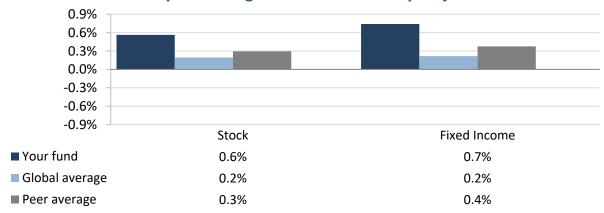


Comparisons of your 10-year net return and net value added by major asset class:

10-year average net return by major asset class



10-year average net value added by major asset class

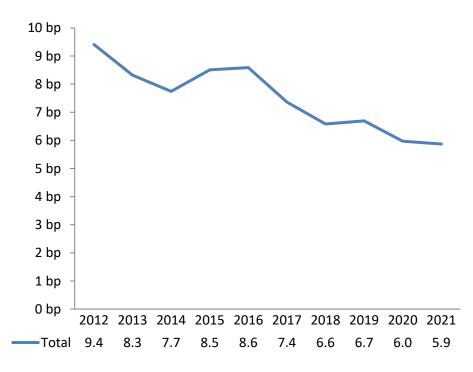


Your investment costs, excluding private asset performance fees, were €17.9 million or 5.9 basis points in 2021.

Asset management costs by asset class and style (€000s)	Internal		
	Active	Total	
Stock - Europe	7,015	7,015	
Fixed income - Europe	8,162	8,162	
Total excluding private asset performance fees		15,177	5.0bp
Oversight, custodial and other costs			
Oversight of the fund		1,388	
Trustee & custodial		612	
Consulting and performance measurement		155	
Audit		239	
Other		361	
Total oversight, custodial & other costs		2,755	0.9bp
Total investment costs (excl. transaction costs & private asset performance fees)		17,932	5.9bp

Your costs decreased by 3.5 bps, from 9.4 bps in 2012 to 5.9 bps in 2021, primarily because you paid less in total for similar investment styles.

Trend in cost



Reasons why your costs decreased by 3.5 bps

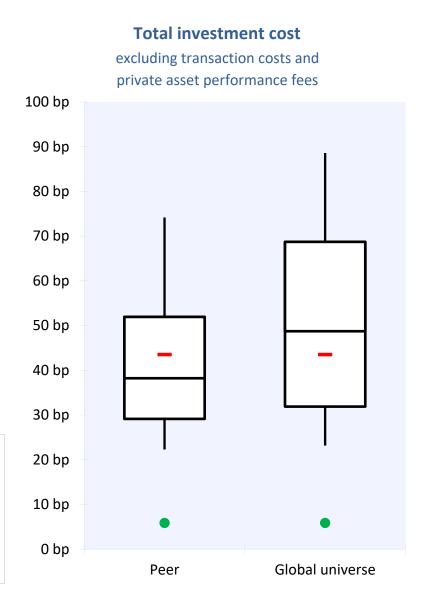
	Impact in bps
1. Accet with differences	(0.0)
1. Asset mix differences	(0.0)
3. Paid less in total for similar investment styles	
 Lower internal investment management costs Lower internal active EAFE Stock costs 	(1.0)
	(1.9)
 Lower internal active EAFE Fixed Income costs 	(0.5)
 All other internal investment mgmt. differences 	0.0
 Lower oversight, custodial & other costs 	(1.0)
 All other differences 	0.0
	(3.5)
Total decrease	(3.5)

Your total investment cost of 5.9 bps was the lowest of the peers and was substantially below the peer median of 38.2 bps.

Differences in total investment cost are often caused by two factors that are often outside of management's control:

- Asset mix, particularly holdings of the highest cost asset classes: real estate (excl. REITs), infrastructure, hedge funds, private equity and private credit. These high cost assets equaled 0% of your funds assets at the end of 2021 versus a peer average of 28%.
- Fund size. Bigger funds have advantages of scale.

Therefore, to assess whether your costs are high or low given your unique asset mix and size, CEM calculates a benchmark cost for your fund. This analysis is shown on the following page.



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your value

peer avg

Legend

90th 75th

median 25th 10th

Benchmark cost analysis suggests that, after adjusting for fund size and asset mix, your fund was low cost by 8.2 basis points in 2021.

Your benchmark cost is an estimate of what your cost would be given your actual asset mix and the median costs that your peers pay for similar services. It represents the cost your peers would incur if they had your actual asset mix.

Your total cost of 5.9 bp was below your benchmark cost of 14.1 bp. Thus, your cost savings were 8.2 bp.

Your cost versus benchmark

	€000s	basis points
Your total investment cost	17,932	5.9 bp
Your benchmark cost	43,080	14.1 bp
Your excess cost	(25,148)	(8.2) bp

Your fund was low cost because it had a lower cost implementation style and it paid less than peers for similar services.

Reasons for your low cost status

	Excess C (Saving	•
	€000s	bps
Implementation style differences	(15,697)	(5.1)
2. Paying less than peers for similar services	4	
 Internal investment management costs 	(5,750)	(1.9)
 Oversight, custodial & other costs 	(3,702)	(1.2)
	(9,451)	(3.1)
Total savings	(25,148)	(8.2)

Alternative benchmark cost:

				parison with m management s	•	Cost comparison with median peer with similar management style (bps)			
	Average	GPFN		Difference to	Contribution		Difference to	Contribution	
	holdings	cost in	Benchmark	benchmark	to total cost	Benchmark	benchmark	to total cost	
	in €mils	bps	cost	cost	difference	cost	cost	difference	
Internal asset management									
Stock - Europe	19,561	3.6	12.9	9.3	5.9	8.0	4.4	2.8	
Fixed income - Europe	10,986	7.4	8.7	1.2	0.4	4.8	(2.7)	(1.0)	
Total, excl. Overlays and overhead	d	5.0	11.4		6.4	6.9		1.9	
Overlay Programs	30,547	0.0	0.6	0.6	0.6	0.6	0.6	0.6	
Overhead	30,547	0.9	2.1	1.2	1.2	2.1	1.2	1.2	
Total	30,547	5.9	14.1		8.2	9.6		3.7	

Notes:

Internal European stock uses All stock as the benchmark.

Internal European fixed income uses All fixed income as the benchmark.

Rounding may cause sumation issues

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High-level estimate of management costs incurred if GPFN were managed passively:

	Average holdings in €mils	Current cost in bps	Benchmark target cost in bps
Internal asset management Stock - Europe Fixed income - Europe	19,561 10,986	3.6 7.4	2.1 1.6
Overhead	30,547	0.9	0.9
Total	30,547	5.9	2.9

Notes:

Internal European stock uses All stock as the benchmark.

Internal European fixed income uses All fixed income as the benchmark.

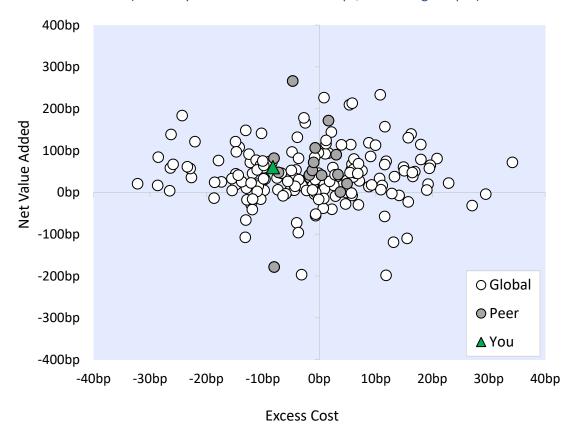
The benchmark result needs to be interpreted with caution since the value is very low and based on a limited number of observations.

This also does not take into consideration possible issues with owning a relatively large proportion of a given benchmark index or any constraints around ESG factors.

Your 10-year performance placed in the positive value added, low cost quadrant of the cost effectiveness chart.

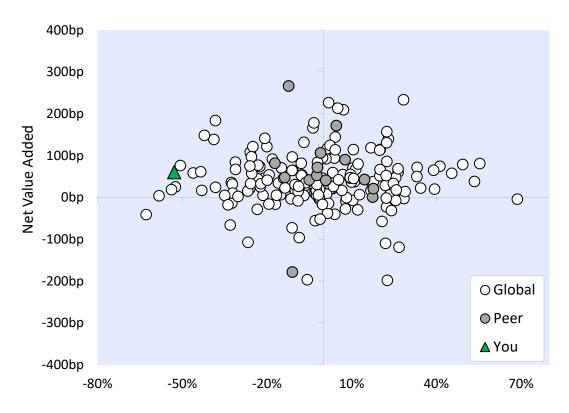
10-year net value added versus excess cost

(Your 10-year: net value added 60 bps, cost savings 8 bps 1)



10-year excess cost as a % of benchmark cost versus net value added

10-year excess cost as a % of BM cost vs. net value added



Excess Cost as a % of benchmark cost

2

Description of peer group and universe

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Peer group

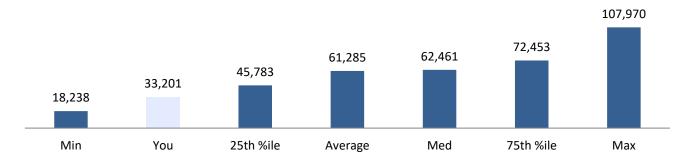
Your peer group is comprised of 16 Global funds, with assets ranging from €18.2 billion to €108.0 billion versus your €33.2 billion. The median size is €62.5 billion.

In order to preserve client confidentiality, we do not disclose your peers' names in this document due to the Freedom of Information Act. Your peer group consist of plans with the following characteristics:

Peer Group Characteristics - 2021

	You	Peers	Global average
<u>Plan Assets (\$ billions)</u> Range	33.2	18.2 - 108.0	0.1 - 1,122.7
Median		62.5	7.5
# of Plans			
Corporate		0	130
Public	1	12	126
Other		4	40
Total		16	296
Implementation style			
% External active	0.0	29.7	66.5
% External passive	0.0	4.8	18.1
% Internal active	100.0	58.2	11.6
% Internal passive	0.0	7.3	3.8
Asset mix			
% Stock	63.1	41.9	38.2
% Fixed Income	36.9	27.1	37.9
% Real Assets	0.0	13.4	10.1
% Private Equity	0.0	9.2	6.4
% Private Credit	0.0	3.3	2.5
% Hedge Funds & Other	0.0	5.1	5.0

Total fund assets (€ millions) - you versus peers

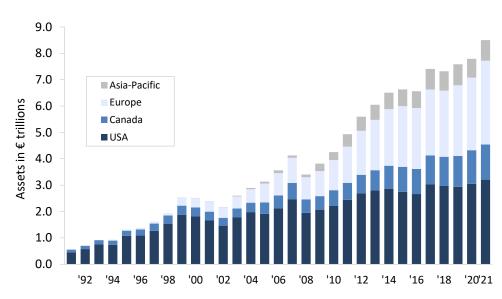


CEM global universe

CEM has been providing investment benchmarking solutions since 1991. The 2021 survey universe is comprised of 296 funds representing €8.6 trillion in assets. The breakdown by region is as follows:

- 149 U.S. pension funds with aggregate assets of €3.2 trillion.
- 68 Canadian pension funds with aggregate assets of €1.3 trillion.
- 69 European pension funds with aggregate assets of €3.2 trillion. Included are funds from the Netherlands, Norway, Sweden, Finland, Denmark, UK, and Ireland.
- 6 Asia-Pacific pension funds with aggregate assets of €0.8 trillion.

CEM global universe



Universe subsets

CEM's global survey universe is comprised of 296 funds with total assets of €8.6 trillion. Your fund's returns and costs are compared to the following two subsets of the global universe:

- Peers Your peer group is comprised of 16 Global funds ranging in size from €18.2 €108.0 billion. The peer median of €62.5 billion compares to your €33.2 billion.
- Global The global universe is comprised of 296 funds ranging in size from €0.1 €1,122.7 billion. The median fund is €7.5 billion.

Universe subsets by number of funds and assets

	Peer								Asia-	
	group ¹	Corp.	Public	Other	Total	U.S.	Canada	Europe	Pacific	Total
# of funds										
2021	16	130	126	40	296	149	68	69	10	296
2020	16	134	137	37	308	160	69	70	9	308
2019	16	135	139	42	316	155	72	75	14	316
2018	16	147	148	44	339	170	78	77	14	339
2017	16	151	155	47	353	168	80	89	16	353
2016	16	155	147	47	349	170	81	83	15	349
2015	16	162	150	53	365	176	81	92	16	365
2014	16	165	206	54	425	178	88	144	15	425
2013	16	186	200	62	448	193	90	152	13	448
2012	15	189	203	58	450	203	89	144	14	450
# of funds with										
uninterrupted of	data for:									
1 yr	16	130	126	40	296	149	68	69	10	296
2 yrs	16	120	119	35	274	141	64	61	8	274
3 yrs	16	111	114	34	259	130	63	58	8	259
4 yrs	16	106	113	33	252	126	62	56	8	252
5 yrs	16	99	106	31	236	119	56	53	8	236
6 yrs	16	94	103	31	228	115	53	52	8	228
7 yrs	16	88	98	29	215	109	48	50	8	215
8 yrs	16	85	97	29	211	107	46	50	8	211
9 yrs	16	81	95	27	203	102	45	49	7	203
10 yrs	15	76	91	24	191	100	44	41	6	191
Total assets (€ l										
2021	981	1,291	5,631	1,695	8,618	3,209	1,330	3,182	897	8,618
2020	893	1,201	5,192	1,486	7,879	3,048	1,276	2,754	801	7,879
2019	846	1,170	4,970	1,545	7,684	2,936	1,174	2,676	898	7,684
2018	776	1,119	4,925	1,361	7,406	2,969	1,107	2,505	825	7,406
2017	772	1,139	5,010	1,498	7,647	3,036	1,093	2,499	1,019	7,647
2016	690	1,080	4,294	1,377	6,751	2,661	951	2,313	826	6,751
2015	681	1,102	4,470	1,340	6,912	2,746	948	2,302	916	6,912
2014	662	1,164	4,390	1,243	6,798	2,866	869	2,149	914	6,798
2013	604	1,106	4,078	1,120	6,304	2,802	765	1,909	827	6,304
2012	536	1,096	3,783	864	5,743	2,687	707	1,665	685	5,743
2021 asset distr (€ billions)	<u>ribution</u>									
Avg	61.3	9.9	44.7	42.4	29.1	21.5	19.6	46.1	89.7	29.1
Max	108.0	89.6	1,122.7	518.2	1,122.7	284.2	293.0	1,122.7	551.8	1,122.7
75th %ile	72.5	13.3	36.1	43.7	22.1	18.6	11.7	32.6	59.3	22.1
Median	62.5	4.6	11.2	13.4	7.5	9.1	4.1	9.8	35.1	7.5
25th %ile	45.8	1.8	3.6	2.4	2.4	2.4	1.6	3.6	21.4	2.4
Min	18.2	0.3	0.1	0.1	0.1	0.3	0.1	0.5	2.5	0.1

^{1.} Peer group statistics are for your 2021 peer group only as your peer group may have included different funds in prior years.

Implementation style, actual mix and policy mix by universe subset

Implementation style, actual mix and policy mix - 2021

(as a % of year-end assets)

Note Peer Fund Fund Peer Fund Fund												
Implementation style External Active 0.0 29.0 72.4 56.1 60.9 63.9 72.4 63.0 49.4 43.6 63.9 Fund of funds 0.0 0.7 2.3 3.0 2.1 2.6 2.6 1.7 3.5 1.6 2.6 External passive 0.0 4.8 18.0 17.9 19.1 18.1 17.8 11.9 24.9 19.1 18.1 Internal Active 100.0 58.2 5.5 17.3 13.4 11.6 4.1 18.6 18.8 26.1 11.6 Internal Passive 0.0 7.3 1.7 5.7 4.5 3.8 3.1 4.8 3.4 9.6 3.8 Total 100					Global	by type						
External Active 0.0 29.0 72.4 56.1 60.9 63.9 72.4 63.0 49.4 43.6 63.9			Peer									
External Active 0.0 29.0 72.4 56.1 60.9 63.9 72.4 63.0 49.4 43.6 63.9 Fund of funds 0.0 0.7 2.3 3.0 2.1 2.6 2.6 1.7 3.5 1.6 2.6 External passive 0.0 4.8 18.0 17.9 19.1 18.1 17.8 11.9 24.9 19.1 18.1 Internal Active 100.0 58.2 5.5 17.3 13.4 11.6 4.1 18.6 18.8 26.1 11.6 Internal Passive 0.0 7.3 1.7 5.7 4.5 3.8 3.1 4.8 3.4 9.6 3.8 Total 100		fund	group	Corp.	Public	Other	Total	U.S.	Canada	Europe	Pacific	Total
External Active 0.0 29.0 72.4 56.1 60.9 63.9 72.4 63.0 49.4 43.6 63.9 Fund of funds 0.0 0.7 2.3 3.0 2.1 2.6 2.6 1.7 3.5 1.6 2.6 External passive 0.0 4.8 18.0 17.9 19.1 18.1 17.8 11.9 24.9 19.1 18.1 Internal Active 100.0 58.2 5.5 17.3 13.4 11.6 4.1 18.6 18.8 26.1 11.6 Internal Passive 0.0 7.3 1.7 5.7 4.5 3.8 3.1 4.8 3.4 9.6 3.8 Total 100												
Fund of funds 0.0 0.7 2.3 3.0 2.1 2.6 2.6 1.7 3.5 1.6 2.6 External passive 0.0 4.8 18.0 17.9 19.1 18.1 17.8 11.9 24.9 19.1 18.1 Internal Active 100.0 58.2 5.5 17.3 13.4 11.6 4.1 18.6 18.8 26.1 11.6 Internal Passive 0.0 7.3 1.7 5.7 4.5 3.8 3.1 4.8 3.4 9.6 3.8 Total 100												
External passive 0.0 4.8 18.0 17.9 19.1 18.1 17.8 11.9 24.9 19.1 18.1 Internal Active 100.0 58.2 5.5 17.3 13.4 11.6 4.1 18.6 18.8 26.1 11.6 Internal Passive 0.0 7.3 1.7 5.7 4.5 3.8 3.1 4.8 3.4 9.6 3.8 Total 100			29.0	72.4					63.0		43.6	
Internal Active 100.0 58.2 5.5 17.3 13.4 11.6 4.1 18.6 18.8 26.1 11.6 Internal Passive 0.0 7.3 1.7 5.7 4.5 3.8 3.1 4.8 3.4 9.6 3.8 Total 100	Fund of funds	0.0	-	1			-		1.7		-	-
Internal Passive 0.0 7.3 1.7 5.7 4.5 3.8 3.1 4.8 3.4 9.6 3.8 Total 100	External passive	0.0	4.8	18.0	17.9	19.1	18.1	17.8	11.9	24.9	19.1	18.1
Actual asset mix Stock 63.1 41.9 28.8 46.1 43.6 38.2 35.2 38.1 43.2 48.5 38.2 Fixed Income ¹ 36.9 27.6 53.0 25.8 33.0 38.7 43.1 34.2 35.1 29.0 38.7	Internal Active	100.0	58.2	5.5	17.3	13.4	11.6	4.1	18.6	18.8	26.1	11.6
Actual asset mix Stock 63.1 41.9 28.8 46.1 43.6 38.2 35.2 38.1 43.2 48.5 38.2 Fixed Income ¹ 36.9 27.6 53.0 25.8 33.0 38.7 43.1 34.2 35.1 29.0 38.7	Internal Passive	0.0	<u>7.3</u>	<u>1.7</u>	<u>5.7</u>	<u>4.5</u>	<u>3.8</u>	<u>3.1</u>	<u>4.8</u>	<u>3.4</u>	<u>9.6</u>	3.8
Stock 63.1 41.9 28.8 46.1 43.6 38.2 35.2 38.1 43.2 48.5 38.2 Fixed Income ¹ 36.9 27.6 53.0 25.8 33.0 38.7 43.1 34.2 35.1 29.0 38.7	Total	100	100	100	100	100	100	100	100	100	100	100
Stock 63.1 41.9 28.8 46.1 43.6 38.2 35.2 38.1 43.2 48.5 38.2 Fixed Income ¹ 36.9 27.6 53.0 25.8 33.0 38.7 43.1 34.2 35.1 29.0 38.7												
Fixed Income ¹ 36.9 27.6 53.0 25.8 33.0 38.7 43.1 34.2 35.1 29.0 38.7	Actual asset mix											
	Stock	63.1	41.9	28.8	46.1	43.6	38.2	35.2	38.1	43.2	48.5	38.2
Global TAA 0.0 1.4 0.5 1.0 0.2 0.7 0.6 0.5 1.0 0.1 0.7	Fixed Income ¹	36.9	27.6	53.0	25.8	33.0	38.7	43.1	34.2	35.1	29.0	38.7
	Global TAA	0.0	1.4	0.5	1.0	0.2	0.7	0.6	0.5	1.0	0.1	0.7
Real Assets 0.0 13.4 6.2 13.5 12.2 10.1 6.6 16.6 11.3 10.7 10.1	Real Assets	0.0	13.4	6.2	13.5	12.2	10.1	6.6	16.6	11.3	10.7	10.1
Hedge Funds 0.0 2.9 3.8 2.7 2.0 3.1 4.4 1.9 1.4 3.0 3.1	Hedge Funds	0.0	2.9	3.8	2.7	2.0	3.1	4.4	1.9	1.4	3.0	3.1
Balanced Funds 0.0 0.0 0.0 0.1 0.0 0.0 0.0 0.0 0.2 0.0 0.0	Balanced Funds	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.2	0.0	0.0
Risk Parity 0.0 0.3 0.5 0.3 0.1 0.4 0.7 0.0 0.0 0.0 0.4	Risk Parity	0.0	0.3	0.5	0.3	0.1	0.4	0.7	0.0	0.0	0.0	0.4
Private Debt 0.0 3.3 2.0 2.6 3.7 2.5 1.6 3.2 3.8 1.1 2.5	Private Debt	0.0	3.3	2.0	2.6	3.7	2.5	1.6	3.2	3.8	1.1	2.5
Private Equity <u>0.0</u> <u>9.2</u> <u>5.2</u> <u>7.9</u> <u>5.2</u> <u>6.4</u> <u>7.8</u> <u>5.4</u> <u>4.0</u> <u>7.5</u> <u>6.4</u>	Private Equity	0.0	<u>9.2</u>	<u>5.2</u>	<u>7.9</u>	<u>5.2</u>	<u>6.4</u>	<u>7.8</u>	<u>5.4</u>	4.0	<u>7.5</u>	<u>6.4</u>
Total 100 100 100 100 100 100 100 100 100 10	Total	100	100	100	100	100	100	100	100	100	100	100
Policy asset mix	Policy asset mix											
Stock 63.1 43.9 28.9 45.6 43.1 38.0 35.3 37.1 42.9 53.1 38.0	Stock	63.1	43.9	28.9	45.6	43.1	38.0	35.3	37.1	42.9	53.1	38.0
Fixed Income 36.9 28.2 54.1 26.0 33.6 39.2 44.6 34.8 33.6 26.9 39.2	Fixed Income	36.9	28.2	54.1	26.0	33.6	39.2	44.6	34.8	33.6	26.9	39.2
Global TAA 0.0 2.9 0.4 1.1 0.2 0.7 0.6 0.7 0.9 0.1 0.7	Global TAA	0.0	2.9	0.4	1.1	0.2	0.7	0.6	0.7	0.9	0.1	0.7
Real Assets 0.0 12.7 6.5 14.9 13.0 11.0 7.2 17.6 12.8 10.7 11.0	Real Assets	0.0	12.7	6.5	14.9	13.0	11.0	7.2	17.6	12.8	10.7	11.0
Hedge funds 0.0 1.2 3.1 1.9 1.8 2.4 3.3 1.6 1.1 2.3 2.4	Hedge funds	0.0	1.2	3.1	1.9	1.8	2.4	3.3	1.6	1.1	2.3	2.4
Balanced Funds 0.0 0.0 0.0 0.1 0.0 0.0 0.0 0.0 0.1 0.0 0.0	Balanced Funds	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.1	0.0	0.0
Risk Parity 0.0 0.3 0.5 0.4 0.0 0.4 0.7 0.0 0.0 0.0 0.4	Risk Parity	0.0	0.3	0.5	0.4	0.0	0.4	0.7	0.0	0.0	0.0	0.4
Private Debt 0.0 2.7 1.9 3.0 3.7 2.6 1.4 3.9 4.4 0.9 2.6	•			1.9	3.0	3.7		1.4	3.9	4.4	0.9	2.6
Private Equity <u>0.0</u> <u>8.2</u> <u>4.6</u> <u>7.0</u> <u>4.6</u> <u>5.6</u> <u>6.9</u> <u>4.4</u> <u>4.1</u> <u>6.0</u> <u>5.6</u>	Private Equity	0.0	8.2	4.6	<u>7.0</u>	4.6	<u>5.6</u>	6.9	<u>4.4</u>	<u>4.1</u>	6.0	<u>5.6</u>
Total 100 100 100 100 100 100 100 100 100 10	Total	100	100	100	100	100		100	100	100	100	

^{1.}Includes derivatives and overlays.

Implementation style, actual mix and policy mix trends

Implementation style, actual mix and policy mix - 2017 to 2021

(as a % of year-end assets)

		Yo	our fun	ıd			Pee	r avera	age ¹			Glob	al aver	age ¹	
	2021	2020	2019	2018	2017	2021	2020	2019	2018	2017	2021	2020	2019	2018	2017
Implementation style															
External active	0.0	0.0	0.0	0.0	0.0	28.4	28.1	28.0	28.0	27.5	61.4	61.5	61.6	61.6	60.8
Fund of funds	0.0	0.0	0.0	0.0	0.0	0.7	0.7	0.7	0.7	0.8	2.7	2.3	2.4	2.6	2.6
External passive	0.0	0.0	0.0	0.0	0.0	4.1	3.7	3.5	3.1	3.9	17.8	18.0	17.9	18.1	18.9
Internal active	100.0	100.0	100.0	100.0	100.0	59.0	59.4	58.1	58.5	58.4	13.3	13.4	13.2	13.2	13.3
Internal passive	0.0	0.0	0.0	0.0	0.0	<u>7.8</u>	<u>8.1</u>	<u>9.7</u>	<u>9.7</u>	9.4	<u>4.8</u>	<u>4.8</u>	<u>4.8</u>	<u>4.6</u>	<u>4.4</u>
Total	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Actual asset mix															
Stock	63.1	65.1	61.8	59.0	62.6	42.4	41.5	41.4	41.9	43.8	38.7	39.9	39.9	40.0	43.5
Fixed income ²	36.9	34.9	38.2	41.0	37.4	28.2	30.2	30.5	30.8	31.0	36.8	37.1	36.6	36.4	34.7
Global TAA	0.0	0.0	0.0	0.0	0.0	1.5	1.5	1.7	2.0	2.2	0.7	0.8	0.9	0.9	0.8
Real assets	0.0	0.0	0.0	0.0	0.0	13.6	13.3	13.5	13.0	12.3	10.8	10.5	10.9	10.8	10.0
Hedge funds	0.0	0.0	0.0	0.0	0.0	1.9	2.3	2.7	2.8	2.8	3.0	3.0	3.2	3.4	3.4
Balanced Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.5	0.5
Risk Parity	0.0	0.0	0.0	0.0	0.0	0.3	0.3	0.3	0.3	0.3	0.4	0.5	0.4	0.5	0.5
Private credit	0.0	0.0	0.0	0.0	0.0	3.2	3.1	2.3	2.1	1.6	2.2	2.0	1.9	1.7	1.4
Private equity	0.0	0.0	0.0	0.0	0.0	8.9	7.7	7.7	<u>7.1</u>	6.1	<u>7.3</u>	6.2	<u>5.9</u>	<u>5.7</u>	<u>5.2</u>
Total	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Policy asset mix															
Stock	63.1	65.1	62.0	59.0	64.5	44.6	44.4	44.5	44.6	45.9	38.8	40.0	40.6	41.4	43.6
Fixed income	36.9	34.9	38.0	41.0	35.5	28.7	29.8	31.0	31.0	30.7	37.5	36.7	37.0	36.4	34.8
Global TAA	0.0	0.0	0.0	0.0	0.0	3.1	2.9	3.3	3.4	3.3	0.8	0.9	0.9	1.0	0.9
Real assets	0.0	0.0	0.0	0.0	0.0	12.8	12.5	12.2	12.0	12.0	11.3	11.4	10.9	10.8	10.4
Hedge funds	0.0	0.0	0.0	0.0	0.0	0.2	0.6	0.7	0.8	0.7	2.3	2.5	2.7	2.9	3.0
Balanced Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0
Risk Parity	0.0	0.0	0.0	0.0	0.0	0.3	0.3	0.3	0.3	0.3	0.4	0.4	0.4	0.4	0.5
Private credit	0.0	0.0	0.0	0.0	0.0	2.4	2.4	1.7	1.9	1.4	2.3	2.1	1.7	1.5	1.2
Private equity	0.0	0.0	0.0	0.0	0.0	<u>7.9</u>	<u>7.1</u>	6.2	<u>5.9</u>	<u>5.7</u>	<u>6.5</u>	6.0	<u>5.8</u>	<u>5.5</u>	<u>5.4</u>
Total	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100

^{1.} Trends are based on the 191 Global and 15 peer funds with 10 or more consecutive years of data ending 2021.

^{2.} Includes derivatives and overlays.

Implementation style by asset class

Implementation style impacts your costs, because external active management tends to be more expensive than internal or passive (or indexed) management and fund-of-funds usage is more expensive than direct fund investment.

Implementation style by asset class - 2021

(as a % of year-end assets)

		Your fund % External Internal				Peer	avera	ge %			Globa	laver	age %	
	Ex	ternal	Inter	rnal	E:	xterna	I	Inte	rnal	E	xterna		Inter	nal
	Active F	OFs Index	Active	Index	Active	FOFs	Index	Active	Index	Active	FOFs	Index	Active	Index
Stock - U.S.					9.0		12.3	45.1	33.7	34.0		50.6	8.1	7.3
Stock - EAFE	0.0	0.0	100.0	0.0	13.5		8.8	73.7	4.1	49.9		27.3	20.6	2.1
Stock - Global					34.8		1.9	63.2	0.0	60.3		26.3	9.9	3.4
Stock - other					0.8		13.2	79.9	6.1	66.2		13.3	12.6	7.9
Stock - Emerging					28.8		17.7	46.2	7.4	72.2		17.4	7.3	3.1
Stock - ACWI x U.S.					73.1		0.0	26.9	0.0	71.9		26.1	0.9	1.1
Stock - Aggregate	0.0	0.0	100.0	0.0	19.0		9.2	60.1	11.8	53.8		31.2	10.6	4.4
Fixed income - U.S.					5.2		6.5	86.8	1.5	69.5		13.9	13.1	3.5
Fixed income - EAFE	0.0	0.0	100.0	0.0	5.2		0.3	69.5	25.1	38.8		30.7	18.9	11.6
Fixed income - Global					13.9		0.3	85.8	0.0	61.2		10.0	24.7	4.2
Fixed income - other					6.7		12.1	81.2	0.0	59.5		16.1	19.1	5.3
Fixed income - Long bonds					1.2		0.0	98.8	0.0	83.5		7.0	5.6	3.9
Fixed income - Emerging					57.7		3.1	35.6	3.5	82.3		6.7	9.8	1.2
Fixed income - Inflation indexed					0.0		0.0	79.7	20.3	12.7		46.3	20.8	20.2
Fixed income - High yield					80.8		0.0	19.2	0.0	83.8		6.6	7.5	2.1
Fixed income - Bundled LDI					5.8		0.0	94.2	0.0	51.3		30.0	14.2	4.5
Fixed income - Convertibles					100.0		0.0	0.0	0.0	100.0		0.0	0.0	0.0
Fixed income - Public mortgages					48.7		0.0	51.3	0.0	60.7		0.0	39.3	0.0
Cash					32.8			67.2		45.4			54.6	
Fixed income - Aggregate	0.0	0.0	100.0	0.0	14.8		2.7	75.1	7.3	66.5		14.5	14.1	4.9
Commodities					13.7		0.0	14.8	71.5	29.0		16.0	23.1	31.9
Infrastructure					27.1	0.5		72.4		79.6	4.7		15.7	
Natural resources					45.3	0.0		54.7		74.7	2.7		22.7	
REITs					0.0		16.4	17.1	66.5	67.7		19.4	11.1	1.8
Real estate					35.8	0.2		64.0		76.1	7.1		16.8	
Other real assets					100.0	0.0		0.0		95.2	0.0		4.8	
Other listed real assets					0.0		100.0	0.0	0.0	78.5		11.4	6.8	3.3
Real assets - Aggregate					32.9	0.3	0.6	64.0	2.3	76.0	5.6	1.5	16.3	0.7
Hedge funds					93.3	6.7				78.3	21.7			
Global TAA					9.3			90.7		70.8			29.2	
Balanced funds					0.0		0.0	0.0	0.0	100.0		0.0	0.0	0.0
Risk parity					96.8			3.2		95.1			4.9	
Private credit					68.5	0.0		31.5		91.3	1.2		7.5	
Mortgages					58.9			41.1		90.6			9.4	
Private equity - Diversified					74.7	4.2		21.1		74.4	21.1		4.5	
Venture capital					81.3	18.0		0.7		46.5	51.8		1.7	
LBO					93.5	5.5		1.1		93.4	6.4		0.2	
Private equity - Other					86.7	0.0		13.3		80.5	0.0		19.5	
Private equity - Aggregate					80.2	5.6		14.2		75.0	20.6		4.4	
Total Fund - YrEnd Holdings	0.0	0.0 0.0	100.0	0.0	29.0	0.7	4.8	58.2	7.3	63.9	2.6	18.1	11.6	3.8

Actual mix

Actual asset mix - 2017 to 2021 (as a % of total year-end assets)

Stock - U.S. Stock - Close		Your fund						Peer	avera	ge %			Globa	l aver	age %	
Stock - LS Sto		2021				2017	2021				2017					2017
Stock - EAFE 63.1 63.1 61.8 81.9 62.0 62.0 61.5 85.0	Stock - U.S	2021	2020	2013	2010	2017										
Stock - Global Image: Cloth of the Stock - Intereging Image: Cloth of Stock - Intereging -		63.1	65 1	61.8	59 N	62.6	_									
Stock- enterging Stock - Emerging Stock - Charmer of Stock - Charmer o		03.1	05.1	01.0	33.0	02.0										-
Stock - Emerging 1 1 4 4 4 4 4 5 3 3 3 3 3 3 3 2 3 2 3 2 3 2 3 3 2 3																
Stock - ACWİX Ü.S. G.5. 61.6. 65.1 65.0 59.0 62.0 41.0 41.0 40.8 41.3 43.3 32.0 39.5 32.5 93.5 32.5 59.5 42.0 61.0 61.0 61.0 61.0 61.0 62.0 </td <td>*****</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>_</td> <td>_</td> <td></td> <td>_</td> <td></td> <td></td> <td>_</td> <td></td> <td>_</td> <td></td>	*****						_	_		_			_		_	
Stock - Aggregate 63.1 65.1 65.1 95.8 95.9 62.0 41.9 41.1 40.8 43.3 38.2 39.8 39.5 43.0 33.2 60.0 6.8 6.5 6.6 6.0 3.8 7.0 1.0 3.0 3.0 3.0 2.0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>_</td><td></td><td>_</td><td></td></t<>													_		_	
Fixed income - U.S. 36.9 34.9 37.9 41.0 37.4 6.0 6.3 6.5 6.2 6.6 6.6 6.7 2.8 3.2 3.0 3.1 3.8 3.0 3.1 3.3 3.3 3.3 3.3 3.3 3.2 2.8 3.2 4.3 4.0 2.2 2.3 2.5 2.4 2.8 3.2 4.3 4.0 2.2 2.3 2.5 2.4 2.8 3.2 3.2 2.8 3.2 4.8 4.9 2.5 5.0 5.2 1.5 1.5 1.5 1.2 1.1 1.1 2.1 1.1 <td></td> <td>63.1</td> <td>65.1</td> <td>61.8</td> <td>59.0</td> <td>62.6</td> <td></td>		63.1	65.1	61.8	59.0	62.6										
Fixed income - EAFE 36.9 34.9 37.9 41.0 37.4 6.0 5.8 5.7 6.7 6.3 6.2 2.5 3.0 3.1 3.8 Fixed income - Global 2.8 2.8 2.8 3.2 3.3 2.3 3.2 2.8 3.2 4.8 4.8 4.9 5.0 5.5 Fixed income - Other		03.1	05.1	01.0	33.0	02.0										
Fixed income - Global Image: Cloud of the C		36.9	34 9	37 9	41 0	37 4										
Fixed income - tother 1.0		30.3	54.5	37.3	41.0	37.4			_	-			_		_	
Fixed income - Long bonds Image: Control of the control							_	_	_				_	_		_
Fixed income - Emerging								_			_	_	_			_
Fixed income - Inflation indexed Fixed income - Highly yield I.B. I.B. I.B. I.B. I.B. I.B. I.B. I.B.	· ·							_								_
Fixed income - Highly yield 1.0 1.1 1.2	0 0						_	_			_					
Fixed income - Bundled LDI Fixed income - Convertibles Fixed income - Convertible Fixed - Convertible Fixe							_	_				_				
Fixed income - Convertibles Fixed income - Public mortgages 1	0 /								_	• • • •						
Fixed income - Public mortgages 1.2 1.2 1.9 1.2 2.0 2.1 1.9 2.1 2.1 1.1 1.5 1.4 1.6 2.0 2.1							_	_		0.2	0.2					
Cash 0.2 4.9 2.2 2.0 1.9 2.3 1.4 1.5 1.4 1.6 2.0 Fixed income - Aggregate 36.9 34.9 38.2 41.0 37.4 27.1 28.3 29.0 29.1 29.6 37.9 37.7 37.9 38.2 36.1 Commodities 36.9 34.9 38.2 37.4 27.1 28.3 29.0 29.1 29.1 29.0 20.2	Fixed income - Public mortgages							0.1				0.1				0.0
Commodities	0 0			0.2				2.2		1.9		1.4	1.5			
Commodities	Fixed income - Aggregate	36.9	34.9	38.2	41.0	37.4	27.1	28.3	29.0	29.1	29.6	37.9	37.7	37.9	38.2	36.1
Natural resources REITS REIGHA REAL STANDAM ST	56 5						0.2	0.1	0.1	0.1	0.1	0.2		0.3	0.3	0.3
REITS Real estate 0.3 0.2 0.2 0.2 0.2 0.5 0.5 0.5 0.6 0.5	Infrastructure						3.9	3.7	3.5	3.1	3.1	2.7	2.4	2.3	2.1	1.8
Real estate	Natural resources						0.6	0.6	0.7	0.6	0.6	0.4	0.3	0.4	0.4	0.5
Other real assets 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.2 0.2 0.2 0.2 Other listed real assets 0.0<	REITs						0.3	0.2	0.2	0.2	0.2	0.6	0.5	0.5	0.6	0.6
Other listed real assets 0.0	Real estate						8.4	8.4	8.6	8.6	8.0	6.0	6.1	6.3	6.3	5.6
Real assets - Aggregate 13.4 13.1 13.2 12.8 12.1 10.1 9.8 10.0 9.9 9.0 Hedge funds 2.9 3.2 3.7 3.7 3.7 3.1 3.1 3.3 3.4 3.4 Global TAA 1.4 1.4 1.6 1.9 2.0 0.7 0.9 1.0 0.9 1.0 Balanced funds 0.3 0.3 0.3 0.3 0.3 0.3 0.4 0.5 0.5 0.5 Risk parity 0.3 0.3 0.3 0.3 0.3 0.3 0.4 0.5 0.6 0.5 0.5 Mortgages 0.5 0.5 0.5 0.5 0.5 0.5 0.6 0.4 0.6 0.6 0.4 Private credit 2.8 2.7 2.0 1.7 1.2 1.9 1.7 1.6 1.3 1.0 Private equity - Diversified 5.9 5.1 5.3 4.8 4.1 5.2 4.3 4.3 3.9 3.3 Venture capital 0.8	Other real assets						0.1	0.1	0.1	0.1	0.1	0.1	0.2	0.2	0.2	0.2
Hedge funds Global TAA Global TAA Global TAA Risk parity During ages Nortgages Nortg	Other listed real assets						0.0					0.1	0.1	0.0	0.0	0.0
Solid TAA 1.4 1.6 1.9 2.0 0.7 0.9 1.0 0.9 1.0 0.5	Real assets - Aggregate						13.4	13.1	13.2	12.8	12.1	10.1	9.8	10.0	9.9	9.0
Balanced funds Risk parity 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.4 0.5 0.6 0.5 0.5 Mortgages 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.6 0.4 0.6 0.6 0.4 Private credit 2.8 2.7 2.0 1.7 1.2 1.9 1.7 1.6 1.3 1.0 Private equity - Diversified 5.9 5.1 5.3 4.8 4.1 5.2 4.3 4.3 3.9 3.3 Venture capital 0.8 0.5 0.5 0.5 0.4 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.2 0.2 0.5 0.6 0.6 0.6 0.5 0.5 0.6 0.4 0.3 0.3 0.3 0.3 0.3 0.3 0.2 0.2 0.5 0.6 0.6 0.6 0.5 0.5 0.5 0.6 0.6 0.6 0.5 0.5 0.5 0.5	Hedge funds						2.9	3.2	3.7	3.7	3.7	3.1	3.1	3.3	3.4	3.4
Risk parity 0.3 0.3 0.3 0.3 0.3 0.3 0.4 0.5 0.6 0.5 0.5 Mortgages 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.6 0.4 0.6 0.6 0.4 Private credit 2.8 2.7 2.0 1.7 1.2 1.9 1.7 1.6 1.3 1.0 Private equity - Diversified 5.9 5.1 5.3 4.8 4.1 5.2 4.3 4.3 3.9 3.3 Venture capital 0.8 0.5 0.5 0.5 0.5 0.4 0.3 0.3 0.3 0.3 0.2 LBO 2.3 2.0 1.8 1.7 1.3 0.6 0.6 0.6 0.5 0.5 Private equity - Other 0.3 0.2 0.2 0.2 0.3 0.4 0.2 0.2 0.2 0.2 Private equity - Aggregate 9.2 7.9 7.8 7.2 6.2 6.4 5.3 5.3 4.9 4.3 Derivatives	Global TAA						1.4	1.4	1.6	1.9	2.0	0.7	0.9	1.0	0.9	1.0
Mortgages 0.5 0.5 0.5 0.5 0.5 0.6 0.4 0.6 0.6 0.4 Private credit 2.8 2.7 2.0 1.7 1.2 1.9 1.7 1.6 1.3 1.0 Private equity - Diversified 5.9 5.1 5.3 4.8 4.1 5.2 4.3 4.3 3.9 3.3 Venture capital 0.8 0.5 0.5 0.5 0.4 0.3 0.3 0.3 0.3 0.2 LBO 2.3 2.0 1.8 1.7 1.3 0.6 0.6 0.6 0.5 0.5 Private equity - Other 0.3 0.2 0.2 0.2 0.3 0.4 0.2<	Balanced funds											0.0	0.0	0.2	0.4	0.5
Private credit 2.8 2.7 2.0 1.7 1.2 1.9 1.7 1.6 1.3 1.0 Private equity - Diversified 5.9 5.1 5.3 4.8 4.1 5.2 4.3 4.3 3.9 3.3 Venture capital 0.8 0.5 0.5 0.5 0.4 0.3 0.3 0.3 0.3 0.2 LBO 2.3 2.0 1.8 1.7 1.3 0.6 0.6 0.6 0.5 0.5 Private equity - Other 0.3 0.2 0.2 0.3 0.4 0.2 0.2 0.2 0.2 0.2 Private equity - Aggregate 9.2 7.9 7.8 7.2 6.2 6.4 5.3 5.3 4.9 4.3 Derivatives/Overlays Mkt Value 0.6 1.3 1.1 1.4 1.1 0.8 0.8 0.6 0.3 0.6 Total Fund 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100	Risk parity						0.3	0.3	0.3	0.3	0.3	0.4	0.5	0.6	0.5	0.5
Private equity - Diversified 5.9 5.1 5.3 4.8 4.1 5.2 4.3 4.3 3.9 3.3 Venture capital 0.8 0.5 0.5 0.5 0.5 0.4 0.3 0.3 0.3 0.3 0.2 LBO 2.3 2.0 1.8 1.7 1.3 0.6 0.6 0.6 0.5 0.5 Private equity - Other 0.3 0.2 0.2 0.3 0.4 0.2 0.	Mortgages						0.5	0.5	0.5	0.5	0.5	0.6	0.4	0.6	0.6	0.4
Venture capital 0.8 0.5 0.5 0.5 0.4 0.3 0.3 0.3 0.3 0.2 LBO 2.3 2.0 1.8 1.7 1.3 0.6 0.6 0.6 0.5 0.5 Private equity - Other 0.3 0.2 0.2 0.2 0.3 0.4 0.2 0.2 0.2 0.2 0.2 Private equity - Aggregate 9.2 7.9 7.8 7.2 6.2 6.4 5.3 5.3 4.9 4.3 Derivatives/Overlays Mkt Value 0.6 1.3 1.1 1.4 1.1 0.8 0.8 0.6 0.3 0.6 Total Fund 100	Private credit						2.8	2.7	2.0	1.7	1.2	1.9	1.7	1.6	1.3	1.0
LBO 2.3 2.0 1.8 1.7 1.3 0.6 0.6 0.6 0.5 0.5 Private equity - Other 0.3 0.2 0.2 0.3 0.4 0.2 0.2 0.2 0.2 0.2 Private equity - Aggregate 9.2 7.9 7.8 7.2 6.2 6.4 5.3 5.3 4.9 4.3 Derivatives/Overlays Mkt Value 0.6 1.3 1.1 1.4 1.1 0.8 0.8 0.6 0.3 0.6 Total Fund 100 1	Private equity - Diversified						5.9	5.1	5.3	4.8	4.1	5.2	4.3	4.3	3.9	3.3
Private equity - Other 0.3 0.2 0.2 0.3 0.4 0.2<	Venture capital						0.8	0.5	0.5	0.5	0.4	0.3	0.3	0.3	0.3	0.2
Private equity - Aggregate 9.2 7.9 7.8 7.2 6.2 6.4 5.3 5.3 4.9 4.3 Derivatives/Overlays Mkt Value 0.6 1.3 1.1 1.4 1.1 0.8 0.8 0.6 0.3 0.6 Total Fund 100 308 316 339 353	LBO						2.3	2.0	1.8	1.7	1.3	0.6	0.6	0.6	0.5	0.5
Derivatives/Overlays Mkt Value 0.6 1.3 1.1 1.4 1.1 0.8 0.8 0.6 0.3 0.6 Total Fund 100 338 316 339 353	Private equity - Other						0.3	0.2	0.2	0.3	0.4	0.2	0.2	0.2	0.2	0.2
Total Fund 100	Private equity - Aggregate						9.2	7.9	7.8	7.2	6.2	6.4	5.3	5.3	4.9	4.3
Count 1 1 16 16 16 16 16 296 308 316 339 353	Derivatives/Overlays Mkt Value						0.6	1.3	1.1	1.4	1.1	0.8	0.8	0.6	0.3	0.6
	Total Fund	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Median Assets (€ billions) 33.2 27.9 27.3 24.2 22.9 62.5 60.4 56.2 49.9 51.4 7.5 6.1 6.3 5.4 5.0	Count	1		1			16	16	16	16	16	296	308	316	339	353
, ,, , , , , , , , , , , , , , , , , , ,	Median Assets (€ billions)	33.2	27.9	27.3	24.2	22.9	62.5	60.4	56.2	49.9	51.4	7.5	6.1	6.3	5.4	5.0

Policy mix

Policy asset mix - 2017 to 2021

(as a % of total assets)

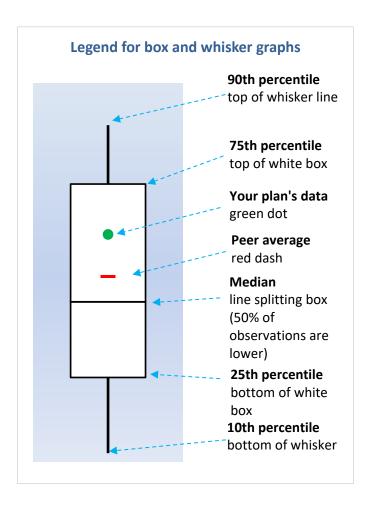
		Υοι	ur fund	d %			Peer	avera	ge %			Globa	l avera	age %	
	2021		2019		2017	2021		2019		2017	2021		2019		2017
Stock - U.S.	2021	2020	2013	2010	2017	10.5	9.7	9.9	10.0	9.8	8.6	9.7	9.8	10.5	11.4
Stock - EAFE	63.1	65.1	62.0	59.0	64.5	13.2	13.8	14.2	13.9	14.6	5.1	5.7	5.6	6.4	7.6
Stock - Global	00.1	00.2	02.0	55.5	0	12.9	12.8	13.0	13.0	13.3	16.6	16.3	15.4	14.8	14.7
Stock - other						2.7	2.6	2.6	2.8	3.2	3.0	3.0	3.3	3.2	3.7
Stock - Emerging						3.9	3.6	3.6	3.9	3.7	2.6	2.7	2.7	2.8	2.9
Stock - ACWI x U.S.						0.7	0.6	0.5	0.5	0.5	2.0	2.2	2.4	2.6	2.6
Stock - Aggregate	63.1	65.1	62.0	59.0	64.5	43.9	43.3	43.8	44.1	45.0	38.0	39.6	39.3	40.4	42.9
Fixed income - U.S.						6.0	6.3	6.4	6.2	6.0	7.1	6.9	6.8	7.1	6.0
Fixed income - EAFE	36.9	34.9	38.0	41.0	35.5	6.3	6.4	6.3	6.9	6.3	2.8	2.6	3.3	3.2	3.8
Fixed income - Global						4.7	4.6	5.8	5.8	6.2	2.6	2.6	2.8	2.7	3.1
Fixed income - other						2.9	2.8	2.8	2.7	2.9	5.0	4.7	5.1	5.0	6.0
Fixed income - Long bonds						1.2	1.6	1.5	1.5	1.6	13.4	13.2	13.0	13.2	11.3
Fixed income - Emerging						1.6	1.5	1.8	1.8	1.7	1.1	1.1	1.3	1.1	1.0
Fixed income - Inflation indexed						2.9	2.9	4.5	4.4	3.8	1.6	1.5	2.1	1.9	2.3
Fixed income - High yield						1.1	0.9	0.6	0.5	0.7	1.1	1.1	1.2	1.1	1.2
Fixed income - Bundled LDI						2.4	2.3				3.3	3.2	2.4	2.2	1.2
Fixed income - Convertibles						0.0	0.0	0.2	0.2	0.2	0.1	0.0	0.0	0.0	0.1
Fixed income - Public mortgages						0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.0	0.0
Cash						-0.9	0.2	0.5	0.5	1.2	0.3	0.3	0.4	0.5	0.6
Fixed income - Aggregate	36.9	34.9	38.0	41.0	35.5	28.2	29.4	30.5	30.6	30.6	39.2	37.9	38.6	38.2	36.7
Commodities						0.1	0.1	0.1	0.1	0.1	0.2	0.3	0.3	0.3	0.3
Infrastructure						3.1	3.1	2.9	2.7	2.7	3.1	2.8	2.5	2.2	1.9
Natural resources						0.4	0.5	0.4	0.3	0.4	0.3	0.3	0.3	0.3	0.4
REITs						0.2	0.2	0.2	0.2	0.2	0.5	0.5	0.5	0.6	0.6
Real estate						8.7	8.4	8.4	8.3	8.2	6.7	6.8	6.6	6.4	6.0
Other real assets						0.1	0.1	0.1	0.2	0.2	0.2	0.2	0.2	0.3	0.3
Other listed real assets						0.1					0.1	0.0	0.0		0.0
Real assets - Aggregate						12.7	12.4	12.0	11.8	11.9	11.0	10.9	10.4	10.1	9.5
Hedge funds						1.2	1.8	1.9	1.9	1.5	2.4	2.7	2.9	3.2	3.1
Global TAA						2.9	2.8	3.1	3.2	3.1	0.7	0.9	0.9	0.9	1.0
Balanced funds											0.0	0.0	0.1	0.2	0.2
Risk parity						0.3	0.3	0.3	0.3	0.3	0.4	0.4	0.5	0.5	0.4
Mortgages						0.5	0.6	0.6	0.7	0.5	0.6	0.5	0.6	0.6	0.5
Private credit						2.2	2.1	1.2	1.3	1.1	2.0	1.8	1.5	1.3	0.9
Private equity - Diversified						6.3	5.7	4.7	4.5	4.4	4.9	4.5	4.5	4.1	4.0
Venture capital						0.1	0.1	0.1	0.1	0.1	0.2	0.2	0.2	0.2	0.1
LBO						1.7	1.6	1.6	1.5	1.3	0.4	0.4	0.4	0.5	0.3
Private equity - Other						0.2	0.1	0.1	0.1	0.2	0.1	0.1	0.1	0.1	0.2
Private equity - Aggregate						8.2	7.4	6.5	6.1	6.0	5.6	5.3	5.2	4.8	4.6
Total Fund	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Count	1					16	16	16	16	16	293	307	316	339	353

Returns, Benchmarks and Value Added

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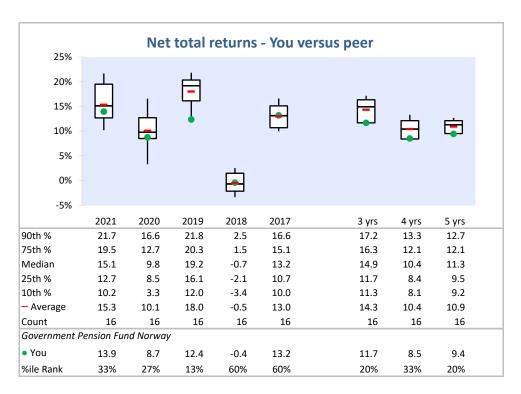
Interpreting box and whisker graphs

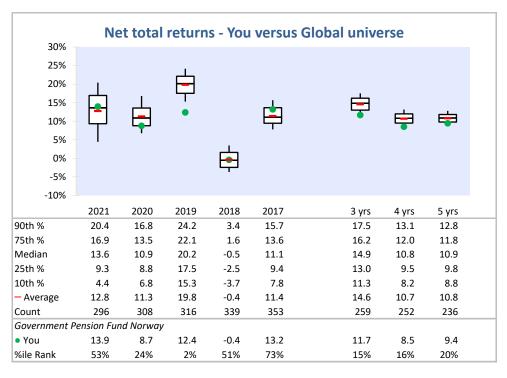
Box and whisker graphs are used extensively in this report because they show visually where you rank relative to all observations. At a glance you can see which quartile your data falls in.



Net total returns

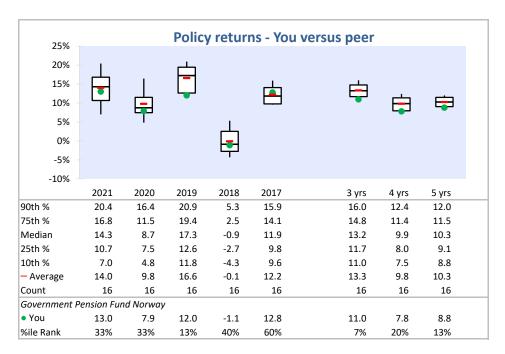
Your 5-year net total return of 9.4% was below the peer median and below the median of the Global universe. Comparisons of total return do not help you understand the reasons behind relative performance. To understand the relative contributions from policy asset mix decisions and implementation decisions we separate total return into its more meaningful components - policy return and implementation value added.

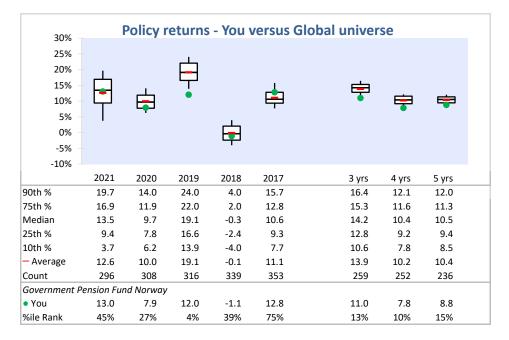




Policy returns

Your 5-year policy return of 8.8% was below the peer median and below the median of the Global universe. Policy return is the return you would have earned had you passively implemented your policy asset mix decision through your benchmark portfolios.

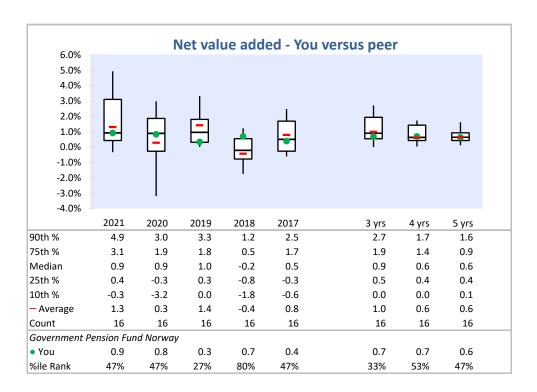


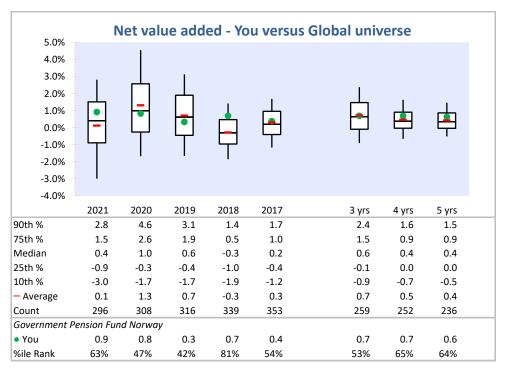


To enable fairer comparisons, the policy returns of all participants except your fund were adjusted to reflect private equity benchmarks based on lagged, investable, public-market indices. Refer to the appendix of this section for details.

Net value added

Your 5-year net value added of 0.6% was close to the peer median and above the median of the Global universe. Net value added is the difference between your net total return and your policy return.





Net returns by asset class

		Υ	our f	und %	,			Pe	er av	erage	%			Glo	bal a	/erage	e %	
Asset class	2021 2	2020	2019	2018	2017	5-yr ¹	2021					5-yr ¹	2021	2020	2019	2018	2017	5-yr ¹
Stock - U.S.							29.8	18.3	33.2	-1.4	17.3	18.8	28.4	16.7	32.1	-1.5	15.2	17.7
Stock - EAFE	24.8	8.0	18.1	-1.9	19.3	13.3	18.5	8.9	24.4	-9.4	18.9	11.5	14.4	9.0	24.2	-9.9	19.9	10.9
Stock - Global							19.5	6.8	28.7	-5.3	17.0	13.7	20.8	13.9	27.8	-4.0	19.4	14.8
Stock - other							-7.8	129.7	18.6	-3.0	9.4	11.2	20.4	9.5	23.0	-8.9	10.3	9.9
Stock - Emerging							3.6	15.2	20.3	-11.3	28.0	10.7	1.4	16.6	22.4	-10.7	28.6	10.7
Stock - ACWI x U.S.							13.5	9.4	25.7	-8.4	20.9	11.6	12.2	11.4	25.0	-10.5	22.6	11.4
Stock - Aggregate	24.8	8.0	18.1	-1.9	19.3	13.3	20.9	11.1	27.4	-6.5	19.0	14.0	20.3	13.2	27.8	-5.6	18.4	14.1
Fixed income - U.S.							-0.4	8.1	11.0	2.8	2.3	4.5	0.9	8.5	12.1	4.3	0.3	5.1
Fixed income - EAFE	-1.5	7.3	4.1	1.6	3.6	3.0	-3.1	11.1	5.8	0.0	7.8	4.1	-4.4	12.7	8.4	0.3	7.4	4.3
Fixed income - Global							-1.4	7.1	8.3	-0.7	13.1	4.4	-0.3	9.4	7.7	0.5	5.5	4.8
Fixed income - other							0.8	5.6	7.8	2.8	4.3	4.3	3.2	7.1	11.4	1.4	6.2	5.2
Fixed income - Long bonds							-3.4	18.0	22.9	-1.9	12.9	9.1	-0.1	13.6	21.5	-0.9	6.4	7.9
Fixed income - Emerging							-2.8	1.9	14.2	-1.4	9.2	3.7	-2.5	4.1	14.7	-1.8	8.3	4.2
Fixed income - Inflation indexed							5.9	8.8	10.9	-0.2	2.5	5.5	6.5	9.5	12.7	0.2	2.3	6.4
Fixed income - High yield							6.5	6.6	13.5	1.4	4.9	6.4	7.3	4.9	13.2	1.7	4.0	6.1
Fixed income - Bundled LDI							7.1	17.1	10.4				-1.5	22.6	21.5	-0.5	8.6	12.1
Fixed income - Public mortgages							7.8	0.7	10.1	8.9	1.8	6.7	4.1	1.1	10.1	8.9	1.8	6.7
Fixed income - Convertibles							-2.6	37.5	12.2	0.2	7.2	9.9	3.7	21.9	15.8	1.5	6.9	11.8
Cash							0.1	4.2	3.9	1.7	1.8	2.2	1.5	0.0	4.2	3.5	-0.3	1.2
Fixed income - Aggregate	-1.5	7.3	4.1	1.6	3.6	3.0	0.1	8.2	10.6	1.0	4.5	4.8	0.5	11.1	15.1	0.8	4.4	6.1
Commodities							40.6	-16.7	12.5	-1.1	9.7	3.3	25.7	-3.4	9.9	-7.5	0.1	3.6
Infrastructure							12.1	8.1	8.1	9.3	13.8	10.3	13.6	6.5	12.9	9.6	14.1	11.2
Natural resources							15.1	-4.6	6.6	9.3	-0.6	4.0	16.9	-4.6	5.3	8.0	2.0	4.6
REITs							33.9	-11.7	26.0	0.4	1.7	10.2	32.2	-7.5	25.3	-0.2	6.2	10.5
Real estate							15.6	2.2	9.9	10.6	11.1	9.9	19.7	0.7	9.1	12.3	7.5	8.9
Other real assets							24.3	-10.6	-44.4	-18.8	6.4	-51.2	21.6	-0.8	5.4	-1.2	-0.3	-0.2
Real assets - Aggregate							16.3	2.8	10.4	9.7	10.8	9.7	19.7	0.9	10.6	8.8	7.1	9.1
Hedge funds							10.7	2.7	10.9	2.6	6.4	6.3	10.6	3.0	8.0	1.6	2.6	5.3
Global TAA							16.8	7.2	19.8	-4.6	8.9	8.7	10.1	2.9	13.9	-0.9	5.0	5.6
Balanced funds													6.7	-10.8	32.3	-13.3	17.2	
Risk parity							14.7	3.5	32.4	-5.2	12.6	10.9	12.4	6.5	20.2	-2.7	8.4	8.4
Mortgages							0.5	8.9	9.9	2.3	7.6	5.7	3.3	7.4	8.9	2.4	6.6	6.0
Private credit							9.9	3.9	8.0	6.9	4.9	5.9	14.3	3.5	11.8	8.0	6.7	7.9
Private equity - Diversified							48.4	12.2	12.8	18.3	15.6	21.5	46.3	13.2	11.6	18.9	12.9	19.9
Venture capital							71.7	30.0	10.6	17.8	7.2	24.5	58.8	23.8	10.9	23.2	10.0	23.5
LBO							37.6	14.3	15.4	14.5	10.4	21.4	47.7	13.1	14.0	18.7	13.3	21.4
Private equity - Other							5.5	14.5	18.3	2.6	11.8	20.7	26.7	13.7	10.5	14.4	8.9	16.8
Private equity - Aggregate							47.7	13.3	13.2	16.7	13.5	20.9	47.1	14.0	11.3	18.9	12.7	20.0
Total Fund Return	13.9	8.7	12.4	-0.4	13.2	9.4	15.3	10.1	18.0	-0.5	13.0	10.9	12.8	11.3	19.8	-0.4	11.4	10.8

You were not able to provide full year returns for all of the components of returns of asset classes with values shown in italics. The composite calculation only uses those components with a full year return.

^{1.} The 5-year return number only includes funds with continous data over the last 5 years.

Benchmark returns by asset class

			our fu							erage						/erage		
Asset class	2021 2	2020	2019	2018	2017	5-yr ¹	2021	2020	2019	2018	2017	5-yr ¹	2021	2020	2019	2018	2017	5-yr ¹
Stock - U.S.							27.4	17.4	32.3	-2.6	16.4	17.5	28.1	17.4	32.3	-1.2	15.1	17.7
Stock - EAFE	23.6	8.2	17.7	-2.6	19.1	12.8	18.1	8.2	24.8	-8.6	18.2	11.4	14.7	5.4	24.3	-9.2	19.2	10.3
Stock - Global							22.9	14.3	27.8	-5.1	17.6	15.1	21.9	13.1	28.3	-4.6	17.6	14.6
Stock - other							3.0	12.1	28.7	-10.4	4.6	4.1	21.6	6.4	26.4	-8.4	11.2	10.6
Stock - Emerging							3.5	16.6	21.0	-11.1	28.7	11.1	1.6	15.6	20.4	-9.6	29.4	10.5
Stock - ACWI x U.S.							13.1	7.4	23.8	-8.9	20.0	10.4	11.9	8.5	23.9	-9.8	21.4	10.6
Stock - Aggregate	23.6	8.2	17.7	-2.6	19.1	12.8	20.9	13.4	26.8	-6.1	18.2	14.1	20.9	12.7	27.8	-5.5	17.8	14.1
Fixed income - U.S.							-0.9	7.1	11.3	3.1	2.4	4.1	0.5	7.6	11.3	4.3	0.0	4.4
Fixed income - EAFE	-2.1	4.9	3.8	1.0	2.9	2.1	-5.1	11.1	5.9	-0.5	6.9	3.4	-4.7	12.5	8.5	0.4	7.0	4.1
Fixed income - Global							-2.9	8.1	8.4	1.3	4.3	4.1	-0.2	8.0	9.7	1.3	4.4	4.7
Fixed income - other							0.2	6.0	9.9	3.0	3.3	4.1	2.3	6.3	11.6	1.2	3.7	4.9
Fixed income - Long bonds							-3.0	13.6	22.1	-2.3	12.0	8.0	-0.2	12.1	21.4	-0.8	6.2	7.6
Fixed income - Emerging							-2.3	4.1	14.3	-0.3	7.9	4.4	-2.0	3.5	15.1	-0.7	7.1	4.2
Fixed income - Inflation indexed							4.3	11.2	9.3	0.5	2.7	5.3	5.9	10.0	11.8	0.2	2.5	6.2
Fixed income - High yield							3.8	6.1	13.9	1.5	4.9	5.9	6.4	4.5	14.5	1.6	4.3	6.1
Fixed income - Bundled LDI							5.5	14.3					-2.4	21.9	21.7	-0.4	8.3	10.2
Fixed income - Public mortgages							7.3	-1.1	12.5	8.2	0.5	5.3	2.7	0.7	7.6	8.2	0.5	5.3
Fixed income - Convertibles							-1.6	11.1	24.1	-1.9	16.9	10.1	8.9	24.5	17.6	1.5	11.9	13.7
Cash							0.4	2.2	4.6	2.3	1.1	2.1	1.8	0.1	4.5	3.5	-0.2	1.8
Fixed income - Aggregate	-2.1	4.9	3.8	1.0	2.9	2.1	-0.8	8.8	10.1	1.1	3.7	4.5	0.1	10.4	14.9	0.8	4.3	5.9
Commodities							39.1	-4.8	19.5	-7.3	8.0	2.5	26.7	-6.6	12.7	-7.2	-0.1	4.0
Infrastructure							11.2	9.6	9.9	7.7	12.0	9.9	11.1	6.7	13.1	4.7	10.0	8.6
Natural resources							9.5	0.6	8.1	6.5	7.0	5.5	18.8	-1.3	10.4	5.2	1.9	5.8
REITs							33.6	-17.9	26.1	0.5	1.5	10.2	31.1	-8.6	23.9	-0.2	6.6	9.3
Real estate							14.0	4.1	8.6	9.4	9.9	8.9	17.6	1.6	9.9	9.2	6.2	8.6
Other real assets							-2.3	16.2	12.1	-3.0	15.7	6.2	20.6	4.2	13.0	2.5	1.8	7.6
Real assets - Aggregate							13.1	3.8	9.4	8.6	9.9	8.7	16.9	1.5	11.4	7.0	6.2	8.2
Hedge funds							6.4	5.5	13.5	3.4	9.2	7.3	7.8	3.9	10.7	2.5	3.5	5.5
Global TAA							13.7	6.6	18.3	5.3	10.1	10.4	10.3	5.2	16.2	1.1	7.3	8.5
Balanced funds													5.9	-25.2	42.7	-12.1	20.4	
Risk parity							14.4	2.9	32.0	-5.4	5.9	9.3	13.0	5.8	18.0	1.5	7.1	8.8
Mortgages							-0.6	6.1	10.5	2.2	7.0	5.1	-0.7	8.1	8.5	1.4	4.9	4.5
Private credit							6.1	2.5	11.2	2.8	3.6	5.0	8.7	2.2	15.2	3.7	5.6	6.4
Private equity - Diversified							45.8	-3.1	-6.0	21.7	19.0	13.8	50.6	-3.4	-6.0	22.4	17.8	14.2
Venture capital							40.3	1.9	-7.4	23.0	16.2	13.4	47.8	-1.4	-6.8	23.9	16.1	14.0
LBO							35.9	3.9	-6.6	22.9	19.7	13.6	49.7	-0.9	-7.7	25.1	15.8	14.2
Private equity - Other							40.8	-5.5	-2.4	16.1	18.2	12.0	47.4	-2.8	-6.5	21.8	17.2	13.4
Private equity - Aggregate							44.0	-1.9	-6.0	22.0	19.6	13.9	50.6	-3.1	-6.2	22.6	17.8	14.2
Total Policy Return	13.0	7.9		-1.1	12.8	8.8		9.8	16.6	-0.1	12.2	10.3	12.6	10.0	19.1	-0.1	11.1	10.4

^{1.} The 5-year return number only includes funds with continous data over the last 5 years.

^{2.} To enable fairer comparisons, the policy returns of all participants except your fund were adjusted to reflect private equity benchmarks based on lagged, investable, public-market indices. Refer to the appendix of this section for details.

Net value added by asset class

		Υ	our fu	und %				Pe	er av	erage	%			Glo	bal av	verage	e %	
Asset class	2021	2020	2019	2018	2017	5-yr ¹	2021	2020	2019	2018	2017	5-yr ¹	2021	2020	2019	2018	2017	5-yr ¹
Stock - U.S.							2.4	1.0	0.9	1.2	0.9	1.3	0.3	-0.6	-0.1	-0.3	0.1	-0.1
Stock - EAFE	1.3	-0.2	0.4	0.7	0.2	0.5	0.4	0.7	-0.4	-0.8	0.7	0.1	-0.3	3.6	0.0	-0.8	0.7	0.6
Stock - Global							-4.0	-6.2	-0.2	-0.1	-0.4	-0.5	-1.2	0.8	-0.5	0.6	1.8	0.2
Stock - other							-9.8	143.7	-10.0	7.1	6.6	7.1	-0.1	6.2	-3.9	-0.6	-0.7	-0.6
Stock - Emerging							0.1	-1.4	-0.7	-0.2	-0.7	-0.4	-0.2	1.0	2.0	-1.0	-0.9	0.1
Stock - ACWI x U.S.							0.4	2.1	1.9	0.5	0.9	1.1	0.3	2.9	1.1	-0.7	1.2	0.9
Stock - Aggregate	1.3	-0.2	0.4	0.7	0.2	0.5	0.0	-2.3	0.6	-0.4	0.8	-0.1	-0.5	0.5	0.0	-0.2	0.6	0.0
Fixed income - U.S.							0.5	0.9	-0.3	-0.2	-0.2	0.4	0.6	0.7	0.7	0.0	0.3	0.6
Fixed income - EAFE	0.5	2.4	0.3	0.6	0.7	0.9	2.0	0.0	-0.1	0.4	1.0	0.7	0.0	0.1	0.9	-0.1	0.4	0.3
Fixed income - Global							1.8	-2.5	0.6	-2.0	8.8	0.1	0.1	0.7	-1.9	-0.8	1.3	0.1
Fixed income - other							0.6	-0.3	-2.1	1.1	0.3	0.3	1.1	0.5	-0.2	0.3	2.6	0.4
Fixed income - Long bonds							-0.5	4.5	0.8	0.3	0.8	1.1	0.0	1.3	0.2	-0.1	0.3	0.3
Fixed income - Emerging							-0.5	-2.3	-0.1	-1.2	1.3	-0.7	-0.2	0.7	-0.5	-1.2	1.1	-0.1
Fixed income - Inflation indexed							2.3	-0.8	1.7	-0.7	-0.2	0.3	0.8	-0.5	0.8	-0.1	-0.1	0.3
Fixed income - High yield							2.7	0.5	-0.4	-0.1	0.0	0.5	0.9	0.4	-1.5	0.2	-0.3	0.0
Fixed income - Bundled LDI							1.6	2.8					0.3	0.5	0.3	-0.1	0.0	-0.1
Fixed income - Public mortgages							-1.0	5.4	0.5	0.0	1.3	1.3	0.7	1.7	0.5	0.0	1.3	1.3
Fixed income - Convertibles							-0.8	26.4	-12.0	2.0	-9.6	-5.5	-3.5	-2.7	-4.9	-0.4	-4.4	-3.6
Cash							-0.3	2.0	-0.6	-0.3	0.2	0.2	-0.5	-0.2	-0.3	0.0	0.0	-0.6
Fixed income - Aggregate	0.5	2.4	0.3	0.6	0.7	0.9	0.9	-0.7	0.5	-0.1	0.7	0.3	0.4	0.6	0.1	0.0	0.1	0.1
Commodities							1.6	-11.9	-0.1	1.7	-3.2	0.9	-3.7	2.3	-3.4	-0.9	-0.1	-0.8
Infrastructure							0.9	-1.4	-1.8	1.7	1.8	0.4	2.4	0.0	-0.1	4.8	4.1	2.6
Natural resources							5.6	-5.2	-0.7	1.1	-6.5	-1.5	-1.6	-3.8	-4.9	2.5	0.4	-1.3
REITs							0.2	-0.5	-0.1	-0.1	0.2	0.0	1.2	1.6	1.3	-0.3	0.0	1.3
Real estate							1.9	-1.9	1.3	1.2	1.2	0.8	2.1	-0.9	-0.8	3.0	0.9	0.3
Other real assets							27.2	-26.8	-56.5	-15.8	-9.3	-53.6	-0.4	-5.1	-8.2	-3.1	-2.1	-7.6
Real assets - Aggregate							3.5	-1.0	1.1	1.1	0.9	0.9	2.9	-0.6	-0.8	1.9	0.8	0.8
Hedge funds							4.6	-1.7	-3.1	-0.8	-2.8	-0.7	2.9	-1.4	-2.8	-0.9	-1.0	-0.1
Global TAA							3.0	0.6	-1.2	-9.9	-1.2	-1.7	-0.8	-3.1	-3.0	-2.3	-2.2	-2.4
Balanced funds													1.0	16.7	-10.5	-0.7	-3.8	
Risk parity							0.4	0.7	0.4	0.2	6.7	1.7	-0.6	-1.1	2.0	-4.1	1.3	-0.4
Mortgages							1.1	0.3	-0.6	1.9	0.7	0.7	4.1	-1.0	0.6	1.2	1.4	1.4
Private credit							3.1	1.3	-1.6	4.1	0.2	1.0	5.0	0.8	-2.9	4.2	1.2	1.7
Private equity - Diversified							2.3	15.5	18.5	-3.7	-3.6	7.4	-4.5	16.5	17.2	-3.4	-4.9	5.6
Venture capital							30.3	27.9	17.7	-5.9	-8.9	10.6	10.3	24.3	17.5	-0.9	-5.6	9.4
LBO							-1.5	10.0	21.5	-9.0	-9.7	7.9	-4.3	13.7	21.7	-6.4	-2.6	7.3
Private equity - Other							-31.8	17.5	21.1	-12.7	-6.7	9.1	-20.7	15.3	16.6	-8.1	-7.8	3.3
Private equity - Aggregate							3.8	15.4	19.0	-5.5	-6.2	6.7	-3.2	17.0	17.2	-3.6	-5.2	5.8
Total Fund Return	0.9	0.8	0.3	0.7	0.4	0.6	1.3	0.3	1.4	-0.4	0.8	0.6	0.1	1.3	0.7	-0.3	0.3	0.4

Total net value add is determined by both actual and policy allocation. It is the outcome of total net return (page 6) minus total benchmark return (page 7). Aggregate net returns are an asset weighted average of all categories that the fund has an actual allocation to. Aggregate benchmark returns are a policy weighted average and includes only those categories that are part of your policy fund's mix.

You were not able to provide full year returns for all of the components of returns of asset classes with values shown in italics. The composite calculation only uses those components with a full year return.

^{1.} The 5-year return number only includes funds with continous data over the last 5 years.

^{2.} To enable fairer comparisons, the policy returns of all participants except your fund were adjusted to reflect private equity benchmarks based on lagged, investable, public-market indices. Refer to the appendix of this section for details.

Your policy return and value added calculation - 2021

2021 Policy Return and Value Added

	Policy	Benchmark		Net	Value
Asset class	weight	Description	Return	return	added
Stock - EAFE	63.1%	CMVINXBXINN - Custom Index 15 % - OSEBX 85	23.6%	24.8%	1.3%
Fixed income - EAFE	36.9%	Barclays Capital Global Aggregate Nordic ex Nor	-2.1%	-1.5%	0.5%
Total	100.0%				
Net Actual Return (reported by y	ou)				13.9%
Calculated Policy Return = sum	of (policy	weights X benchmark returns)		14.1%	
Adjustment to reflect rebalanc	ing and o	verlay impacts		-1.1%	
Policy Return (reported by you)					<u>13.0%</u>
Net Value Added (Net Return - P	olicy Retu	rn)			0.9%

Your policy return and value added calculations - 2017 to 2020

2020 Policy Return and Value Added

	Policy	Benchmar	rk	Net	Value						
Asset class	weight	Description	Return	return	added						
Stock - EAFE	65.1%	CMVINXBXINN -	8.2%	8.0%	-0.2%						
Fixed income - EAFE	34.9%	Barclays Capital	4.9%	7.3%	2.4%						
Cash											
Total	100.0%										
Net Return (reported by yo	ou)				8.7%						
Calculated policy return (s	sum: Policy w	eights x benchma	arks)	7.1%							
Adjustment to reflect rebalancing and overlay impacts 0.8%											
Policy return (reported by you)											
Net Value Added (Net Return - Policy Return) 0.8											

2019 Policy Return and Value Added

	Policy	Benchmar	·k	Net	Value					
Asset class	weight	Description	Return	return	added					
Stock - EAFE	62.0%	CMVINXBXINN ·	17.7%	18.1%	0.4%					
Fixed income - EAFE	38.0%	Barclays Capital	3.8%	4.1%	0.3%					
Cash										
Total	100.0%									
Net Return (reported by you)					12.4%					
Calculated policy return (sum	n: Policy w	eights x benchma	arks)	12.4%						
Adjustment to reflect rebalar	ncing and	overlay impacts		-0.4%						
Policy return (reported by you)										
Net Value Added (Net Return	- Policy Re	eturn)			0.3%					

2018 Policy Return and Value Added

	Policy	Benchmar	·k	Net	Value					
Asset class	weight	Description	Return	return	added					
Stock - EAFE	59.0%	CMVINXBXINN -	-2.6%	-1.9%	0.7%					
Fixed income - EAFE	41.0%	Barclays Capital	1.0%	1.6%	0.6%					
Total	100.0%									
Net Return (reported by ye	ou)				-0.4%					
Calculated policy return (sum: Policy w	eights x benchma	arks)	-1.1%						
Adjustment to reflect reb	alancing and	overlay impacts		0.0%						
Policy return (reported by	you)				-1.1%					
Net Value Added (Net Return - Policy Return)										

2017 Policy Return and Value Added

		Policy	Benchmark Description Return		Net	Value			
	Asset class	/			return	added			
	Stock - EAFE	64.5%	CMVINXBXINN ·	19.1%	19.3%	0.2%			
	Fixed income - EAFE	35.5%	Barclays Capital	2.9%	3.6%	0.7%			
	Total	100.0%							
	Net Return (reported by you)								
	Calculated policy return (sum: Policy weights x benchmarks) 13.4% Adjustment to reflect rebalancing and overlay impacts -0.6%								
	Policy return (reported by you)		12.8%						
	Net Value Added (Net Return - Policy Return)								

Profit/Loss on overlay programs

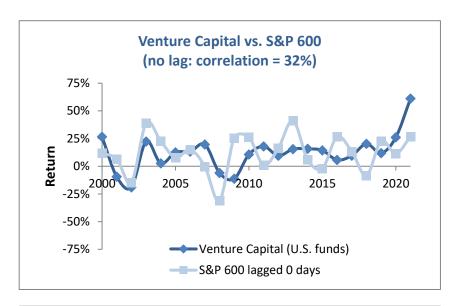
	Your	Peer median			Global median					
	2021	2020	2021		2020		2021		2020	
Overlay type	bps	bps	bps	#	bps	#	bps	#	bps	#
Int. Discretionary Currency			-26.4	3	0.0	3	2.6	9	0.0	8
Ext. Discretionary Currency							0.3	10	-0.2	8
Internal Global TAA			18.9	3	20.0	3	18.9	5	19.5	6
External Global TAA							3.0	2		
Internal PolicyTilt TAA			3.4	3	10.7	3	3.9	8	14.8	7
External PolicyTilt TAA							11.3	1	14.6	1
Internal Commodities					0.0	1	0.0	1	14.0	2
External Commodities							38.0	2	-1.7	2
Internal Long/Short			4.3	4	-15.6	4	6.0	7	1.1	8
External Long/Short							-2.2	1	3.0	1
Internal Other			15.0	1	19.1	2	15.0	7	19.6	8
External Other			-3.9	1	-6.5	1	0.0	7	10.2	8

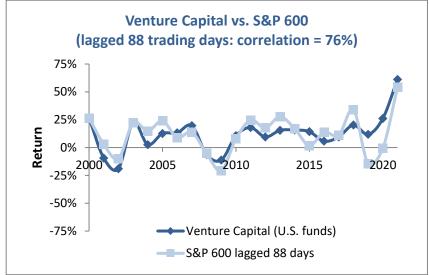
Profit/loss in basis points was calculated using total fund average holdings. This was done to measure the impact of the program at the total fund level.

Appendix - Private equity benchmarks used by most funds are flawed.

A high proportion of the benchmarks used for illiquid assets by participants in the CEM universe are flawed. Flaws include:

• Timing mismatches due to lagged reporting. For example, as the graphs on the right demonstrate, reported venture capital returns clearly lag the returns of stock indices. Yet most funds that use stock indices to benchmark their private equity do not use lagged benchmarks. The result is substantial noise when interpreting performance. For example, for 2008 the S&P 600 index return was -31.1% versus -5.4% if lagged 88 trading days. Thus if a fund earned the average reported venture capital return for 2008 of -6.1%, they would have mistakenly believed that their value added from venture capital was 25.0% using the un-lagged benchmarks versus -0.7% using the same benchmark lagged to match the average 88 day reporting lag of venture capital funds.





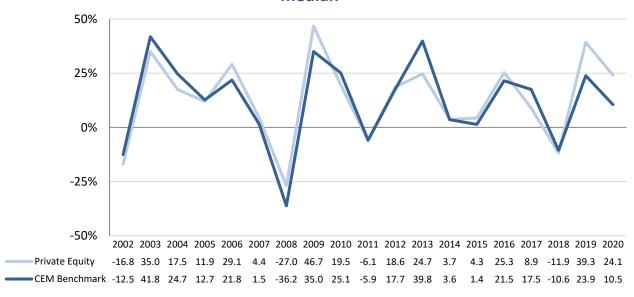
- Un-investable peer-based benchmarks. Peer based benchmarks reflect the reporting lags in peer portfolios so they have much better correlations than un-lagged investable benchmarks. But their relationship statistics are not as good as for lagged investable benchmarks.
- Aspirational premiums (i.e., benchmark + 2%). Premiums cannot be achieved passively, and evidence suggests that a fund has to be substantially better than average to attain them. More importantly, when comparing performance to other funds, they need to be excluded to ensure a level playing field.

To enable fairer comparisons, CEM uses default private equity benchmarks.

Benchmarks used for private equity by most participants in the CEM universe are flawed (see previous page). So to enable fairer comparisons, CEM replaced the reported private equity benchmarks of all funds except yours with defaults. The defaults are:

- Investable. They are comprised of lagged small cap benchmarks.
- Custom lagged for each participant. Different portfolios had different lags. CEM estimated the lag on
 private equity portfolios by comparing annual private equity returns to public market proxies with 1 day
 of lag, 2 days of lag, 3 days of lag, etc. At some number of days lag, correlation between the two series is
 maximized. The median lag was 85 trading days (i.e., approximately 119 calendar days or 3.9 calendar
 months)
- Regional mix adjusted based on the average estimated mix of regions in private equity portfolios for a given country.
- The result is the default benchmarks are superior to most self-reported benchmarks. Correlations improve to a median of 82% for the default benchmarks versus 44% for self-reported benchmarks. Other statistics such as volatility were also much better.

Private equity returns versus default benchmark returns - Global median



^{1.} To enable better comparison between lagged returns and lagged benchmarks, lags have been removed from both. See "Asset allocation and fund performance of defined benefit pension funds in the United States, 1998-2014" by Alexander D. Beath and Chris Flynn for details.

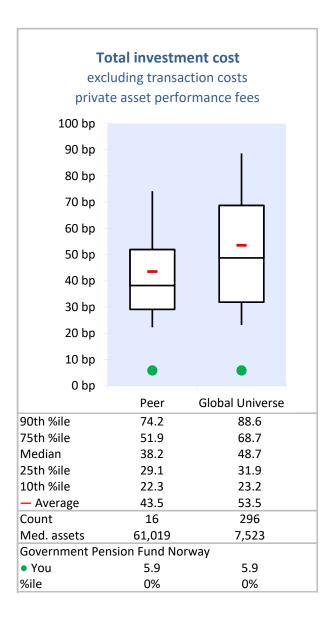
Cost: total, benchmark, trend

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Comparisons of total investment cost

Your total investment cost, excluding transaction costs and private asset performance fees, of 5.9 bps was below the peer median of 38.2 bps.

Differences in total investment cost are often caused by two factors that are usually outside of management's control: asset mix and fund size. Therefore, to assess whether your fund's total investment cost is high or low given your unique asset mix and size, CEM calculates a benchmark cost for your fund. Benchmark cost analysis begins on page 7 of this section.

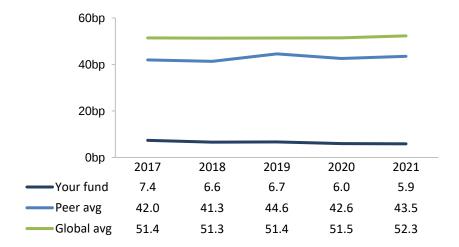


Trend in total investment cost, you versus peers and universe

Your total investment cost, excluding transaction costs and private asset performance fees, decreased from 7.4 bps in 2017 to 5.9 bps in 2021.

Trend in total investment cost

(excluding transaction costs and private asset performance fees)



Trend analysis is based on 236 Global funds and 16 peer funds with 5 or more consecutive years of data.

Types of costs included in your total investment cost

The table below outlines the types of costs included in your total investment cost.

	Into	<u>ernal</u>				
Asset class	In-house total cost	Transaction costs	Manager base fees	Monitoring & other costs	fees (active only)	Transaction costs
Public (Stock, Fixed income, commodities, REITs)	√	×	✓	✓	✓	×
Derivatives/Overlays	✓	×	✓	✓	✓	×
Hedge funds & Global TAA Hedge Funds Global TAA	n/a ✓	n/a ×	√ ✓	✓ ✓	✓	×
Private real assets (Infrastructure, natural resources, real estate ex-REITs, other real assets)	✓	×	✓	✓	×	×
Private equity (Diversified private equity, venture capital, LBO, other private equity)	✓	×	√ *	✓	×	×

^{*}External manager base fees represent gross contractual management fees.

- ✓ indicates cost is included.
- **x** indicates cost is excluded.
- CEM currently excludes performance fees for certain external assets and all transaction costs from your total cost because only a limited number of participants are currently able to provide complete data.

Detailed breakdown of your total investment cost

Your 2021 total investment cost, excluding transaction costs and private asset performance fees, was 5.9 bp or €17.9 million.

	Inte	Internal		al passive	Ex	kternal ac	tive		Total ¹	
			Λ	/lonitoring	Base	Perform	. Monitor.			% of
	Passive	Active	Fees	& Other	Fees	Fees	& Other	€000s	bps	Total
Asset management										
Stock - EAFE		7,015						7,015		39%
Fixed income - EAFE		8,162						8,162		46%
Total asset management costs ex		15,177	5.0bp	85%						
Oversight, custodial & other asse										
Oversight of the fund								1,388		8%
Trustee & custodial								612		3%
Consulting and performance mea	asurement							155		1%
Audit								239		1%
Other								361		2%
Total oversight, custodial & other costs									0.9bp	15%
Total investment costs excluding		17,932	5.9bp	100%						

^{1.} Total cost excludes carry/performance fees for real estate, infrastructure, natural resources, private equity, and private debt. Performance fees are included for the public market asset classes and hedge funds.

Changes in your investment costs

The table below shows how your investment costs have changed from year to year by asset class.

Change in your investment costs (2021 - 2017)

	Investment costs (€000s)					Change (€000s)				Change (%)			
	2021	2020	2019	2018	2017	2021	2020	2019	2018	2021	2020	2019	2018
Asset management													
Stock - EAFE	7,015	6,792	7,017	7,472	7,445	223	-225	-456	27	3%	-3%	-6%	0%
Fixed income - EAFE	8,162	7,483	7,921	6,426	6,647	679	-438	1,495	-221	9%	-6%	23%	-3%
Total excl. private asset perf. fees	15,177	14,275	14,937	13,899	14,092	902	-662	1,039	-194	6%	-4%	7%	-1%
Oversight, custodial & other asset	related	costs											
Oversight of the fund	1,388	1,202	1,270	937	1,604	186	-68	333	-667	15%	-5%	36%	-42%
Trustee & custodial	612	575	582	624	721	37	-7	-42	-97	6%	-1%	-7%	-13%
Consulting and performance measurement	155	61	56	66	45	94	5	-10	21	154%	9%	-15%	47%
Audit	239	222	252	227	270	17	-30	25	-43	8%	-12%	11%	-16%
Other	361	142	131	155	105	219	11	-24	50	154%	8%	-15%	48%
Total oversight, custodial & other	2,755	2,202	2,291	2,009	2,745	553	-89	282	-736	25%	-4%	14%	-27%
Total investment costs ¹	17,932	16,477	17,228	15,908	16,837	1,455	-751	1,321	-930	9%	-4%	8%	-6%
Total in basis points	5.9bp	6.0bp	6.7bp	6.6bp	7.4bp								

^{1.} Total cost excludes carry/performance fees for real estate, infrastructure, natural resources, private equity, and private debt. Performance fees are included for the public market asset classes and hedge funds.

Total cost versus benchmark cost

Your fund's total investment cost, excluding transaction costs and private asset performance fees, was 8.2 bps below your benchmark cost of 14.1 bps. This implies that your fund was low cost by 8.2 bps compared to the peer median, after adjusting for your fund's asset mix.

Your cost versus benchmark

	€000s	bps
Your fund's total investment costs excluding transaction costs and private asset performance fees	17,932	5.9 bp
- Your fund's benchmark	43,080	14.1 bp
= Your fund's cost savings	-25,148	-8.2 bp

Your benchmark cost is an estimate of your total costs assuming that you paid the peer median cost for each of your investment mandates and fund oversight. The calculation of your benchmark cost is shown on the following page.

The reasons why your fund's total cost was below your benchmark are summarized in the table below. Details of each of the impacts below are provided on pages 9 to 11.

Reasons why your fund was low cost

	Cost/-Sa impa	Ŭ
	€000s	bps
<u>Differences in implementation style:</u>		
Less passive	5,811	1.9 bp
More int. active % of total active	-19,598	-6.4 bp
Less overlays and unfunded strategies	-1,910	-0.6 bp
Total style impact	-15,697	-5.1 bp
Paying more/-less for similar services:		
External investment management	0	0.0 bp
Internal investment management	-5,750	-1.9 bp
Oversight, custodial and other	-3,702	-1.2 bp
Total impact of paying more /-less	-9,451	-3.1 bp
Total savings	-25,148	-8.2 bp

Benchmark cost calculation

Your 2021 benchmark cost was 14.1 basis points or 43.1 million. It equals your holdings for each asset class multiplied by the peer median cost for the asset class. The peer median cost is the style weighted average for all implementation styles (i.e., internal passive, internal active, external passive, external active).

	Your	Weighted	
	average	peer median	Benchmark
Asset class	assets	cost ¹	€000s
	(A)	(B)	(A X B)
Asset management costs			
Stock - EAFE ⁴	19,561	12.9 bp	25,189
Fixed income - EAFE ⁴	10,986	8.7 bp	9,524
Overlay Programs ²	30,547	0.6 bp	1,910
Benchmark for asset management	30,547	12.0 bp	36,624
Oversight, custody and other costs ³			
Oversight	30,547	1.2 bp	
Trustee & custodial	30,547	0.3 bp	
Consulting	30,547	0.0 bp	
Audit	30,547	0.0 bp	
Other	30,547	0.1 bp	
Benchmark for oversight, custody, other	30,547	2.1 bp	6,457
Total benchmark cost		14.1 bp	43,080

^{1.} The weighted peer median cost for asset management is the style-weighted average of the peer median costs for all implementation styles (i.e., internal passive, internal active, external passive, external active, fund of fund). It excludes performance fees on private assets. The style weights by asset class for your fund and the peers are shown on page 15 of this section.

^{2.} Total fund average holdings is used as the base when calculating the relative cost impact of the overlay programs.

^{3.} Benchmarks for oversight total and individual lines are based on peer medians. Sum of the lines may be different from the total.

^{4.} A different asset was used as a proxy to determine the benchmarks and style percentages: 'Stock - Aggregate' for 'Stock - EAFE', 'Fixed income - Aggregate' for 'Fixed income - EAFE'.

Cost impact of differences in implementation style

Differences in implementation style (passive vs. active, internal vs. external, etc.) relative to your peers saved you 5.1 bps.

		Peer bench		Style 1 %		Cost/			
	Assets			Style 1		Peer	More/	-Savings	
Implementation choices	by style	Style 1	Style 2	-Savings	Your	average	-Less	€000s	bps
	а	b	С	d = b - c			e	axdxe	
Passive vs active	Total	Passive	Active		Passiv	e % of tota	l assets		
Stock - EAFE	19,561	3 bp	16 bp	-13 bp	0%	21%	-21%	5,160	
Fixed income - EAFE	10,986	3 bp	9 bp	-6 bp	0%	10%	-10%	651	
Less passive								5,811	1.9 bp
	Active	Internal	External						
Internal active vs external active	assets	active	active		Interna	l active % d	of active		
Stock - EAFE	19,561	8 bp	39 bp	-31 bp	100%	76%	24%	-14,655	
Fixed income - EAFE	10,986	5 bp	32 bp	-27 bp	100%	84%	16%	-4,942	
More int. active % of total active								-19,598	-6.4 bp
Less overlays and unfunded strategies								-1,910	-0.6 bp
Total impact of differences in implementation	entation style							-15,697	-5.1 bp

Cost impact of overlays

As summarized on the previous page, the style impact of overlays saved you 0.6 bps. If you use more overlays than your peers, or more expensive types of overlays, then it increases your relative cost.

	Your average total holdings	Cost as % of to		Cost/-Savings Impact
	(mils)		Peer avg.	(000s)
	(A)	(B)	(C)	A X (B - C)
Internal Overlays				
Currency - Hedge	30,547	NA	0.04 bp	-118
Currency - Discretionary	30,547	NA	0.04 bp	-124
Rebalancing / Passive beta - Hedge	30,547	NA	0.03 bp	-93
Duration management - Hedge	30,547	NA	0.00 bp	-4
Global TAA - Discretionary	30,547	NA	0.08 bp	-231
Policy tilt TAA - Discretionary	30,547	NA	0.08 bp	-255
Commodity futures - Discretionary	30,547	NA	0.01 bp	-42
Long/Short - Discretionary	30,547	NA	0.24 bp	-724
Other overlay - Discretionary	30,547	NA	0.04 bp	-135
External Overlays				
Currency - Hedge	30,547	NA	0.00 bp	-4
Currency - Discretionary	30,547	NA	0.02 bp	-59
Rebalancing / Passive beta - Hedge	30,547	NA	0.04 bp	-117
Other overlay - Discretionary	30,547	NA	0.00 bp	-4
Total impact in 000s				-1,910
Total impact in basis points				-0.6 bp

Cost impact of paying more/-less for similar services

Differences in what you paid relative to your peers for similar asset management and related oversight and support services saved you 3.1 bps.

	Style	Your avg	Your	Cost in bps Peer median	More/ -less	Cos -Savi €000s	<i>'</i>
	Style	(mils)	roui	median	-1622	€0003	ups
Internal asset management		(A)			(B)	(A X B)	
Stock - EAFE	active	19,561	3.6	8.0	-4.4	-8,679	
Fixed income - EAFE	active	10,986	7.4	4.8	2.7	2,929	
Total for internal management						-5,750	-1.9 bp
Oversight, custody and other costs ¹							
Oversight			0.5	1.2	-0.8		
Trustee & custodial			0.2	0.3	-0.1		
Consulting			0.1	0.0	0.1		
Audit			0.1	0.0	0.0		
Other			0.1	0.1	0.0		
Benchmark for oversight, custody, o	ther	30,547	0.9	2.1	-1.2	-3,702	-1.2 bp
Total						-9,451	-3.1 bp

^{1.} Benchmarks for oversight total and individual lines are based on peer medians. Sum of the lines may be different from the total.

Summary of why you are high or low cost by asset class

The table below summarizes where you are high and low cost by asset class. It also quantifies how much is due to differences in implementation style (i.e., differences in the mix of external active, external passive, internal active, internal passive and fund of fund usage) and how much is due to paying more or less for similar services (i.e., same asset class and style).

		Benchmark		Your average	More	e/-less in €0	000s	
		= peer		assets	Total	Due to	Due to	
	Your	weighted	More/	(or fee	More/	Impl.	paying	
	cost	median cost ¹	-less	basis)	-less	style	more/less	
Asset management costs	(A)	(B)	(C = A - B)	(D)	(C X D)			
Stock - EAFE ⁴	3.6 bp	12.9 bp	-9.3 bp	19,561	-18,174	-9,495	-8,679	
Fixed income - EAFE ⁴	7.4 bp	8.7 bp	-1.2 bp	10,986	-1,362	-4,292	2,929	
Overlay Programs ²	0.0 bp	0.6 bp	-0.6 bp	30,547	-1,910	-1,910	0	
Total asset management	5.0 bp	12.0 bp	-7.0 bp	30,547	-21,447	-15,697	-5,750	
Oversight, custody and other costs ³								
Oversight of the fund	0.5 bp	1.2 bp	-0.8 bp					
Trustee & custodial	0.2 bp	0.3 bp	-0.1 bp					
Consulting	0.1 bp	0.0 bp	0.1 bp					
Audit	0.1 bp	0.0 bp	0.0 bp					
Other	0.1 bp	0.1 bp	0.0 bp					
Total oversight, custody & other	0.9 bp	2.1 bp	-1.2 bp	30,547	-3,702	n/a	-3,702	
Total	5.9 bp	14.1 bp	-8.2 bp	30,547	-25,148	-15,697	-9,451	

^{1.} The weighted peer median cost for asset management is the style-weighted average of the peer median costs for all implementation styles (i.e., internal passive, internal active, external passive, external active, fund of fund). It excludes performance fees on private assets. The style weights by asset class for your fund and the peers are shown on page 15 of this section.

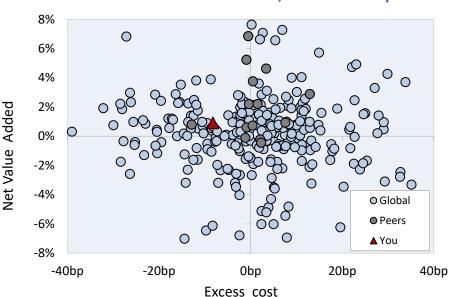
^{2.} Total fund average holdings is used as the base when calculating the relative cost impact of the overlay programs.

^{3.} Benchmarks for oversight total and individual lines are based on peer medians. Sum of the lines may be different from the total.

^{4.} A different asset was used as a proxy to determine the benchmarks and style percentages: 'Stock - Aggregate' for 'Stock - EAFE', 'Fixed income - Aggregate' for 'Fixed income - EAFE'.

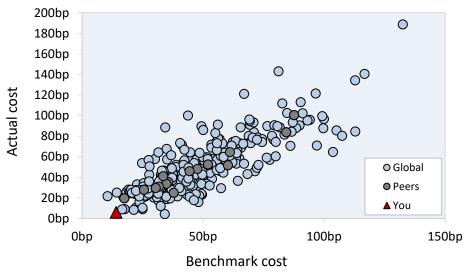
Your cost effectiveness ranking

Being high or low cost is neither good nor bad. More important is whether you are receiving sufficient value for your excess cost. At the total fund level, we provide insight into this question by combining your value added and excess cost to create a snapshot of your cost effectiveness performance relative to that of the global universe. In 2021, your fund ranked in the positive value added, low cost quadrant.



Your 2021 Net value added 0.9%, Excess cost -8 bps





For all funds except your fund, benchmark cost equals the sum of group median costs x fund's average holdings by asset class plus group median cost of derivatives/overlays plus group median cost of oversight/support. Group is peer if the fund is in the peer group, universe - if the fund is part of the universe, and global/database otherwise. Your fund's benchmark cost is calculated using peer-based methodology per page 14 of this section.

Benchmarking methodology formulas and data

a) Formulas

Example calculations for 'Stock - EAFE'

Asset class peer cost = weighted average by peer average style of peer median costs = $(12\% \times 1.6 \text{ bp}) + (60\% \times 8.0 \text{ bp}) + (9\% \times 4.6 \text{ bp}) + (19\% \times 39.1 \text{ bp}) = 12.9 \text{ bp}$

Your cost versus benchmark (-savings/+excess) = asset class your cost - asset class peer cost = 3.6 bp - 12.9 bp = -9.3 bp

Attribution of 'your cost versus benchmark' to impact of style mix and impact of cost/paying more

Cost impact of differences in implementation style (-savings/+excess)

- = cost impacts of passive vs active (A), internal passive vs external passive (B), internal active vs external active (C)
- = 2.6 bp + 0.0 bp + -7.5 bp = -4.9 bp
- A) Impact of Passive vs Active management (-savings/+excess)
 - = (peer average passive cost peer average active cost) x(passive % of asset, you passive % of asset, peer average)
 - $= (2.9 \text{ bp} 15.5 \text{ bp}) \times (0\% 21\%) = 2.6 \text{ bp}$

Peer average passive cost = weighted average by peer average style of peer median costs for internal passive and external passive management

 $= [(12\% \times 1.6 \text{ bp}) + (9\% \times 4.6 \text{ bp})] / (12\% + 9\%) = 2.9 \text{ bp}$

Peer average active cost = weighted average by peer average style of peer median costs for internal active and external active management

- $= [(60\% \times 8.0 \text{ bp}) + (19\% \times 39.1 \text{ bp})] / (60\% + 19\%) = 15.5 \text{ bp}$
- B) Impact of Internal Passive vs External Passive management (-savings/+excess)
 - = (peer average internal passive cost peer average external passive cost) x (internal passive % of passive, you - internal passive % of passive, peer average) x passive % of asset, you = (1.6 bp - 4.6 bp) x (0% - 0%) x 0% = 0.0 bp
- C) Impact of Internal Active vs External Active management (-savings/+excess)
 - = (peer average internal active cost peer average external active cost) x (internal passive % of active, you internal active % of active, peer avg) x active % of asset, you = (8.0 bp 39.1 bp) x (100% 76%) x 100% = -7.5 bp

Cost impact of paying more/-less

= (cost internal passive, you - cost internal passive, peer) x internal passive % of asset, you + (cost internal active, you - cost internal active, peer) x internal active % of asset, you + (cost external passive, you - cost external passive, peer) x external passive % of asset, you + (cost external active, you - cost external active, peer) x external active % of asset, you = (0.0 bp - 1.6 bp) * 0% + (3.6 bp - 8.0 bp) * 100% + (0.0 bp - 4.6 bp) * 0% + (0.0 bp - 39.1 bp) * 0% = -4.4 bp

Your cost versus benchmark (-savings/+excess)

- = cost impact of differences in implementation style + cost impact of paying more/-less
- = -4.9 bp + -4.4 bp = -9.3 bp

Benchmarking methodology formulas and data

b) 2021 cost data used to calculate weighted peer median costs and impact of mix differences.

	Your costs (basis points)						Peer median costs (basis points)								
Asset Class	Internal Passive	Internal Active	External Passive	External Active	Co-invest	Limited Parner.	Fund of Funds	Internal Passive	Internal Active	External Passive	External Active	Co-invest	Limited Parner.	Fund of Funds	Weighted Median
Stock - EAFE		3.6						1.6	8.0	4.6	39.1				12.9
Fixed income - EAFE		7.4						2.1	4.8	6.5	32.2				8.7

Benchmarking methodology formulas and data

c) 2021 Style weights used to calculate the weighted peer median costs and impact of mix differences.

Style Weights		You (%)			Peer average (%)									
	Internal	Internal	External	External	Co-invest	Limited	Fund of	Internal	Internal	External	External	Co invost	Limited	Fund of
	Passive	Active	Passive	Active	CO-IIIVest	Parner.	Funds	Passive	Active	Passive	Active	Co-invest	Parner.	Funds
Stock - EAFE	0.0%	100.0%	0.0%	0.0%				11.8%	60.0%	9.2%	19.1%			
Fixed income - EAFE	0.0%	100.0%	0.0%	0.0%				7.3%	75.5%	2.5%	14.8%			

The above data was adjusted when there were insufficient peers, or for other reasons where direct comparisons were inappropriate.

Methodology of the cost trend model

CEM cost trend model relies on four factors or reasons to explain the cost differences over time: asset value, asset mix, implementation style, and paying more/less for similar services.

Factors affecting the cost differences

<u>Asset value.</u> If we keep the last three factors constant, costs will normally follow changes in the asset holdings. For external implementations, among the reasons is the common practice of charging management fees based on the value of assets under management. For internal, more assets requires additional internal staff (front and back office) and other operating expenditures. In the current model, for simplicity, we assume that costs change proportionately to the plan average assets.

Change in asset value only affects the cost amounts and does not affect costs in basis points. These are determined by the changes in the last three factors.

<u>Asset mix.</u> These are the cost differences associated with increasing / decreasing allocations to one or more of the asset classes, while keeping other factors constant. Higher allocations to more expensive assets will increase the cost both in amounts and in basis points.

<u>Implementation style.</u> These are changes in costs associated with increasing / decreasing allocations to one or more of the management styles within the same asset class.

<u>Paying more/less for similar services</u>. These cost differences reflect changes in the fees / internal costs in basis points for the same implementation style within the same asset class or same oversight service.

Attribution of the cost differences and other assumptions

Change in the cost amount for one asset =

Sum of impacts of asset value, asset mix, implementation style, and paying more/less for similar services. Change in the basis point costs for one asset =

Sum of basis point impacts of asset mix, implementation style, and paying more/less for similar services. For overlays, we do not differentiate between implementation styles and use entire asset category. Oversight costs are only affected by changes in asset value and paying more/less for similar services.

The base model attributes cost differences between any two years. Trends and cumulative results are built upon combinations of multiple two-year attributions. When an entire asset class is missing in one of the two years, the cost difference for that asset is attributed to the asset value and mix impacts only. Impacts of other factors is 0. When an implementation style within the same asset class is missing in one of the two years, the cost difference for that style is attributed to the effects of the implementation style, while impact of paying more/less for similar services is 0. Impacts of changes in the asset value and asset mix are still accounted for.

General simplified formula for attributing basis point cost differences for one asset class

Cost difference in bps = impact of asset mix + impacts of style & paying =

[CostBpsL x (HavgHpct - HavgLpct)] + [HavgHpct x (CostBpsH - CostBpsL)]

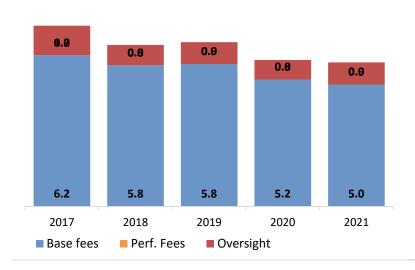
where L/H are lower and higher years; HavgPct is % of asset's average holdings in total nav holdings;

CostBps is the asset total cost in basis points for a particular year.

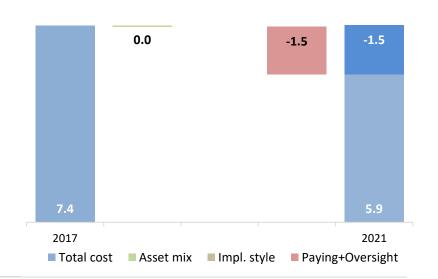
Further, cost difference for style & paying impacts (CostBpsH - CostBpsL) for one style =
style impact [CostStyleBpsL x (WgH - WgL)] + paying impact [WgH x (CostStyleBpsH - CostStyleBpsL)]
where CostStyleBps is the style cost in basis points; Wg is the weight for that style within the asset class.

Total plan cost and cost changes

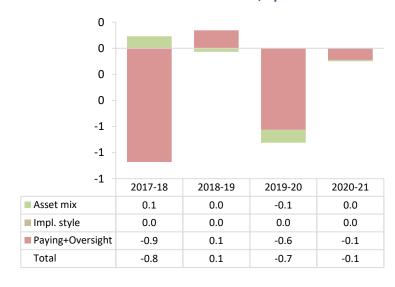
Total plan cost over time, bps



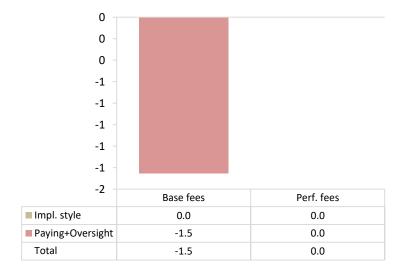
Cost differences, 2021 versus 2017, bps



Reasons for cost differences over time, bps



Impact of base and performance fees, 2021 vs. 2017, bps



Summary of cost differences, 2021 versus 2017

Your total cost descreased by 1.5 bps between 2017 and 2021 because of changes in: asset mix (0.0 bps), implementation style (0.0 bps), and paying more/less for similar services (-1.5 bps).

	bps	€000s
Starting total cost, 2017	7.4	16,837
Growth in asset value		5,654
Asset mix Stock Fixed income	0.0 0.1 -0.1	<u>-114</u> 230 -344
Implementation style (less expensive vs. more)	0.0	<u>0</u>
Paying more/-less for Stock Fixed income	<u>-1.2</u> -1.0 -0.1	<u>-3,533</u> -3,161 -372
Oversight, custodial, other (pay more/-less)	<u>-0.3</u>	<u>-912</u>
Total difference	-1.5	1,095
Ending total cost, 2021	5.9	17,932

Summary of cost differences, year over year

	bps	€000s	bps	€000s	bps	€000s	bps	€000s	bps	€000s
	20	17	20	18	20	19	20	20	20	017
Starting total cost	7.4	16,837	6.6	15,908	6.7	17,228	6.0	16,477	7.4	16,837
Growth in asset value		955		1,035		1,247		1,759		5,654
Asset mix Stock Fixed income	0.1 -0.2 0.3	<u>223</u> -452 674	0.0 0.1 -0.1	<u>-69</u> 204 -273	-0.1 0.1 -0.2	<u>-273</u> 373 -646	0.0 0.0 0.0	<u>-31</u> 63 -94	0.0 0.1 -0.1	<u>-114</u> 230 -344
Implementation style (less expensive vs. more)	0.0	<u>0</u>	0.0	<u>0</u>	0.0	<u>0</u>	0.0	<u>0</u>	<u>0.0</u>	<u>0</u>
Paying more/-less for Stock Fixed income	- <u>0.5</u> 0.0 -0.5	<u>-1,215</u> 56 -1,272	0.1 -0.4 0.5	204 -1,146 1,349	-0.5 -0.4 -0.1	<u>-1,471</u> -1,106 -365	-0.2 -0.2 0.0	<u>-590</u> -565 -26	<u>-1.2</u> -1.0 -0.1	<u>-3,533</u> -3,161 -372
Oversight, custodial, other (pay more/-less)	<u>-0.4</u>	<u>-892</u>	0.1	<u>151</u>	<u>-0.1</u>	<u>-255</u>	0.1	<u>318</u>	<u>-0.3</u>	<u>-912</u>
Total difference	-0.8	-930	0.1	1,321	-0.7	-751	-0.1	1,455	-1.5	1,095
Ending total cost	6.6	15,908	6.7	17,228	6.0	16,477	5.9	17,932	5.9	17,932
	20	18	20	19	20	20	20	21	20	021

Sum of all changes (except for the total) between adjacent years will differ from the changes between starting and ending years in the last two columns.

Reasons by asset class and cost type, €000

Your total cost has increased by €1.1 million in 2021 compared to 2017. An increase of €5.7 million was due to the €7.7 billion rise in plan total average nav holdings. The remaining descrease of €4.6 million is explained by the changes in the asset mix (-€114 thousand), implementation style (€0.0 thousand), and paying more/less for similar services (-€4.4 million).

	2017	Asset	Implement.	Paying	Total	Total	Growth in	2021
	cost	mix	style	more/-less	ex asset gr.	difference	asset value	cost
Asset class ¹	€000s	€000s	€000s	€000s	€000s	€000s	€000s	€000s
	А	В	С	D	E=B+C+D	F=G-A	F-E	G
Stock - EAFE	7,445	230	0	-3,161	-2,930	-430	2,500	7,015
Fixed income - EAFE	6,647	-344	0	-372	-716	1,516	2,232	8,162
Total for asset management	14,092	-114	0	-3,533	-3,647	1,085	4,732	15,177
Oversight	1,604			-755	-755	-216	539	1,388
Trustee & custodial	45			-733 95	95	110	15	1,566
Consulting	721			-351	-351	-109	242	612
Audit	270			-122	-122	-31	91	239
Other	105			221	221	256	35	361
Total for fund oversight ²	2,745			-912	-912	10	922	2,755
Total	16,837	-114	0	-4,445	-4,559	1,095	5,654	17,932

^{1.} Cost differences for asset classes are attributed to the effects of:

a) Asset growth, asset mix, implementation style, and paying for similar services, when the asset class exists in both years.

b) Asset growth and asset mix, when the asset class exists only in one of the years.

^{2.} Cost differences for oversight are attributed to the effects of asset growth and paying more/less for similar services.

Reasons by asset class and cost type, basis points

Your total cost has descreased by 1.5 bps in 2021 vs. 2017. It was driven by the changes in the asset mix (0.0 bps), implementation style (0.0 bps), and paying more/less for similar services (-1.5 bps).

	Asset	Implement.	Paying	Total	Total ¹
	mix	style	more/-less	difference	ex asset gr.
Asset class	bps	bps	bps	bps	€000s
	В	С	D	B+C+D	
Stock - EAFE	0.1	0.0	-1.0	-1.0	-2,930
Fixed income - EAFE	-0.1	0.0	-0.1	-0.2	-716
Total for asset management	0.0	0.0	-1.2	-1.2	-3,647
Oversight			-0.2	-0.2	-755
Trustee & custodial			0.0	0.0	95
Consulting			-0.1	-0.1	-351
Audit			0.0	0.0	-122
Other			0.1	0.1	221
Total for fund oversight			-0.3	-0.3	-912
Total	0.0	0.0	-1.5	-1.5	-4,559
Total basis point costs in years 2021 and 201	.7	5.9	7.4	-1.5	

^{1.} Calculated by multiplying total difference in bps by plan total nav average holdings for year 2021, €31 billion. Similarly, basis point costs on this page are converted from the amounts on the previous page using the same total nav holdings as the fee basis.

Impact of changes in asset mix

Changes in the asset mix decreased your total cost by €114 thousand or 0.0 bps.

	2017 Cost	2021 Cost	2017 asset ¹	2021 asset ¹	Change in asset	Asset mix changes ²	Asset mix changes ³
Asset class	bps	bps	weight %	weight %	weight	bps	€000s
	А	В	С	D	E=D-C	A (or B) x E	
Stock - EAFE	5.2	3.6	63%	64%	1%	0.1	230
Fixed income - EAFE	7.8	7.4	37%	36%	-1%	-0.1	-344
Total for asset management						0.0	-114

- 1. Weight % = asset's average (NAV for performance lines) holdings / plan total nav average holdings.
- 2. If asset is not available in one of the years, the entire weighted cost difference in bps is attributed to the asset mix.
- 3. Calculated by multiplying asset mix changes in bps by plan total nav average holdings for year 2021, €31 billion.

Impact of changes in implementation style

Changes in implementation style (passive vs. active, internal vs. external, etc.) in 2021 vs. 2017 saved you €0.0 thousand.

	2021	Cost,	2017			Style 1 %		
	avg. assets			Style 1			More/	Cost/
Implementation choices	€mils	Style 1	Style 2	-Savings	2021	2017	-Less	€000s
	А	В	С	D = B - C			Е	AxDxE
Total								0

Cost differences are attributed exclusively to the effects of implementation style when the style existed in one of the years only.

Impact of paying more/-less for similar services

In 2021, you paid €4.4 million less for similar asset management and oversight / support services vs. 2017.

Asset class styles where you had assets in both 2021 and 2017 ¹	Style	2021 avg. assets €mils	2021	Cost in bps 2017	More/ -less	Cost/ -Savings €000s
Internal asset management Stock - EAFE Fixed income - EAFE Total for internal management	active active	A 19,561 10,986	3.6 7.4	5.2 7.8	B -1.6 -0.3	A x B -3,161 -372 -3,533
Oversight Trustee & custodial		30,547 30,547	0.5 0.1	0.7 0.0	-0.2 0.0	-754.6 95
Consulting Audit Other		30,547 30,547 30,547	0.2 0.1 0.1	0.3 0.1 0.0	-0.1 0.0 0.1	-351 -122 221
Total for fund oversight Total						-912 -4,445

^{1.} Cost differences are attributed to paying more/less for similar services only if the asset-class style existed in both years.

5

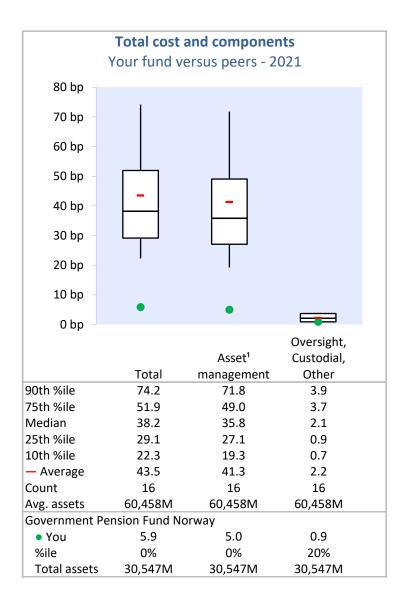
Cost comparisons

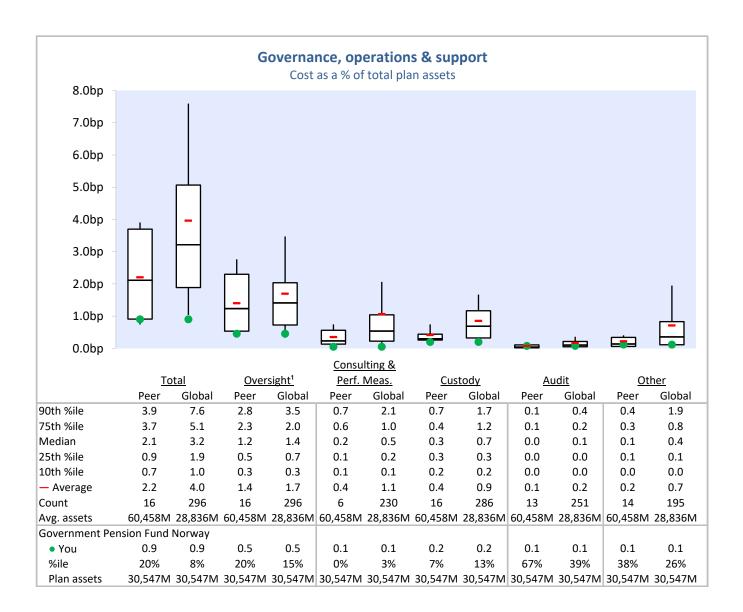
Total fund cost	2
Governance, operations & support	3
Public asset classes	
- Stock	4
- Fixed Income	10
- Commodities	21
- REITs	22
Real asset classes	
- Real estate ex-REITs	24
- Infrastructure	26
- Natural resources	27
- Other real assets	28
Private equity	
- Diversified private equity	29
- LBO	30
- Venture capital	31
- Private credit	32
- Mortgages	33
- Other private equity	34
Global TAA	35
RiskParity	36
Hedge Funds	37
Overlays	38

Total fund cost

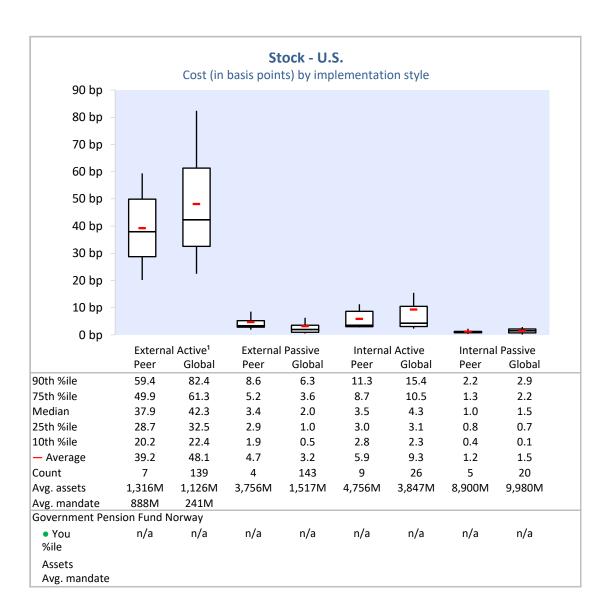
Total costs are benchmarked in the previous section. In this section, your fund's costs are compared on a lineitem basis to your peers. This enables you to understand better why you may be a high or low cost fund and it also identifies and quantifies major cost differences that may warrant further investigation.

The 25th to 75th percentile range is the most relevant since higher and lower values may include outliers caused by unusual circumstances, such as performance-based fees. Count refers to the number of funds in your peer group that have costs in this category. It enables you to gauge the statistical significance.



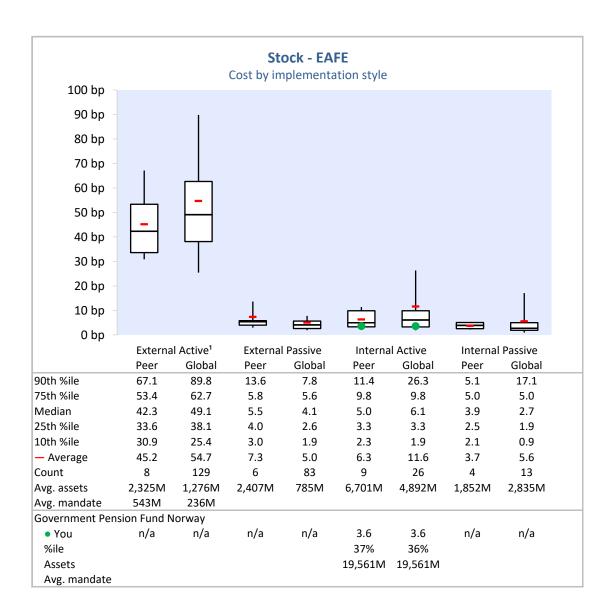


^{1.} Oversight costs include the salaries and benefits of executives and their staff responsible for overseeing the entire fund or multiple asset classes and the fees/salaries of the Board or Investment Committee. All costs associated with the above including fees/salaries, travel, director's insurance and attributed overhead are included. Given fiduciary obligations, having the lowest oversight costs is not necessarily optimal. Some sponsors with lower-than-average executive and administration costs compensate by having-higher-than average consulting costs.



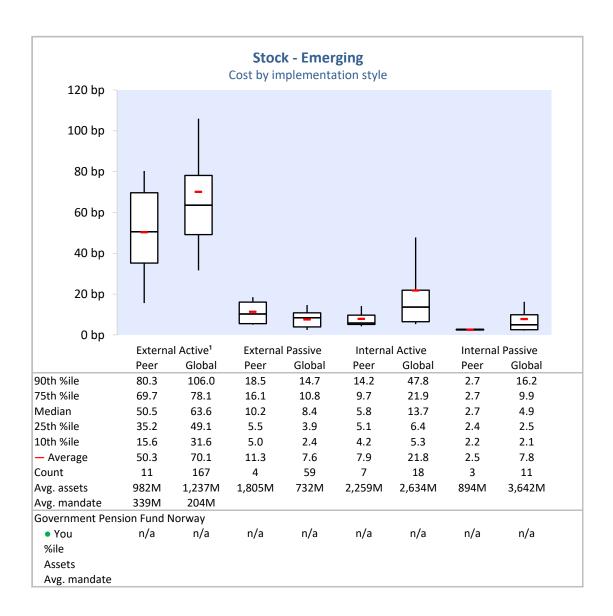
		Peer	Global
	You	Average	Average
Base fees	n/a	33.2	41.5
Performance fees*	n/a	4.7	5.8
Internal and other	<u>n/a</u>	<u>1.3</u>	<u>0.8</u>
Total	n/a	39.2	48.1

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 11.0 bps for peers (3 funds) and 18.7 bps for Global participants (43 funds).



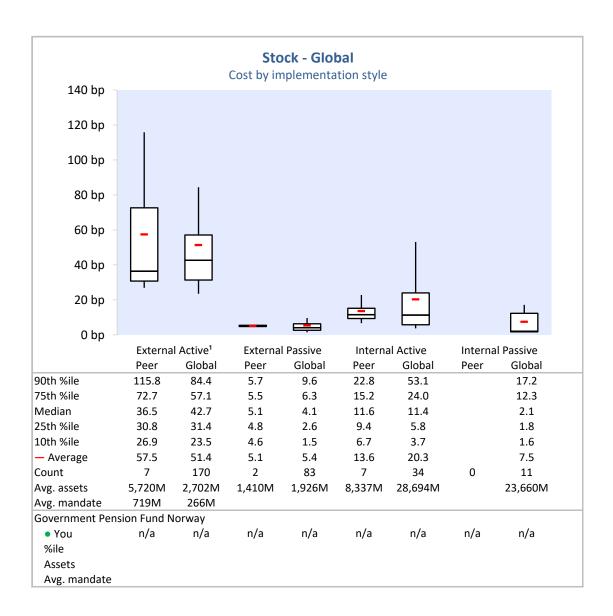
		Peer	Global
	You	Average	Average
Base fees	n/a	35.9	44.9
Performance fees*	n/a	8.4	9.0
Internal and other	<u>n/a</u>	<u>0.9</u>	0.8
Total	n/a	45.2	54.7

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 22.4 bps for peers (3 funds) and 26.5 bps for Global participants (44 funds).



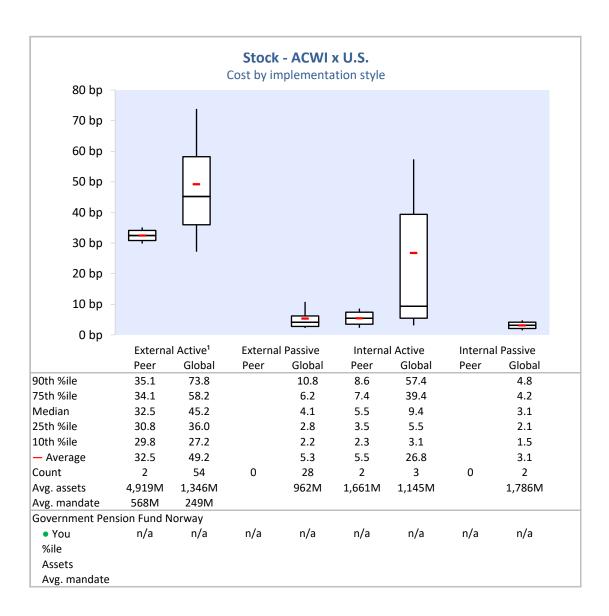
		Peer	Global
	You	Average	Average
Base fees	n/a	47.2	56.8
Performance fees*	n/a	1.9	11.7
Internal and other	<u>n/a</u>	<u>1.3</u>	<u>1.7</u>
Total	n/a	50.3	70.1

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 5.2 bps for peers (4 funds) and 34.8 bps for Global participants (56 funds).



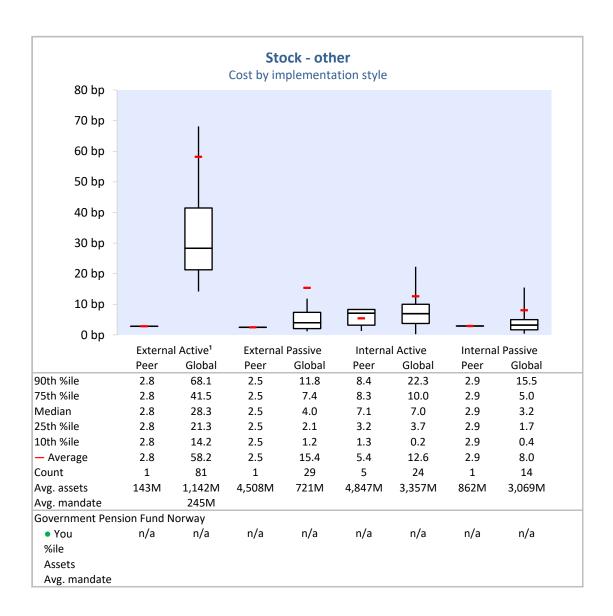
		Peer	Global
	You	Average	Average
Base fees	n/a	33.7	41.2
Performance fees*	n/a	20.7	9.1
Internal and other	<u>n/a</u>	<u>3.1</u>	<u>1.0</u>
Total	n/a	57.5	51.4

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 29.0 bps for peers (5 funds) and 22.2 bps for Global participants (70 funds).



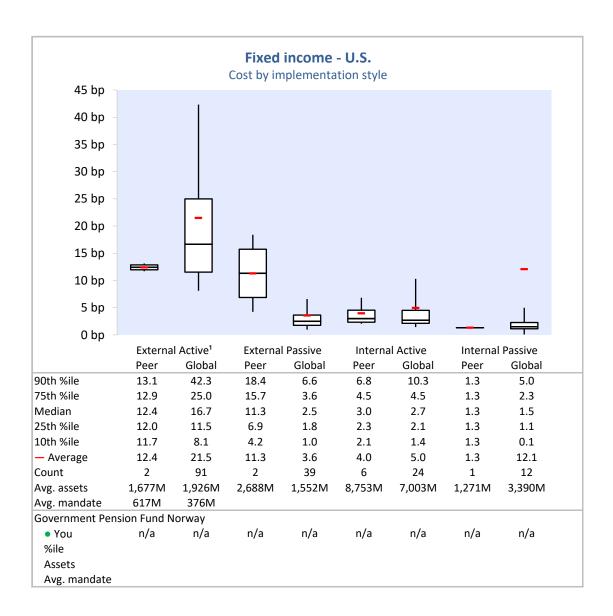
		Peer	Global
	You	Average	Average
Base fees	n/a	32.1	45.0
Performance fees*	n/a	n/a	3.8
Internal and other	<u>n/a</u>	0.4	0.4
Total	n/a	32.5	49.2

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 29.4 bps for Global participants (7 funds).



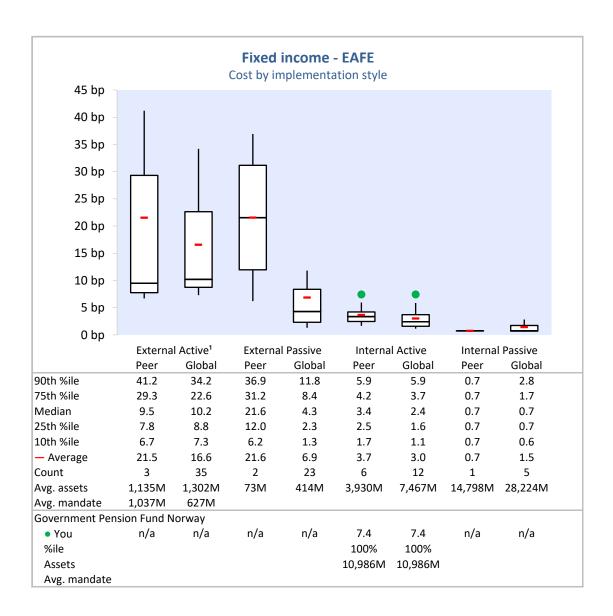
		Peer	Global
	You	Average	Average
Base fees	n/a	2.8	54.4
Performance fees*	n/a	n/a	2.6
Internal and other	<u>n/a</u>	<u>n/a</u>	<u>1.2</u>
Total	n/a	2.8	58.2

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 9.9 bps for Global participants (21 funds).



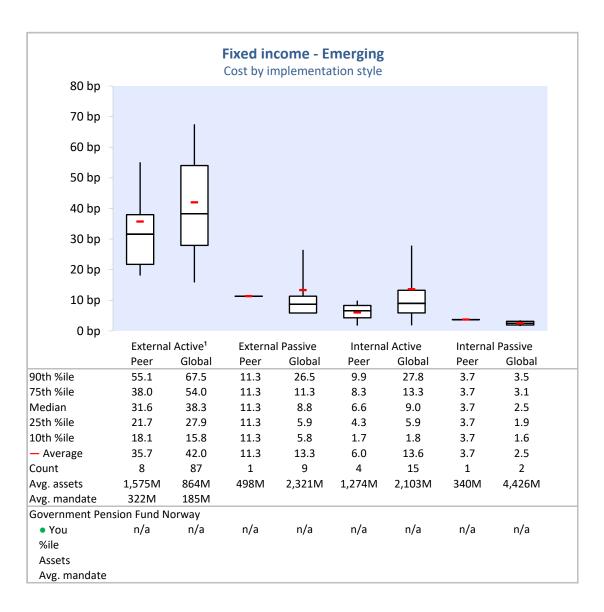
		Peer	Global
	You	Average	Average
Base fees	n/a	11.2	19.7
Performance fees*	n/a	0.0	1.4
Internal and other	<u>n/a</u>	<u>1.2</u>	0.3
Total	n/a	12.4	21.5

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for peers (1 fund) and 5.7 bps for Global participants (23 funds).



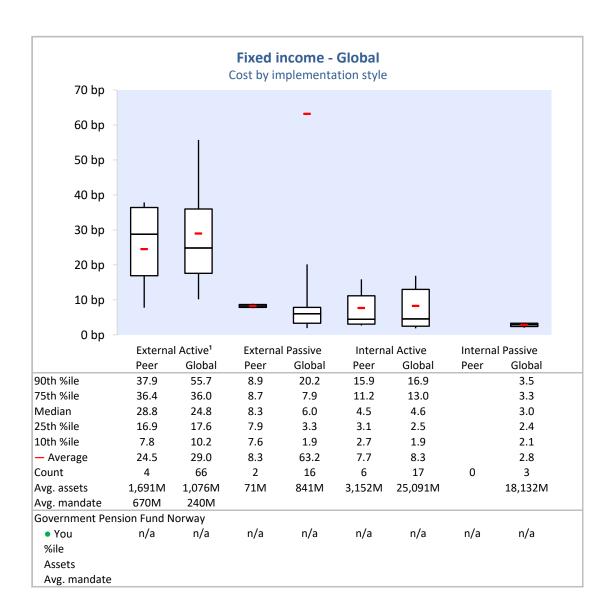
		Peer	Global
	You	Average	Average
Base fees	n/a	20.4	15.3
Performance fees*	n/a	0.2	0.5
Internal and other	<u>n/a</u>	<u>1.0</u>	<u>0.8</u>
Total	n/a	21.5	16.6

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.2 bps for peers (3 funds) and 0.7 bps for Global participants (23 funds).



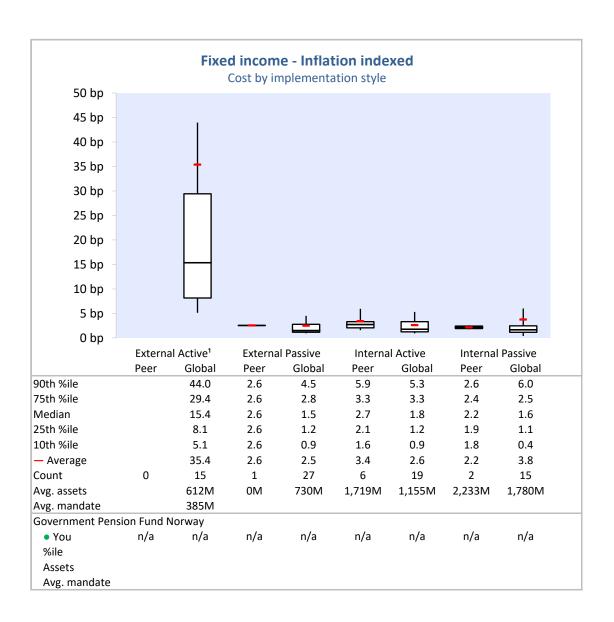
		Peer	Global
	You	Average	Average
Base fees	n/a	33.3	38.2
Performance fees*	n/a	0.0	1.2
Internal and other	<u>n/a</u>	<u>2.4</u>	<u>2.6</u>
Total	n/a	35.7	42.0

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.1 bps for peers (4 funds) and 3.2 bps for Global participants (32 funds).



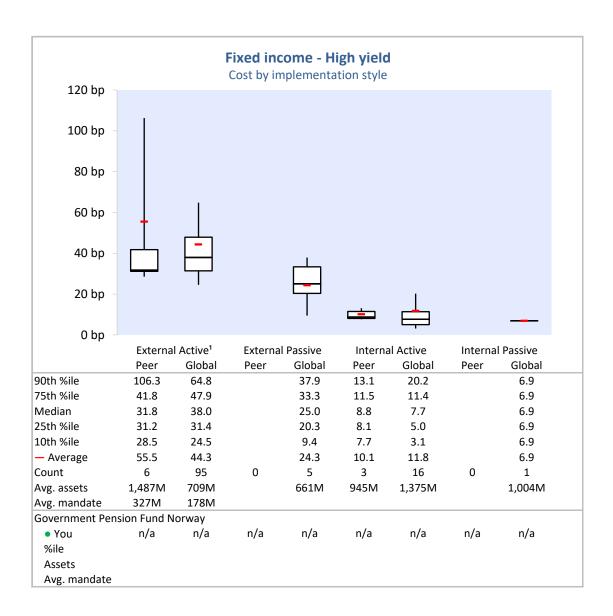
		Peer	Global
	You	Average	Average
Base fees	n/a	20.5	26.2
Performance fees*	n/a	1.6	0.6
Internal and other	<u>n/a</u>	<u>2.5</u>	<u>2.1</u>
Total	n/a	24.5	29.0

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 3.2 bps for peers (2 funds) and 1.7 bps for Global participants (25 funds).



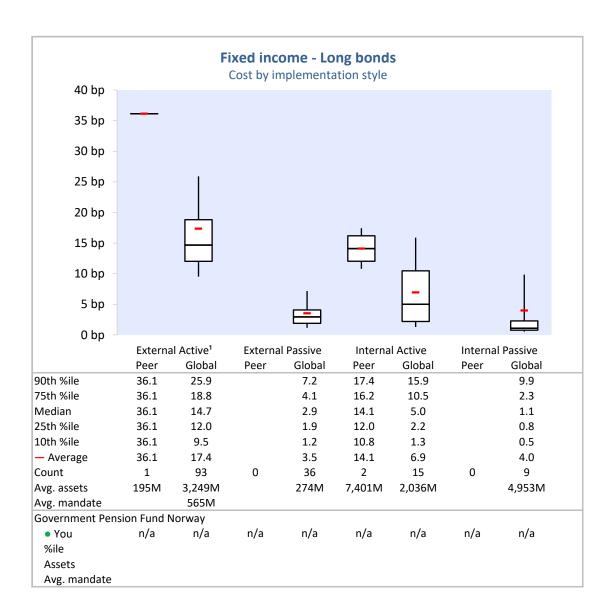
		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	35.0
Performance fees*	n/a	n/a	0.3
Internal and other	<u>n/a</u>	<u>n/a</u>	<u>0.1</u>
Total	n/a	n/a	35.4

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 2.1 bps for Global participants (2 funds).



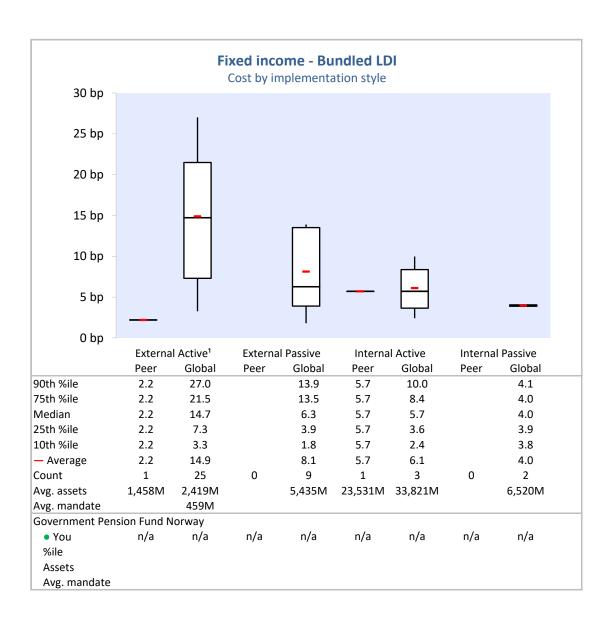
		Peer	Global
	You	Average	Average
Base fees	n/a	40.0	37.5
Performance fees*	n/a	14.1	4.7
Internal and other	<u>n/a</u>	<u>1.4</u>	<u>2.1</u>
Total	n/a	55.5	44.3

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 42.3 bps for peers (2 funds) and 14.4 bps for Global participants (31 funds).



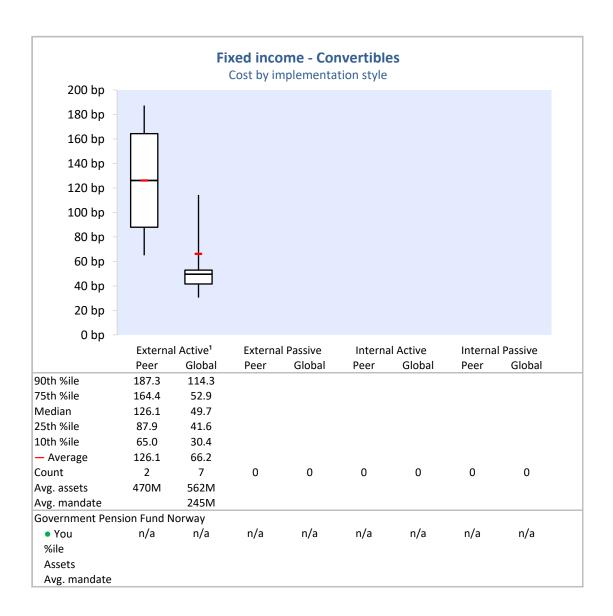
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		Peer	Global
	You	Average	Average
Base fees	n/a	24.2	15.5
Performance fees*	n/a	0.0	1.6
Internal and other	<u>n/a</u>	<u>11.9</u>	<u>0.3</u>
Total	n/a	36.1	17.4

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for peers (1 fund) and 10.1 bps for Global participants (15 funds).



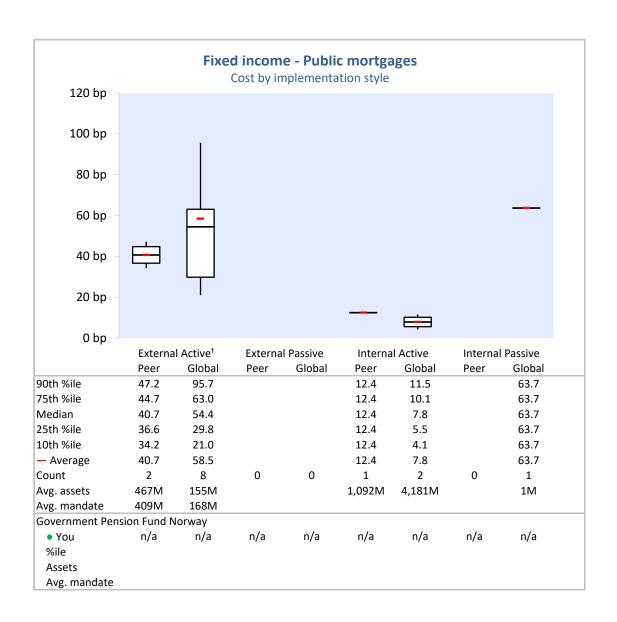
		Peer	Global
	You	Average	Average
Base fees	n/a	1.6	14.5
Performance fees*	n/a	n/a	0.0
Internal and other	<u>n/a</u>	0.6	0.4
Total	n/a	2.2	14.9

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for Global participants (8 funds).



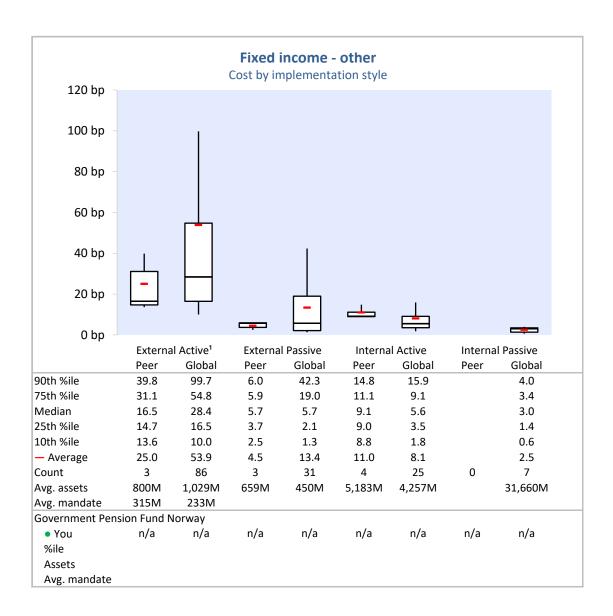
		Peer	Global
	You	Average	Average
Base fees	n/a	52.1	45.0
Performance fees*	n/a	73.3	20.9
Internal and other	<u>n/a</u>	<u>0.8</u>	0.2
Total	n/a	126.1	66.2

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 146.6 bps for peers (1 fund) and 146.6 bps for Global participants (1 fund).



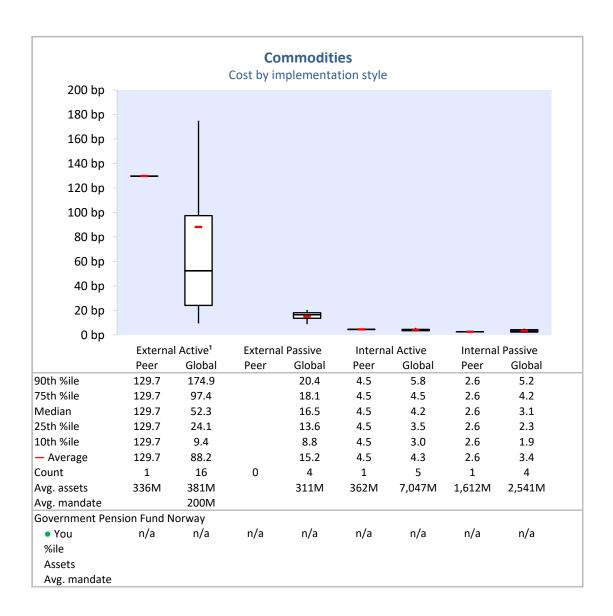
		Peer	Global
	You	Average	Average
Base fees	n/a	39.9	58.3
Performance fees*	n/a	n/a	0.0
Internal and other	<u>n/a</u>	<u>0.7</u>	0.2
Total	n/a	40.7	58.5

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for Global participants (1 fund).



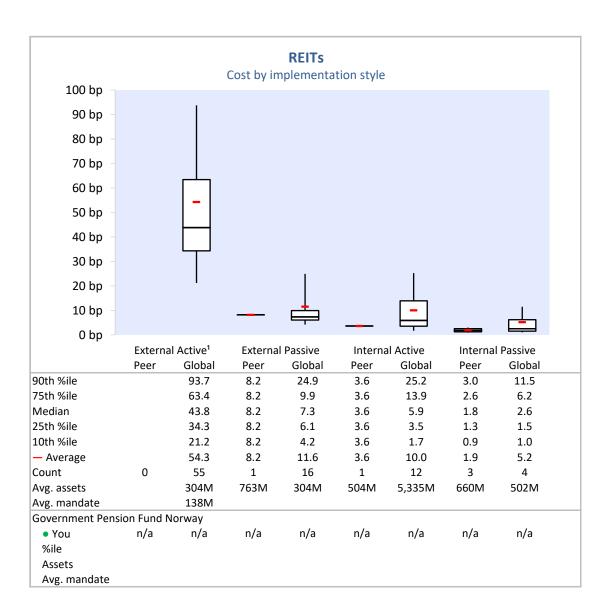
		Peer	Global
	You	Average	Average
Base fees	n/a	16.6	40.4
Performance fees*	n/a	1.2	12.5
Internal and other	<u>n/a</u>	<u>7.2</u>	<u>0.9</u>
Total	n/a	25.0	53.9

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 3.6 bps for peers (1 fund) and 43.1 bps for Global participants (25 funds).



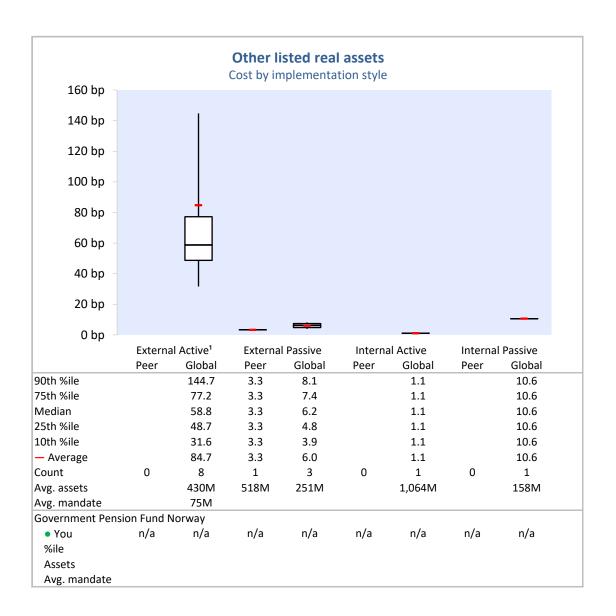
		Peer	Global
	You	Average	Average
Base fees	n/a	127.9	63.4
Performance fees*	n/a	0.0	24.0
Internal and other	<u>n/a</u>	<u>1.8</u>	0.7
Total	n/a	129.7	88.2

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for peers (1 fund) and 54.9 bps for Global participants (7 funds).



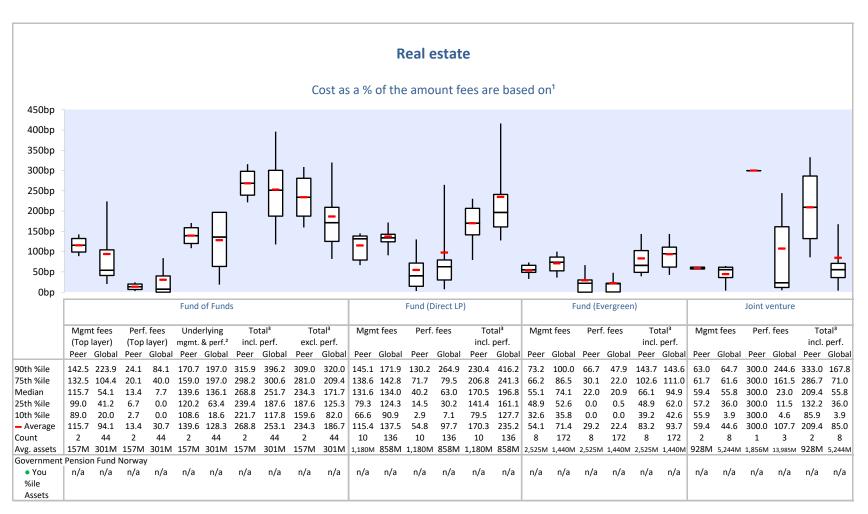
		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	42.2
Performance fees*	n/a	n/a	9.8
Internal and other	<u>n/a</u>	<u>n/a</u>	<u>2.3</u>
Total	n/a	n/a	54.3

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 24.4 bps for Global participants (22 funds).



		Peer	Global
	You	Average	Average
Base fees	n/a	n/a	84.6
Performance fees*	n/a	n/a	0.0
Internal and other	<u>n/a</u>	<u>n/a</u>	0.1
Total	n/a	n/a	84.7

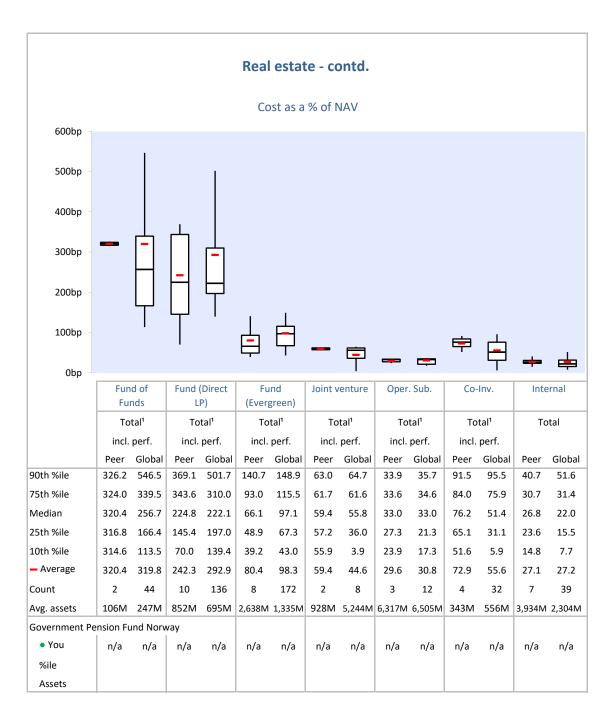
^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 0.0 bps for Global participants (3 funds).



^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 119 bps (on amount fees are based on) for underlying management fees and 21 bps (on NAV) for underlying performance fees were used.

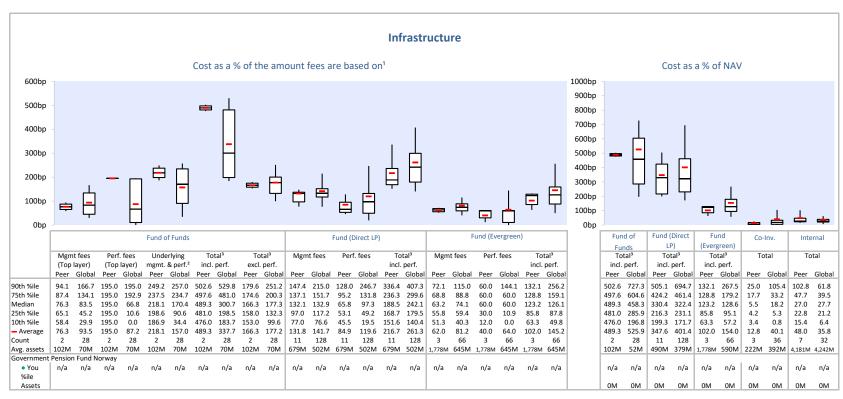
^{3.} The total cost also includes the internal cost of monitoring and selecting real estate investments. The peer average cost of monitoring and selecting was 4.2 bps for fund of funds, 7.0 bps for LPs and 4.1



^{1.} The total cost also includes the internal cost of monitoring and selecting real estate investments.

^{2.} Co-investment is included with direct LPs because it can only be done alongside direct LPs. Co-investment is done by 4 of your peers and 24 of the Global funds.

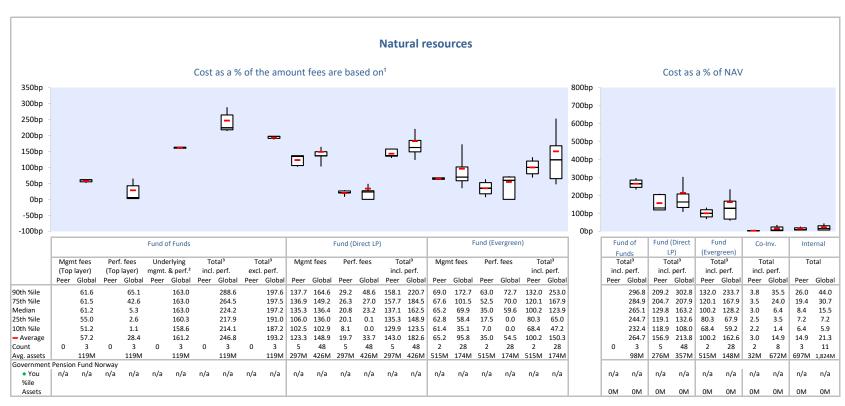
^{3.} The total cost also includes the internal cost of monitoring and selecting real estate investments. Internal and other - FoFs The peer



^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 90 bps (on amount fees are based on) for underlying management fees and 128 bps (on NAV) for underlying performance fees were used.

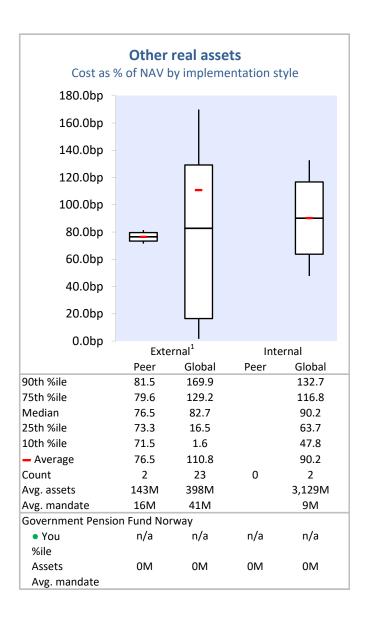
^{3.} The total cost also includes the internal cost of monitoring and selecting infrastructure investments. The peer average cost of monitoring and selecting was 1.3 bps for fund of funds, 5.6 bps for LPs and 1.7 bps for external (not LPs). Some averages on the right chart may be off the chart where there is outlier data resulting from large base or performance fees divided by small NAV.



^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of n/a bps (on amount fees are based on) for underlying management fees and n/a bps (on NAV) for underlying performance fees were used.

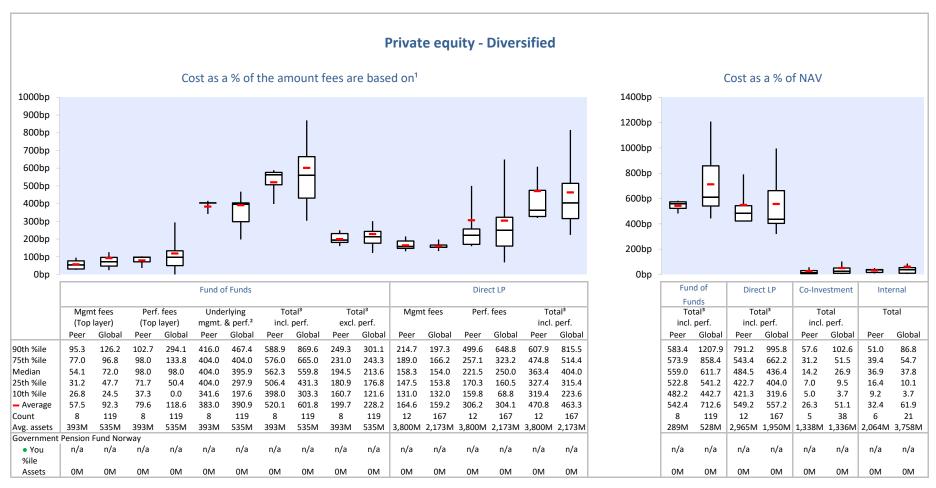
^{3.} The total cost also includes the internal cost of monitoring and selecting natural resource investments. The peer average cost of monitoring and selecting was 9.3 bps for LPs and 5.5 bps for external (not LPs).



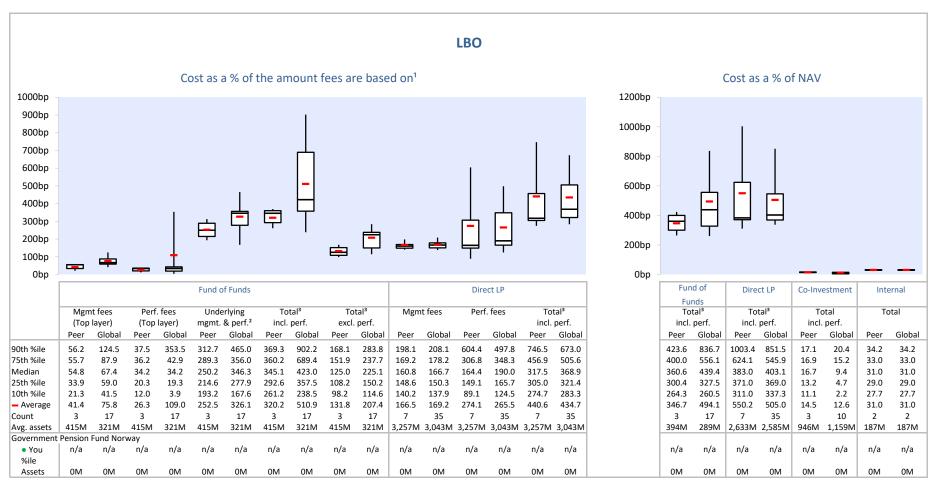
	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	39.6	103.6
Internal and other	<u>n/a</u>	<u>36.9</u>	<u>7.2</u>
Total*	n/a	76.5	110.8
Performance fees*:	n/a	9.5	40.4

^{*} Total cost excludes performance fees because most participants did not provide performance fees for other real assets.

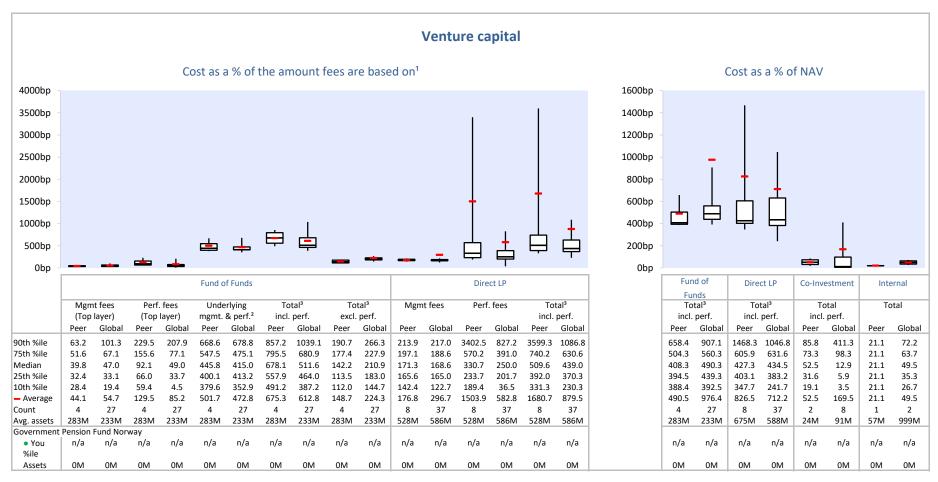
^{**} For funds that did not report a performance fee, a default value of 25 bps was applied. The average performance fee for only those funds that reported a performance fee is 9.5 bps for peers (2 funds) and 47.2 bps for Global participants (16 funds).



- 1. The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.
- 2. The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 154 bps (on amount fees are based on) for underlying management fees and 250 bps (on NAV) for underlying performance fees were used.
- 3. The total cost also includes the internal cost of monitoring and selecting private equity investments. The peer average cost of monitoring and selecting was 3.6 bps for fund of funds.



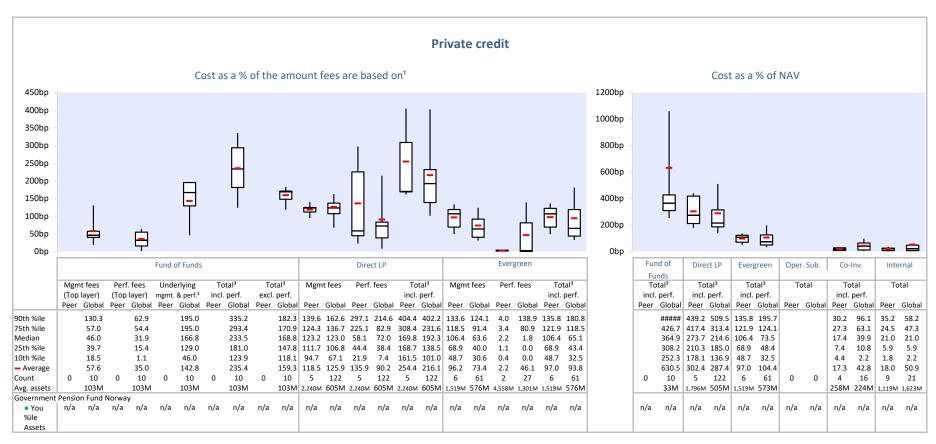
- 1. The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.
- 2. The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 68 bps (on amount fees are based on) for underlying management fees and 190 bps (on NAV) for underlying performance fees were used.
- 3. The total cost also includes the internal cost of monitoring and selecting private equity investments. The peer average cost of monitoring and selecting was 4.3 bps for fund of funds.



^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 105 bps (on amount fees are based on) for underlying management fees and 250 bps (on NAV) for underlying performance fees were used.

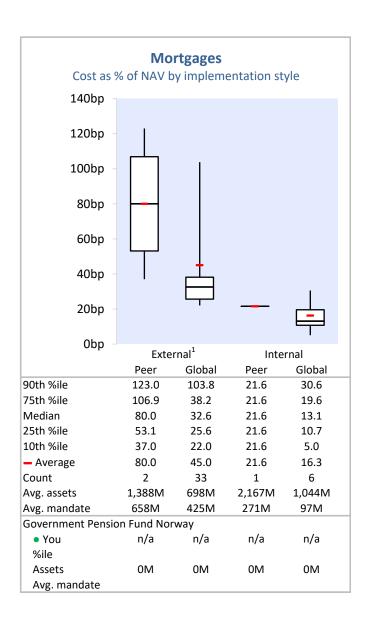
^{3.} The total cost also includes the internal cost of monitoring and selecting private equity investments. The peer average cost of monitoring and selecting was 5.6 bps for fund of funds.



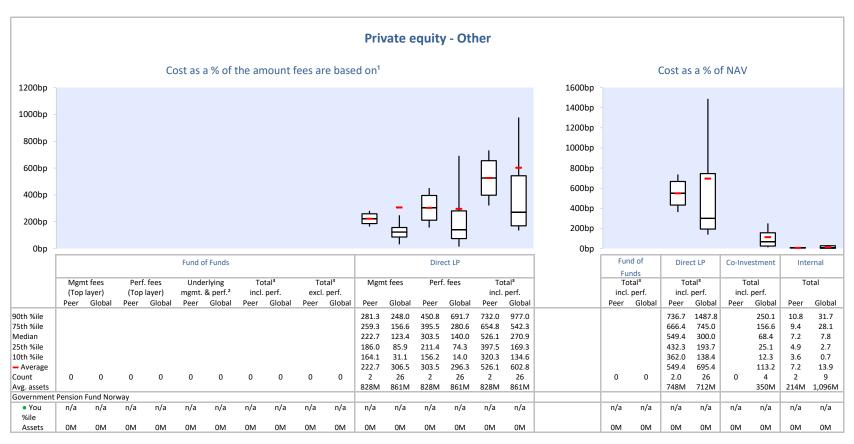
^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of n/a bps (on amount fees are based on) for underlying management fees and n/a bps (on NAV) for underlying performance fees were used.

^{3.} The total cost also includes the internal cost of monitoring and selecting real estate investments. The peer average cost of monitoring and selecting was 8.4 bps for LPs and 12.9 bps for external (not LPs).

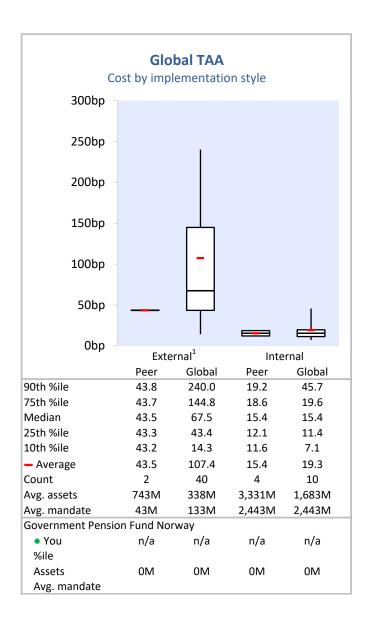


	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	66.9	42.8
Internal and other	n/a	13.2	2.2
Performance fees	<u>n/a</u>	0.0	<u>3.0</u>
Total	n/a	80.0	45.0



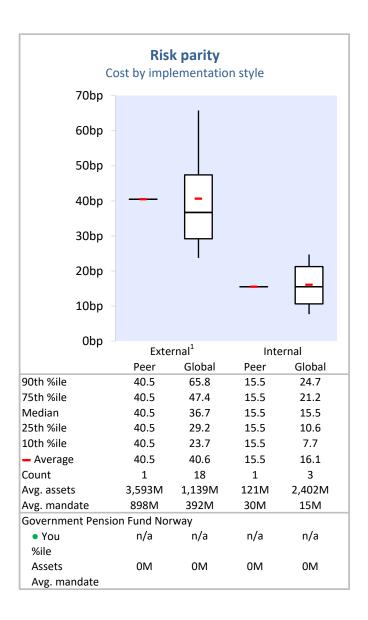
^{1.} The base for fees is usually the committed amount during the commitment period, and unreturned invested capital afterwards.

^{2.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of n/a bps (on amount fees are based on) for underlying management fees and n/a bps (on NAV) for underlying performance fees were used.



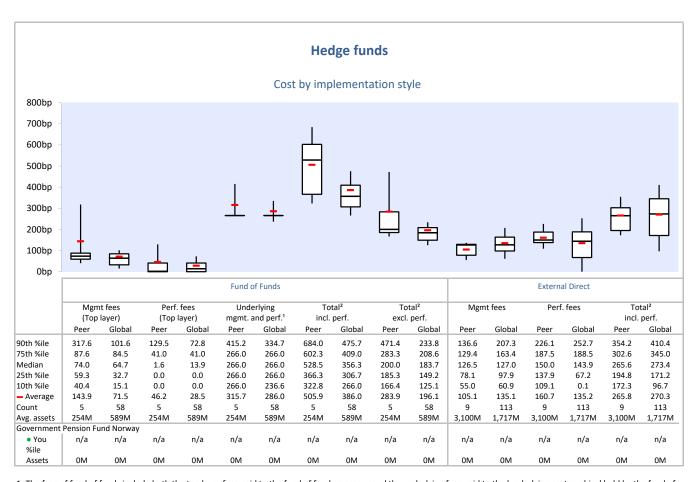
	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	41.2	77.6
Internal and other	n/a	2.3	8.4
Performance fees	<u>n/a</u>	<u>n/a</u>	<u>37.1</u>
Total*	n/a	43.5	107.4

^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 37.1 bps for Global participants (29 funds).



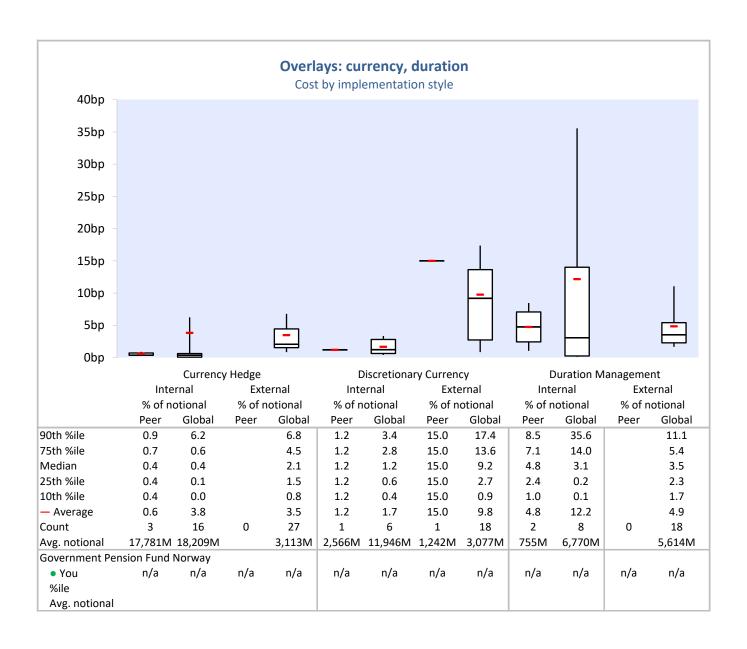
	Your	Peer	Global
	Plan	Average	Average
Base fees	n/a	39.8	38.4
Internal and other	n/a	0.7	2.7
Performance fees	n/a	<u>n/a</u>	<u>2.1</u>
Total*	n/a	40.5	40.6

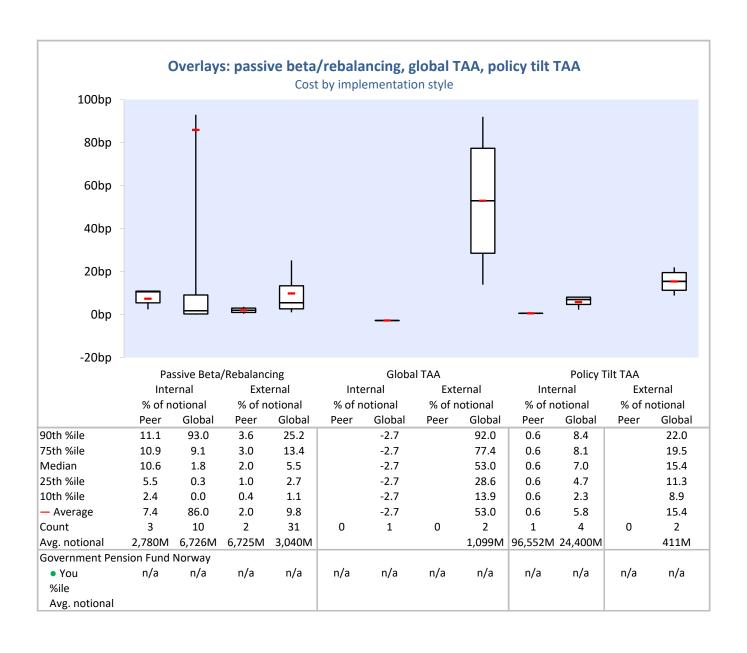
^{*} For funds that did not report a performance fee, a value of 'zero' was used. The average performance fee for those funds that reported a performance fee is 2.1 bps for Global participants (9 funds).

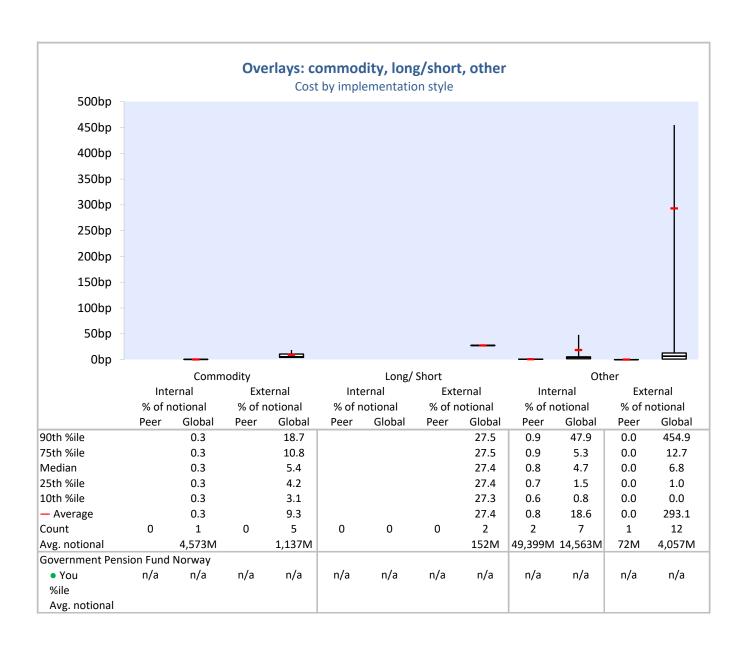


^{1.} The fees of fund of funds include both the top layer fees paid to the fund of funds manager and the underlying fees paid to the 'underlying partnerships' held by the fund of funds. Most funds were unable to provide the underlying fees so defaults of 126 bps (on NAV) for underlying management fees and 140 bps (on NAV) for underlying performance fees were used.

^{2.} The total cost also includes the internal cost of monitoring and selecting real estate investments. The peer average cost of monitoring and selecting was 3.2 bps for fund of







6 Risk

Comparison of your risk levels to the Global universe	2
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^{*}Asset-liability risk is only calculated for DB or DB-like pension funds/pools.

Comparison of your risk levels to the Global universe



^{1.} Asset risk is the expected volatility of your policy return. It is based on the historical variance of, and covariance between, the asset classes in your asset mix policy. It is expressed as an annual standard deviation.

^{2.} Asset-liability risk is the expected volatility of surplus returns. Surplus returns are the changes in a plan's marked-to-market funded status caused by market factors. Asset liability risk is a function of the volatility of policy returns (asset risk), the volatility of surplus returns (surplus risk) and the correlation between policy returns and surplus returns.

Reduction in asset risk due to diversification

Your asset risk is less than your weighted asset risk because of the benefit of diversification. Diversification reduces risk because when one asset class has a negative return, it might be offset by another asset class with a positive return. The lower the correlation between your policy asset classes, the greater the diversification benefit. The correlation between your policy asset classes is shown on page 15 of this section.

Diversification benefit: Global universe

#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	
#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	

The benefit of diversification equals weighted asset risk minus asset risk.

Components of asset risk

		Peer	Peer	Global	Global
	You	median*	average	median*	average
Weighted asset risk	n/a	#N/A	#N/A	#N/A	#N/A
Benefit of diversification	n/a	#N/A	#N/A	#N/A	#N/A
Asset risk	n/a	#N/A	#N/A	#N/A	#N/A

^{*} Comparisons of components of asset risk should be interpreted with caution because it is not always possible to separate the diversification benefit from the weighted asset risk. For example, global stock as an asset class includes the diversification benefit of its geographic components within its asset risk.

Asset-liability risk

Your plan would not have any asset-liability risk if your assets perfectly matched your liabilities. If they matched, then the correlation between asset returns and liability returns would be 100%. If liabilities increased, assets would increase by a like amount (and vice versa). Thus higher correlation between your asset returns and liability returns reduces your asset-liability risk.

Correlation between policy returns and liability returns: Global universe

#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	
#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	

In addition to the correlation between asset returns and liability returns, asset-liability risk is also a function of the volatility of asset returns (asset risk) and the volatility of liability returns (liability risk = $\sqrt{R_A^2 + R_L^2 - 2\rho_{AL}R_AR_L}$).

Components of asset-liability risk

		Peer	Peer	Global	Global
	You	median	average	median	average
Asset risk (R _A)	n/a	#N/A	#N/A	#N/A	#N/A
Liability risk (R _L)		#N/A	#N/A	#N/A	#N/A
Correlation between					
policy returns and liability					
returns (ρAL)		#N/A	#N/A	#N/A	#N/A
Asset-liability risk		#N/A	#N/A	#N/A	#N/A

^{1.} Liability returns equal the changes in your marked-to-market liabilities caused by market factors. These are assumed to equal the return on your liability proxy portfolio (see next page).

Liability proxy portfolio

Your liability proxy portfolio is the portfolio of nominal and inflation-indexed bonds that best matches the sensitivity of your liabilities to changes in real and nominal interest rates.

Comparisons of liability proxy portfolio

	Your f	Your fund		erage	Global av	erage
		% of		% of		% of
	Duration	Assets	Duration	Assets	Duration	Assets
Inflation Indexed Bonds	n/a	n/a	#N/A	#N/A	#N/A	#N/A
Nominal Bonds	n/a	n/a	#N/A	#N/A	#N/A	#N/A
Total		n/a		#N/A		#N/A

Your liability proxy portfolio is a tool that:

- a) Helps you understand how the unsmoothed market value of your liabilities responds to changes in real and nominal interest rates.
- b) Helps you make better asset mix policy decisions by providing an understanding of which assets will decrease your asset-liability risk (i.e., assets that behave similarly to the neutral asset mix) and which assets will increase your risk.
- c) Helps you understand how your liabilities are different from your peers. Differences in liabilities mean that the same asset will have different risk / reward characteristics for different funds. For example, the risk of a nominal bond for a fund with 100% inflation sensitivity is much higher than it is for a fund with less than 100% inflation sensitivity.

Asset-liability risk could theoretically be eliminated if your actual asset mix matched the liability proxy portfolio. However, we recognize that this is neither an option nor a goal for most funds because:

- The supply of inflation-indexed assets is limited. These assets are required to match the obligations of pension liabilities.
- This low-risk strategy also has a lower expected return, implying either higher future funding costs or lower future benefits.

The methodology and formula used to determine your liability proxy portfolio are provided on pages 11-13 of this section.

Liability risk

Differences in liability risk are due to differences in inflation sensitivity and member demographics.

A plan's inflation sensitivity depends on:

a) The type of plan

Final and highest average plans have more inflation sensitivity than career average plans. Conversely, career average plans have more inflation sensitivity than flat benefit plans. Your plan type is n/a.

	# of	% of
Plan type	plans	Total
Flat Benefit	23	7%
Career Average	71	21%
Final/Highest/Best Avg	197	57%
Other	55	16%
Total	346	100%

b) Contractual inflation protection for retired members

Your retired members get n/a contractual inflation protection. Your retiree inflation protection is subject to a cap of n/a.

Retiree inflation	# of plans						
protection	Corporate	Public	Other				
0%	101	38	22				
>0% and <50%	4	1	1				
50%	1	2	1				
>50% and <100%	8	14	1				
100%	14	59	7				
Total	128	114	32				

c) Member demographics

Member demographics impacts both inflation sensitivity and the duration of plan liabilities. The survey asks for your plan's percentage of liabilities that relate to retired members from your actuarial reports. If you did not provide this number, then it is estimated (see page 12 of this section). Your percentage of liabilities that relate to retired members was estimated to be n/a.

		Peer	Global
	Your fund	Average	Average
Active Members	n/a		
Retired Members	n/a		
Total			

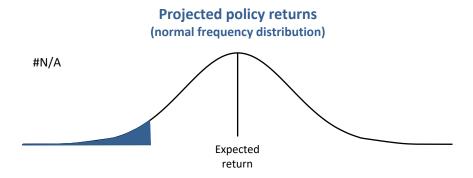
Projected worst case scenarios

We can convert your asset risk and asset-liability risk into worst case outcomes for policy returns and funded status if we make the following simplifying assumptions:

- a) Returns are normally distributed.
- b) Historic return volatility and correlations will continue in the future.
- c) No change in your policy asset mix or liabilities.

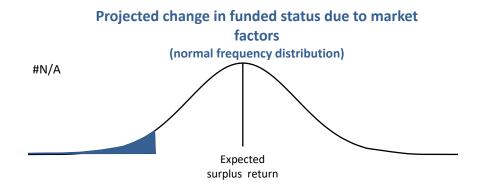
a) Worst case policy returns

#VALUE!



b) Worst case impact on funded status

#VALUE!



Historic worst case scenarios during the past 5 years

a) Historic worst case policy returns

During the past 5 years, your lowest policy return was -1.1% in 2018.

Historic policy returns - Global universe

	2021	2020	2019	2018	2017
90th %	19.7%	14.0%	24.0%	4.0%	15.7%
75th %	16.9%	11.9%	22.0%	2.0%	12.8%
Median	13.5%	9.7%	19.1%	-0.3%	10.6%
25th %	9.4%	7.8%	16.6%	-2.4%	9.3%
10th %	3.7%	6.2%	13.9%	-4.0%	7.7%
Average	12.6%	10.0%	19.1%	-0.1%	11.1%
Count	296	308	316	339	353
Peer Avg	14.0%	9.8%	16.6%	-0.1%	12.2%
Your Value	13.0%	7.9%	12.0%	-1.1%	12.8%

b) Historic worst case changes in funded status

#VALUE!

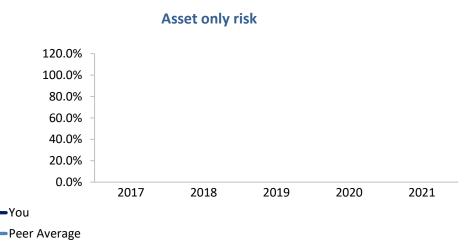
Historic changes in funded status caused by market factors - Global universe

	2021	2020	2019	2018	2017
90th %	#N/A	#N/A	#N/A	#N/A	#N/A
75th %	#N/A	#N/A	#N/A	#N/A	#N/A
Median	#N/A	#N/A	#N/A	#N/A	#N/A
25th %	#N/A	#N/A	#N/A	#N/A	#N/A
10th %	#N/A	#N/A	#N/A	#N/A	#N/A
Average	#N/A	#N/A	#N/A	#N/A	#N/A
Count	0	0	0	0	0
Peer Avg	#N/A	#N/A	#N/A	#N/A	#N/A
Your Value	n/a	n/a	n/a	n/a	n/a

Risk Trends - 2017 to 2021

a) Asset risk trends

#VALUE!



b) Asset-liability risk trends

-You

Global Average

#VALUE!



Appendix A - Methodology and formula used to calculate liability return and liability proxy portfolio

Risk calculation descriptions

CEM would like to recognize and thank Malcolm Hamilton previously of Mercer for providing the key formulas used to calculate liability returns. We would also like to thank Stijn Oude Brunink previously of ORTEC Consultants in the Netherlands who provided the proofs and made adjustments to Mr. Hamilton's formulas. These formulas and this section use several simplifying assumptions that could cause your fund's individual results to differ from actual. We encourage you to pursue more precise calculations of your liability returns.

Step 1 - Inflation sensitivity

The first step in estimating your liability return is to determine your liabilities' inflation sensitivity. The degree of total inflation sensitivity determines the proportion of inflation-indexed bonds versus nominal bonds that belong in your liability proxy portfolio.

Total inflation sensitivity

- = Inflation protection retirees X % liabilities relating to retirees
- + Inflation protection for active members X (1 % liabilities relating to retirees)

Inflation protection for retirees

On the survey we asked for the amount of contractual inflation protection provided to retirees.

Ad hoc inflation protection is not considered because it is not a contractual liability. However, many funds are managed to maintain historic levels of ad hoc increases. If this is the case with your fund, then your inflation protection may have been understated. Please ask for CEM to make that adjustment for you.

Inflation protection for active members

We inferred inflation protection for your active members to be n/a based on your plan type of n/a.

Final and highest average plans have less than 100% inflation protection because during the averaging period, inflation protection is only 50%, not 100%. This is a natural function of taking an average of more than one year's earnings. Thus the weighted average inflation protection for active members in a 5-year final average plan is around 86% and in a 3-year average plan, 93%. These weighted averages are lower than intuition might suggest because the active members associated with the largest liabilities (i.e., the highest weights) are the ones closest to retirement.

Flat Benefit and Career Average plans are assumed to have 77% inflation protection. Contractually, flat benefit plans have zero inflation protection but negotiated increases tend to closely track inflation. However, just as with Final Average plans, inflation protection between negotiated increases is less than full inflation.

Step 2 - Proportion of liabilities relating to retirees

The second step is to determine how much of your liabilities relate to your retirees versus your active members. This number is used to weight the liability proxy portfolio's obligations to retirees and active members.

This ratio depends on several factors including the ratio of retired and active members, member demographics and the inflation sensitivity of the promise made to these two member groups. Deferred (also known as inactive) members are ignored because even if they are large in number they tend to represent only a very small fraction of the future liability.

Equivalency Table

of Active +	Relating to
Retirees	Retirees
0%	0%
10%	22%
20%	35%
30%	45%
40%	55%
50%	63%
60%	71%
70%	79%
80%	86%
90%	93%
100%	100%

Most funds have provided the actual ratio from their actuarial reports (as requested on the survey). If the ratio is not provided, it is estimated based on the "Equivalency" table above.

Your percentage of liabilities that relates to retirees was n/a. The percentage of liability that relates to retirees is higher than the retirees as a percentage of active and retired members because retirees have accrued a higher benefit.

Step 3 - Determining your duration relative to real and nominal yields

Duration enables you to determine the change in value of a cash flow, such as your pension liabilities, caused by a change in interest rates. The relationship between duration and cost of your pension liability is as follows.

Percentage change in pension liability cost

- = (- Modified duration relative to change in real yields X change in real yields)
- + (- Modified duration relative to change in nominal yields X change in nominal yields)

The modified duration of your liabilities with respect to changes in real and nominal yields is determined by the following two formulas.

Modified duration relative to changes in real yields

- = 10 X [Inflation protection for active members X (1 % of liabilities relating to retirees)
- + Inflation protection for retirees X (1 % of liabilities relating to retirees/4)
- + (Inflation protection for retirees/10) X (1.5 0.5 X % liabilities relating to retirees)]

Modified duration relative to changes in nominal yields

- = 10 X [(2 5 X % Liabilities relating to retirees/4 inflation protection for actives X (1 % liabilities relating to retirees)
- (Inflation protection for retirees/10) X (8.5 2 X % liabilities relating to retirees)
- (Inflation protection for retirees/10) X (1.5 0.5 X % liabilities relating to retirees)]

Step 4 - Determining the liability proxy portfolio

Knowing the sensitivity of your pension liabilities to real and nominal interest rates enables you to construct a liability proxy portfolio using a combination of nominal bonds and inflation-indexed bonds.

Duration of inflation-indexed bonds in your liability proxy portfolio =

Modified Duration Relative to Change in Real yields ÷ Proportion of inflation-indexed bonds in your liability proxy portfolio (this is the total inflation sensitivity)

Duration of nominal bonds in your liability proxy portfolio =

Modified Duration Relative to Change in Nominal Yields ÷ Proportion of nominal bonds in your liability proxy portfolio (this is 1 minus the total inflation sensitivity)

Proportion of inflation-indexed bonds in your liability proxy portfolio = total inflation sensitivity

Proportion of nominal bonds in your liability proxy portfolio = 1 - total inflation sensitivity

Step 5 - Liability returns

The return earned on your liability proxy portfolio is the liability return and matches the change in your plan's liabilities in response to changes in market factors. It uses a true market valuation rather than a smoothed actuarial valuation. See page 15 for benchmark details.

Liability Return

- = Proportion indexed bonds in liability proxy portfolio X (CPI + average real yield)
- + Proportion nominal bonds in liability proxy portfolio X average long bond yield
- Modified duration relative to change in real yields X change in real yields
- Modified duration relative to change in nominal yields X change long yields

	Long Nomi	inal Bonds	Inflation Bor		СРІ
	Year end yield	Change in yield	Year end yield	Change in yield	
2021	-0.18	0.40	-1.64	-0.60	2.59
2020	-0.58	-0.39	-1.04	-0.37	0.25
2019	-0.19	-0.43	-0.68	-0.63	1.20
2018	0.25	-0.18	-0.05	0.59	1.74
2017	0.42	0.08	-0.64	-0.16	1.54

Appendix B - Methodology used to calculate asset and asset-liability risk

Asset mix

Your asset only mix is a function of your policy asset mix, your currency hedging policy and the presence of any duration overlays.

CEM does not use your specific policy benchmarks. Standard asset class proxies (shown on the next page) are used for each given asset class. Monthly, historical data is used to construct an asset class variance/covariance table. Your specific policy weights are then used to calculate an expected monthly volatility for your policy mix using the following formula, which takes current asset class variances and covariances as expected future variances and covariances.

Expected monthly variance of policy mix = $\sum w_X w_Y Cov(X, Y)$ = $\sum w_X w_Y \sigma_X \sigma_Y \rho_{X,Y}$

where

 w_X = policy weight of asset class X σ_X = standard deviation of monthly returns for asset class X w_Y = policy weight of asset class Y σ_Y = standard deviation of monthly returns for asset class Y σ_Y = Pearson's correlation of the returns for X and Y

Each sum is over all asset classes. Assuming normal distribution of returns, we then solve for expected annual standard deviation as:

Expected annual standard deviation of policy mix = $(Expected monthly variance of policy mix)^{1/2} X (12)^{1/2}$

Hedged and unhedged asset classes are treated as separate asset classes in the model. Funds with hedging policies between 0% and 100% have their policy weight allocated between the hedged and unhedged asset classes according to the proportion hedged.

Duration overlays are also treated as a separate asset class. Their weight is taken as notional value divided by total plan assets. For funds with duration overlays, the sum of weights will be greater than 100%. Rather then calculating a return for every possible duration, CEM's total variance/covariance matrix includes bonds with a continual duration of each whole number. A given fund's duration overlay is then represented by the two constant duration bonds closest to the duration of the overlay, with the total weight divided proportionately between them.

Asset-liability risk

Asset-liability risk is calculated in exactly the same way as asset risk with the addition of a short position in the liability proxy portfolio. This portfolio will typically be represented by up to four bonds with continual duration whose summed weights will equal -100%, and whose real and nominal duration match the liability proxy portfolio.

7 Appendices

Appendix A - Data Summary

Appendix B - Currency conversion

Appendix C - Data quality

Appendix D - Glossary of terms

Appendix A - Data Summary

Plan Info	2021	2020	2019	2018	2017
Survey Preparer	Jørn Terje	Jørn Terje	Jørn Terje	Jørn Terje	Rune Møien
	Krekling	Krekling	Krekling	Krekling	
Additional Contact	Jørn Nilsen	Jørn Nilsen	Jørn Nilsen	Jørn Nilsen	Jørn Nilsen
Type of fund (corporate, public, other)	Public	Public	Public	Public	Public
Total fund size (€mils) as at December 31	33,200.0	27,892.0	27,245.0	24,165.0	23,918.0
Asset-class level holdings provided on survey are: year end or average?	Year End	Year End	Year End	Average	Average
Total return for year ended Is the return net or gross?	14.00% Gross	8.80% Gross	12.42% Gross	-0.36% Gross	13.25% Gross
Total fund policy or benchmark return	13.03%	7.91%	12.02%	-1.12%	12.79%

Ancillary Data	2021	2020	2019	2018	2017
What is your hedging policy for:					
Foreign non-U.S. Holdings?					
What were your actuarial fees in 000s?					
How many plan members/beneficiaries do you have:					
Active?					
Active (no-accrual)? Retired?					
Other?					
What type of plan(s) do you have?					
To what extent are your retired members' benefits indexed					
to inflation?					
Contractual %					
If the indexation is subject to a cap, describe the cap What % of the plan's liabilities pertain to retired members?					
Actuarial valuation assumptions for funding purposes:					
Liability discount rate					
Salary progression rate					
What was your actuarial assumption for expected rate of					
return?					

Appendix A - Data Summary: Policy Weights and Benchmarks Government Pension Fund Norway

Asset Class		Policy	Benchmark	
	Year	Weight	Description	Return
Stock - Europe	2021	63.1	CMVINXBXINN - Custom Index 15 % - OSEBX 85 %	23.6
	2020	65.1	CMVINXBXINN - Custom Index 15 % - OSEBX 85 %	8.2
	2019	62.0	CMVINXBXINN - Custom Index 15 % - OSEBX 85 %	17.7
	2018	59.0	CMVINXBXINN - Custom Index - OSEBX	-2.6
	2017	64.5	CMVINXBXINN - Custom Index - OSEBX	19.1
	2016	61.1	CMVINXBXINN - Custom Index - OSEBX	8.7
	2015	59.5	CMVINXBXINN - Custom Index - OSEBX	9.2
	2014	58.1	CMVINXBXINN - Custom Index - OSEBX	7.4
	2013	62.8	CMVINXBXINN - Custom Index, OSEBX	26.3
	2012	62.4	CMVINXBXINN - Custom Index, OSEBX	15.3
Fixed income - Europe	2021	36.9	Barclays Capital Global Aggregate Nordic ex Norway Custom Index 30% 70% Barclays Capital Clobal Agreegated Norway ex. treasuries Barclays Capital Treasuries Norway	-2.1
	2020	34.9	Barclays Capital Global Aggregate Nordic ex Norway Custom Index 30% 70% Barclays Capital Clobal Agreegated Norway ex. treasuries Barclays Capital Treasuries Norway	4.9
	2019	38.0	Barclays Capital Global Aggregate Nordic ex Norway Custom Index 30% 70% Barclays Capital Clobal Agreegated Norway ex. treasuries Barclays Capital Treasuries Norway	3.8
	2018	41.0	Barclays Capital Global Aggregate Nordic ex Norway Custom Index 30% 70% Barclays Capital Clobal Agreegated Norway ex. treasuries Barclays Capital Treasuries Norway	1.0
	2017	35.5	Barclays Capital Global Aggregate Nordic ex Norway Custom Index 30% 70% Barclays Capital Clobal Agreegated Norway ex. treasuries Barclays Capital Treasuries Norway	2.9
	2016	38.9	Barclays Capital Global Aggregate Nordic ex Norway Custom Index 30% 70% Barclays Capital Clobal Agreegated Norway ex. treasuries Barclays Capital Treasuries Norway	1.8
	2015	40.5	Barclays Capital Global Aggregate Nordic ex Norway Custom Index 30% 70% Barclays Capital Clobal Agreegated Norway ex. treasuries Barclays Capital Treasuries Norway	2.7
	2014	41.9	Barclays Capital Global Aggregate Nordic ex Norway Custom Index - 70% Barclays Capital Clobal Agreegated Norway ex. treasuries - 30% Barclays Capital Treasuries Norway	9.2
	2013	37.2	Barclays Capital Global Aggregate Nordic ex Norway Custom Index, 70% Barclays Capital Clobal Agreegated Norway ex. treasuries 30% Barclays Capital Treasuries Norway	2.5
	2012	37.6	Barclays Capital Global Aggregate Nordic ex Norway Custom Index, 70% Barclays Capital Clobal Agreegated Norway ex. treasuries 30% Barclays Capital Treasuries Norway	6.7
Cash	2021			
	2019			

Appendix A Data Summary - Assets, Returns and Costs: Public Market

				Cost (€000)					Cost	(bps)	
		Asset	Return	Internal	Base	Perf	Total	Internal	Base	Perf	Total
Asset Class/Style	Year	(€millions)	%	& Other	Fees	Fees		& Other	Fees	Fees	
Stock - Europe											
Internal active	2021	20,953.0	24.86	7,014.8			7,014.8	3.6			3.6
	2020	18,168.2	8.05	6,792.0			6,792.0	3.9			3.9
	2019	16,888.3	18.15	7,016.5			7,016.5	4.5			4.5
	2018	14,255.5	-1.83	7,472.3			7,472.3	5.2			5.2
	2017	14,312.0	19.34	7,445.3			7,445.3	5.2			5.2
Fixed income - Europe											
Internal active	2021	12,248.3	-1.43	8,162.2			8,162.2	7.4			7.4
	2020	9,723.7	7.37	7,483.0			7,483.0	7.5			7.5
	2019	10,356.9	4.19	7,920.8			7,920.8	7.8			7.8
	2018	9,909.2	1.69	6,426.2			6,426.2	6.5			6.5
	2017	8,556.0	3.64	6,646.7			6,646.7	7.8			7.8
Cash											
Internal active	2021										
	2020										
	2019	64.7									

Appendix A Data Summary - Assets, Returns and Costs: Hedge Funds and Private Market

					Cost (€000)						
		Asset	Fee basis	Return	Internal Base Perf Underlying fees Total				tal		
Asset Class/Style	Year	(€millions)	(€millions)	%	& Other	Fees	Fees	Base	Perf	excl. perf	incl. perf

Appendix A Data Summary - Costs in bps: Hedge Funds and Private Market

			Cost on NAV (bps)							Cost on fee basis (bps)						
		Internal Base Perf Underlying fees			Total	Internal	Base	Perf	Underly	ing fees	Total					
Asset Class/Style	Year	& Other	Fees	Fees	Base	Perf	excl. perf incl. perf	& Other	Fees	Fees	Base	Perf	excl. perf incl. perf			

Appendix A - Data Summary: Oversight, Custodial and Other Costs

Oversight, Custoc	lial and O	ther Costs	
		000s	bps
Oversight of the fund assets ¹	2021	1,388.0	0.5bp
	2020	1,202.0	0.4bp
	2019	1,270.0	0.5bp
	2018	937.0	0.4bp
	2017	1,604.0	0.7bp
Custodial total	2021	612.0	0.2bp
	2020	575.0	0.2bp
	2019	582.0	0.2bp
	2018	624.0	0.3bp
	2017	721.0	0.3bp
Consulting / performance	2021	155.0	0.1bp
measurement	2020	61.0	0.0bp
	2019	56.0	0.0bp
	2018	66.0	0.0bp
	2017	45.0	0.0bp
Audit	2021	239.0	0.1bp
	2020	222.0	0.1bp
	2019	252.0	0.1bp
	2018	227.0	0.1bp
	2017	270.0	0.1bp
Other (legal etc)	2021	361.0	0.1bp
	2020	142.0	0.1bp
	2019	131.0	0.1bp
	2018	155.0	0.1bp
	2017	105.0	0.0bp
Total	2021	2,755.0	0.9bp
	2020	2,202.0	0.8bp
	2019	2,291.0	0.9bp
	2018	2,009.0	0.8bp
	2017	2,745.0	1.2bp

Summary of All Asset Management Costs									
		000s	bps						
Investment Management Costs	2021	15,177.0	5.0bp						
	2020	14,275.0	5.2bp						
	2019	14,937.3	5.8bp						
	2018	13,898.5	5.8bp						
	2017	14,092.0	6.2bp						
Oversight, Custodial & Other Costs	2021	2,755.0	0.9bp						
	2020	2,202.0	0.8bp						
	2019	2,291.0	0.9bp						
	2018	2,009.0	0.8bp						
	2017	2,745.0	1.2bp						
Total	2021	17,932.0	5.9bp						
	2020	16,477.0	6.0bp						
	2019	17,228.3	6.7bp						
	2018	15,907.5	6.6bp						
	2017	16,837.0	7.4bp						

^{1.} Oversight includes the salaries and benefits of executives and their staff responsible for overseeing the entire fund or multiple asset classes and the fees / salaries of the board or investment committee. All costs associated with the above including fees / salaries, travel, director's insurance and attributed overhead should be included.

Appendix A - Data Summary: Overlays

Overlays Internal						External										
		Notional	Market	Profit/		% of		Notional	Market	Profit/	Base	Perf.	Over-		% of	
		amount	value	Loss	Cost	Notion	Duration	amount	value	Loss	fees	fees	sight	Total	Notion.	Duration
		(mils)	(mils)	(000s)	(000s)	(bps)	(years)	(mils)	(mils)	(000s)	(000s)	(000s)	(000s)	(000s)	(bps)	(years)
Currency Hedge	2021															
	2020	3,040.0														
	2019	973.5														
Duration Management	2021															
	2020	8,808.1														
	2019	9,613.2														

Appendix B - Currency conversion

Government Pension Fund Norway

#N/A

Currency conversion table										
	2021	2020	2019	2018	2017					
United States Dollars - USD*	0.690	0.711	0.714	0.723	0.747					
Canada Dollars - CAD	0.553	0.594	0.572	0.580	0.597					
Euro - EUR*	1.000	1.000	1.000	1.000	1.000					
Sweden Kronor - SEK	0.079	0.080	0.079	0.080	0.084					
United Kingdom Pounds - GBP	1.015	0.993	1.015	1.013	1.048					
Australia Dollars - AUD	0.461	0.486	0.493	0.496	0.500					
New Zealand Dollars - NZD	0.483	0.487	0.480	0.498	0.507					

^{1.} Source OECD website.

 $[\]ensuremath{^*}$ USD - Some participating Asia-Pacific funds report holdings and performance in USD.

EUR - Participating funds from Denmark and Norway report holdings and performance in Euros.

Appendix C - Data quality

The value of the information contained in these reports is only as good as the quality of the data received. CEM's procedures for checking and improving the data include the following.

Improved survey clarity

Twenty years of feedback from survey participants has led to improved definitions and survey clarity. In addition to immediate feedback from participants, CEM has hosted user workshops to solicit additional feedback and to resolve issues, such as trade-offs between more information and effort on the part of participants.

Computer and desktop verification

Survey responses are compared to norms for the survey universe and to each sponsor's prior year data when available. This typically results in questions generated by our online survey engine as well as additional follow-up to clarify responses or with additional questions.

In addition to these procedures, data quality continues to improve for the following reasons:

Learning curve

This is CEMs 31st year of gathering this data and experience is teaching the firm and the participants how to do a better job.

Growing universe

As our universe of respondents continues to increase in size, so does our confidence in the results as unbiased errors tend to average themselves out.

Any suggestions on how to futher improve data quality are welcome.

Currency Conversions

For reports where either the peer group or report universe includes funds from multiple countries, we have converted the returns back to the base currency of the fund we prepared the report for. For example, for a Euro zone fund with peers from the U.S. we converted U.S. returns to Euro based on the currency return for the year using December 31 spot rates.

Appendix D - Glossary of terms

Average cost

- Calculated by dividing actual annual costs by the average of beginning and end-of-year holdings. If beginning-of-year holdings are not available, they are estimated using end-of-year holdings before the effect of this year's return on investment.

Benchmark return

- Rate of return on a portfolio of investable assets (such as the S&P500) designated as the benchmark portfolio against which the fund measures its own performance for that asset class.

F statistics

- Measure of the statistical significance of the regression coefficients taken as a group. Generally, regression equations with 5 coefficients and sample sizes greater than 20 are statistically significant if its F statistic is greater than 3.

Global TAA

- Fully funded segregated asset pool dedicated to active asset allocation.

Impact coefficient

- Estimate of the impact on the dependent variable in a regression of a change in the value of a given explanatory variable

Level of significance

- Degree to which sample data explains the universe from which they are extracted.

N-year peers

- Subset of peer group that have participated in our study for at least the consecutive n years.

Oversight of the fund

- Resources devoted to the oversight of the fund.

Overlay

- Derivative based program (unfunded other than margin requirements), designed to enhance total portfolio return (such as a tactical asset allocation program) or to achieve some specific mandate such as currency hedging.

Passive proportion

- Proportion of assets managed passively, i.e., indexed to broad capital market benchmarks or dedicated to replicate market benchmarks.

Policy mix

- Reflects long-term policy or target asset weights. Policy asset mix is often established by a fund's investment committee or board and is determined by such long term considerations as liability structure, risk tolerance and long term capital markets prospects.

Policy return

- The return you would have earned if you had passively implemented your policy mix decision through your benchmark portfolios. Your policy return equals the sum of your policy weights multiplied by your asset class benchmarks for each asset class.

R squared (coefficient of determination)

- The percentage of the differences in the dependent variable explained by the regression equation. For example, an R squared of 1 means 100% of the differences are explained and an R squared of 0 means that none of the differences are explained.

Value added

- the difference between your total actual return and your policy return. It is a measure of actual value produced over what could have been earned passively.